Breakfast with an Expert





Thursday, February 25 | 9:45 - 11 AM EST



Employee Satisfaction to Inspiration – Closing the Gap

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Best Engagement & Results

- This is a time to connect to yourself and with others!
- Really listen to your heart and mind and feel your thoughts and insights.
- No ELS (outside of Zoom).
- Ask for what you need (break, questions, clarification, more time, etc.)
- Use pen and paper to write down your thoughts and answers.
- Turn off your video when you are working and hide your self view when on screen.
- Please MUTE when not talking. @





Time to get back to magic!



Most of the time, the phrase is, "it's time to get back to work."

This means it's time to **stop being creative**, **stop dancing with possibility, stop acquiring new insights and INSPIRATION**—and go back **to the measurable grind instead.**

Maybe we'd be better off saying, "I need to get back to making magic."

Because that's what we'd actually like to be getting paid to create.

-Seth Godin





"Life isn't about finding yourself. It is about creating yourself."

-George Bernard Shaw

The **Outer** Game



The **Inner** Game



Did you know: On average, we have 6,200 thoughts per day. 80% are negative. 95% are repetitive.

Let's Go to The Polls...!







The Importance of Inspiration on Human Capacity

We see new possibilities

We're receptive to an outside influence

We feel energized and motivated

We can transcend beyond ordinary experiences and limitations

We move from apathy to possibility

We transform our perceptions of our own capabilities

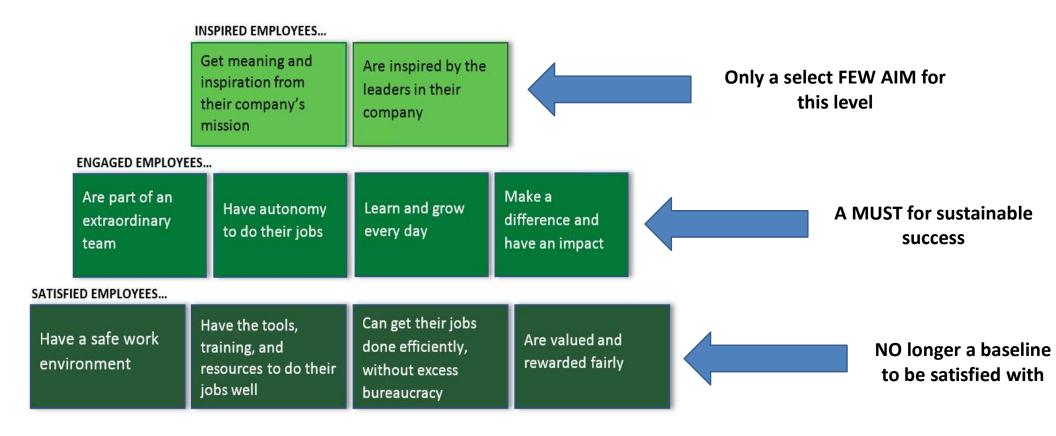








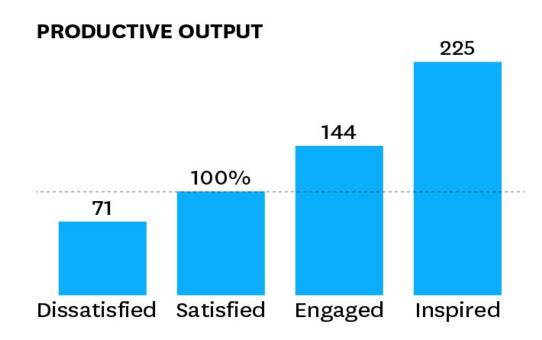
Pyramid of Employee Needs



High Engagement Fuels Inspiration

Inspired employees are **125**% more productive than satisfied employees, and they are **71**% more productive than engaged employees.

Inspired Employees Are the Most Productive







SOURCE BAIN & COMPANY AND EIU RESEARCH, 2015

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Employee Engagement in COVID Times: The Manager's Role 1. Frequent (and timely)

*2020 was an unprecedented year, with a lot of added stress, fear/uncertainty, and unprecedented challenges.



- 1. Frequent (and timely) feedback leads to higher employee engagement.
- 2. Most employees receive far too *little* feedback (positive or negative).
- 3. Employee engagement is an even stronger predictor of performance during tough economic times.
- Management has a stronger influence on burnout than hours worked.
- Workplace burnout is reduced to near zero among engaged employees with high wellbeing who also work in a culture that honors individual strengths.

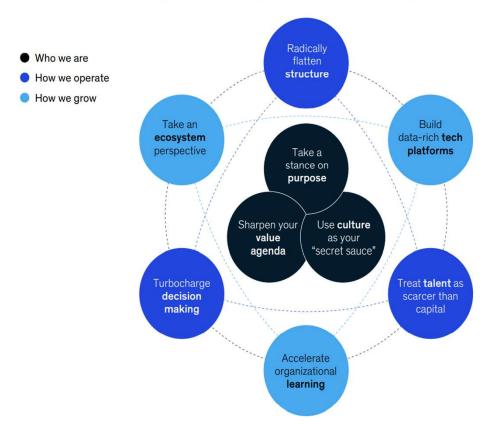
Source: Gallup Workplace Insights: What We Learned in 2020 https://www.gallup.com/workplace/327518/gallup-workplace-insights-learned-2020.aspx





Exhibit 2

Nine organizational imperatives will separate future-ready companies from the pack.



At the Core of the 9 Imperatives to be Future-Ready:

- Take a stance on **Purpose**
- Sharpen your Value Agenda
- Use **Culture** as your "secret sauce"





Content-Digestion Time!

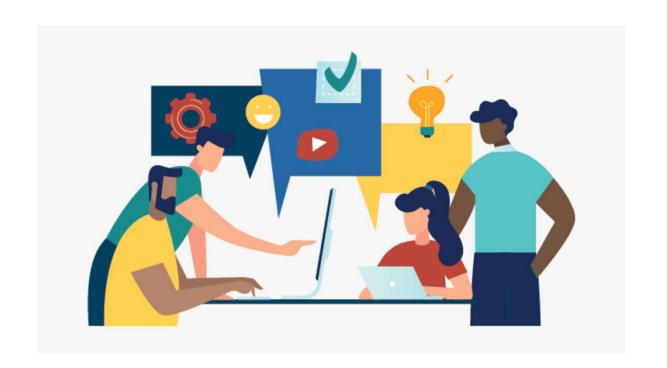
- ✓ What themes stood out for you?
- ✓ What surprised you?
- ✓ What was most insightful?







Inspiration Ideas for Organizations







Building Organizational Inspiration on 5 Fronts



- 1. Measure: Know your data and use it with employee satisfaction, engagement, and inspiration —and then consistently share the results and actions collaboratively and timely with everyone
- 2. Purpose Paced: Ensure employees build a deeper connection to the purpose and mission of the customer or social mission, within each role, and know the "WHY"
- **3. HXM**: Human Experience Management develop a humane philosophy and implement it tie it to your value proposition, operating model, and working environment
- **4. Slash Bureaucracy:** Create a high-autonomy organization without losing the benefits of scalability and repeatability
- **5. Win/Win:** Invest in Inspirational Leadership Development to deliver required business results while also inspiring employees



Aim for Inspiration:

Because everyone deserves a job that serves their life...AND deserves a life that is awesome on every level.





THE PAST OUR FUTURE

My Paycheck My Purpose

My Satisfaction My Development

My Boss My Coach

My Annual Review My Ongoing Conversation

My Weaknesses My Strengths

My Job My Life





The 8 Styles of Company Culture

Culture can be a powerful lever for maintaining, renewing, and shaping an organization's viability. This graphic maps eight distinct culture styles onto two dimensions: how people respond to change (flexibility versus stability) and how people interact (independence versus interdependence).



Source: Spencer Stuart

From: "How Corporate Cultures Differ Around the World," by J. Yo-Jud Cheng and Boris Groysberg, January 2020

▽ HBR





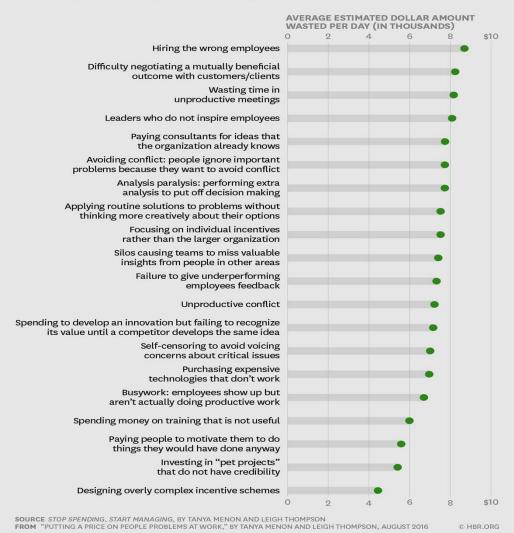
#4 On the List at \$8,000.00 wasted per day: Leaders who DO NOT inspire employees!

- #1 Hiring the wrong employees
- #2 Difficulty negotiating a mutually beneficial outcome with customers/clients
- #3 Wasting time in unproductive meetings
- #5 Paying consultants for ideas that the organizations already knows



How Much Money Executives Estimate They Waste Each Day

And on what, based on a survey of 83 of senior managers.



Content-Digestion Time!

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Inspiration Ideas for Individuals





Cultivating Individual Inspiration on 5 Fronts



- **1. Make a Move:** Inaction is the enemy when feeling stuck AND our behavior affects how we think and feel
- **2. A.B.L.:** Always Be Learning, and exposing yourself to new experiences, people, situations, and inspirational content.
- **3. Enrich Your Network**: Seek out and connect with new people regularly either through research, reading, or plan to meet and connect especially on the topic of inspiration, and or to find connections on how you can support each other. (Also staying connected to Friends & Family is important!)
- **4. Limit Your Choices:** To many choices keep us stuck, and to deep in our heads vs. our hearts, and being in action.
- 5. Establish Routine: Create an Inspiration Cultivation Habit!



Developing an Inspiration Cultivation Habit



Motivation vs. Intention

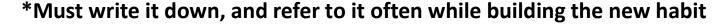
- Our brains crave certainty and clarity
- Typically start with an intention or goal like: "I need to get in shape."
- And then we say: "I need to get motivated!"
- Instead research proves that using an *Implementation Intention* is best practice
- When we do this we <u>double</u> and sometimes <u>triple</u> our chances of success in establishing a habit
- Because we move from *Desire* to *Implementation* and we have now giving our habits space and time to live in the world for us

Source: James Clear; Atomic Habits





Implementation Intention Example:





- I will [Behavior] at [Date/Time] in [Location]
- I will [read 20 mins of inspirational material] on [Monday at 10:00am], at [my coffee table, without my phone nearby]

Now When Life Happens You Need A Support Plan:

- IF [Disruptive Event] THEN [New Plan Details]
- If [It snows, and schools are closed with kids home] then [I will read 20 mins of inspirational material] on [Tuesday at 9:00am, before my 9:30am team meeting] at [my coffee table, without my phone nearby]





Source: James Clear; Atomic Habits

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Give to "Yourself"— Take Charge of Your Own Destiny!

Everyone deserves a life that feels awesome on every level

Generate daily energy and inspiration – a little goes a long way

Give yourself permission to succeed (you are worthy of it)

Be comforted in not knowing and trust that the answers will find you

> Take on new challenges, learn continuously, stay driven

+

Give to the "We" — Help Others Do the Same

A better future starts with a better day in the present moment

Stop competing; start collaborating and encouraging (ensure that no one will be left behind)

Seek out others who energize and inspire you and be ready when tapped on the shoulder to do the same

> Encourage each other to be bold, because success favors the bold

+

"Collective" Settle No More

Make colleagues, clients, partners, and donors feel great, so they can make others feel the same (ripple effect)

> Everyone on this planet deserves to live an awesome life. Ensure you can and are contributing to that

> > Achievements are tipping points – from days, weeks and years of the same effort and intentions

Encourage the learning, development and continuous growth of others as much as possible

Inspiration is Contagious!

Opportunity to Partner Up to Deepen Your Connections:

- We will randomly pair you up with another participant from today
- Ben & Katherine will email you each month an Inspiration exercise
- You and your partner set up a time to work through the exercise
- We will do this for 3 months starting in March

*Hint, Hint: The first exercise will be to establish an Inspiration Cultivation Routine, using the habit-forming structure of the Implementation Intention







Content-Digestion Time!

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Thank YOU for YOUR Time and Attention!



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