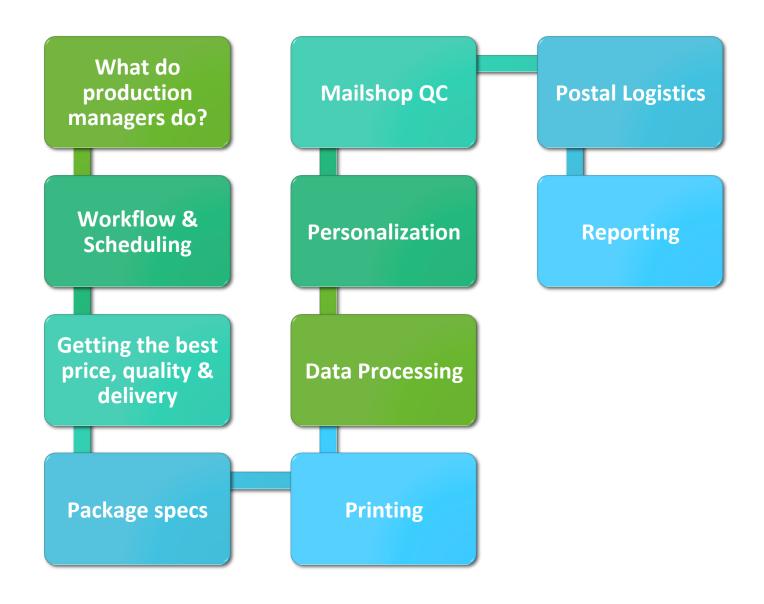
# Direct Mail Production Management

DMAW DM101 WEEK
PRESENTED BY ABBIE SHLESINGER, PMG

**MARCH 10, 2021** 



# Here's what we'll cover



#### What do production managers do?

- Manage complex projects
- Maintain strong client and supplier relationships
- Key partner in creative development
- Resource for new package formats
- Master multi-taskers
- Ensure quality control

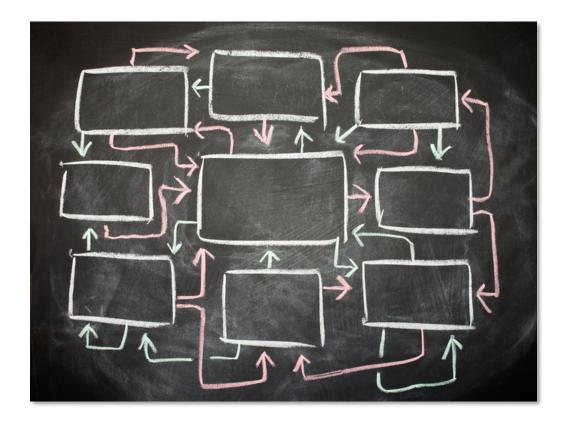


## What you need to get started:

- ✓ Budget:
  - Package costs
  - Postage costs
- ✓ Strategy and audience
- ✓ Artwork
- ✓ Mission requirements:
  - Union suppliers, environmental certifications
- ✓ Donation processing requirements
- ✓ Timing



# Workflow & Scheduling



# Managing Products, Services and Stakeholders

- Work back from the mail date
- •Review the complexity of the package do any components need longer lead times?
- •Discuss timelines with partners involve them early!
- Use a scheduling tool that works for everyone

#### A Typical Project Timeline



Concept

Final Art

Print

Data Processing

Variable Data

Mail Shop MAIL DATE

**65 Days**before
Mail Date

**25 Days** before Mail Date

**14-21 Days** before Mail Date

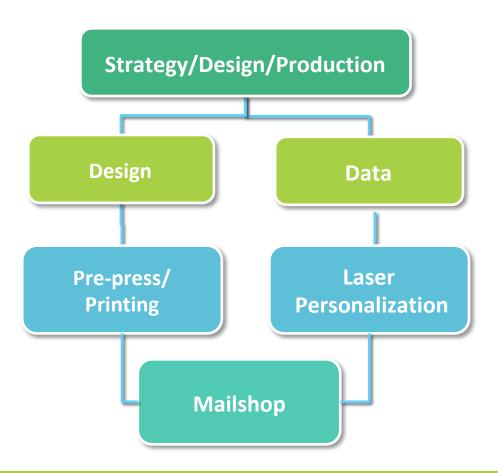
**12-16 Days** before Mail Date

**10-14 Days** before Mail Date

**7-10 Days** before Mail Date

#### Managing your project workflow

- Two simultaneous tracks
- •Functions are interdependent



# Bid & Procurement Process



## To get the best price/quality/delivery:

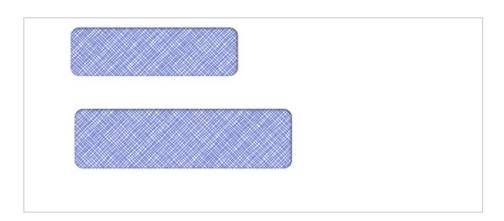
- Bid to your network of suppliers' strengths
- Volumes, formats, turnaround time will drive supplier selection
- •Specialty suppliers include:
  - Address labels
  - "Handwritten" appeals
  - Membership cards
  - Oversized/dimensional
  - Premium items
  - Domestic/International

Get at least 5 competitive bids per component or function

### To get the best price/quality/delivery:

- Accurate specs are a must
- Be open to options
- •Be aware of hidden costs: plates, dies, set-ups, deliveries

If the price is too good to be true...



## Package Specifications



#### Package Specifications

•Define every detail – leave no room for assumptions

Understand the end product and the most efficient production

method

- •Will the components be generic or personalized?
- •Do the specs meet postal requirements?
- Mock up the package



#### **Component Sizes**

- •Generic or personalized/variable data
- Cut sheet vs. continuous form
- Flat and finished





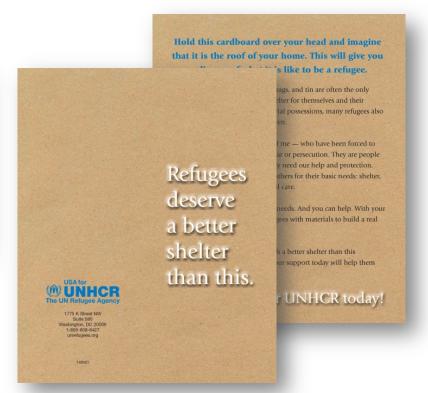


### Paper Stock

- Weight
- •Finish/Color







#### Paper Stock

#### Special Requirements:

- Union
- Forestry Stewardship Council
- Recycled Paper
- Corn window envelope film
- Soy Inks





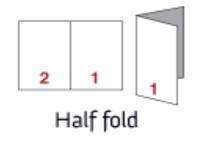


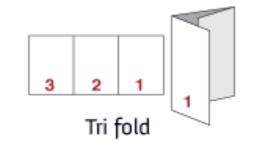


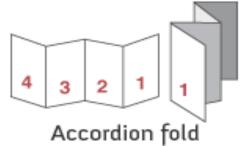




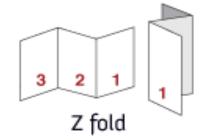
#### Fold Instructions

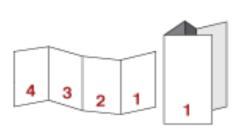








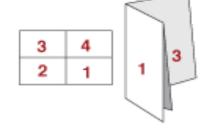




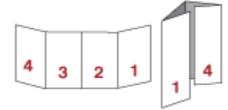
Fold in half then half again Double parallel fold



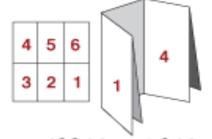
Gate fold



Panel 4is upside down before folding French fold



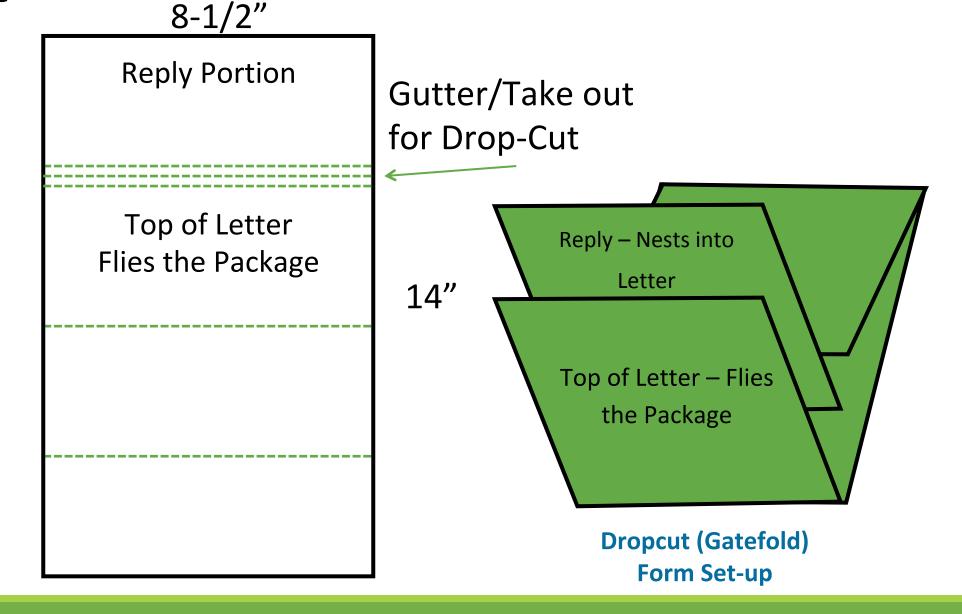
Double gate fold



Half fold & tri fold

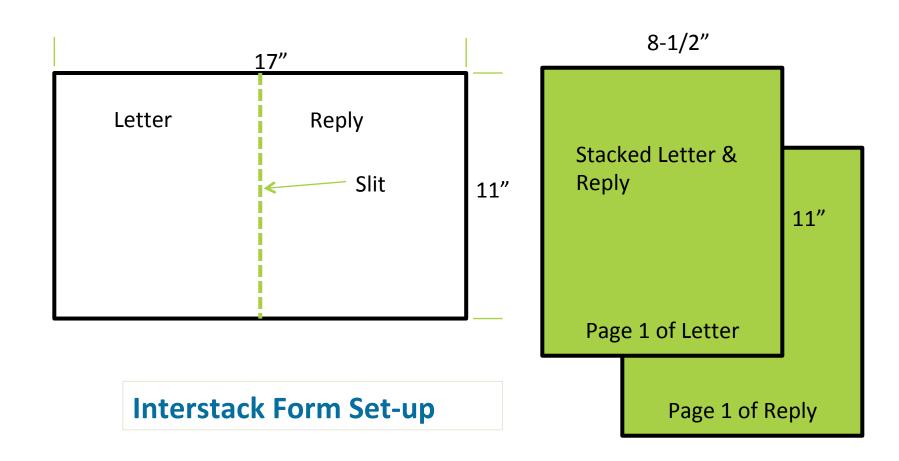
#### Form Set-up: Example

Identifies what
"Flies the Package"
= the mailing
address visible on
the outer envelope



#### Form Set-up: Example

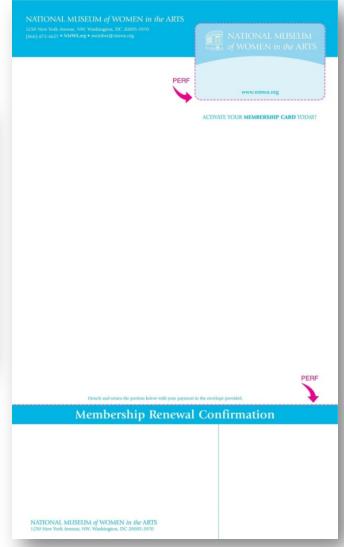
- Letter and reply both personalized, printed on same sheet
- No need to match data



#### Perfs

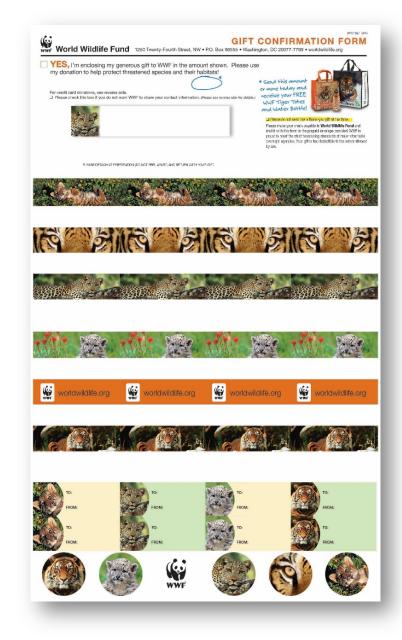
- Perforations so a part can be torn off easily
- Reply slips
- Coupons/tickets
- Member cards
- Involvement devices





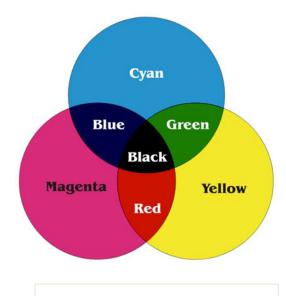
#### **Scores & Die Cuts**





#### Printing Inks: CMYK & PMS Spot Colors

- CMYK for full color work
- •PMS for spot colors for logos or other precise color needs often used with black ink for less costly 2 color print projects



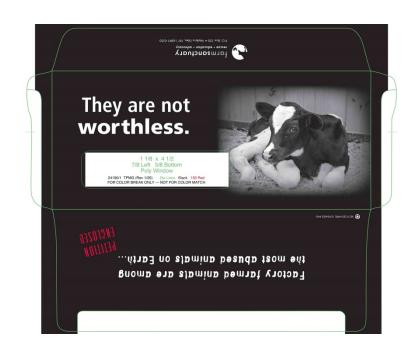
**Four-Color Printing** 



Pantone Matching System provides precise colors

## Inks – Bleeds and Coverage

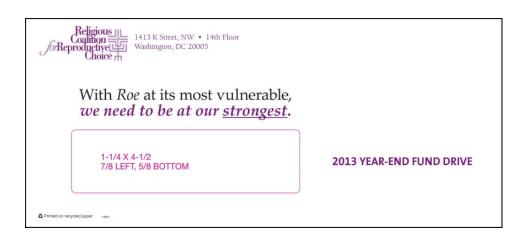


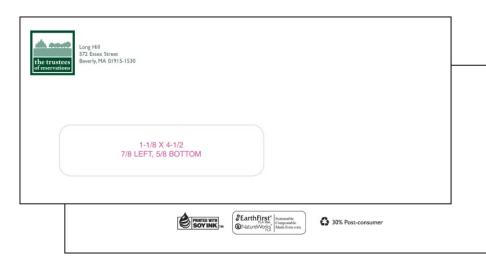




## **Envelope Printing**

- Stock vs. custom printed and converted
- Dimensions, artwork
- Single window, double window, size, positioning, window film material (plastic, corn)







#### Should I Consider Gang Printing?

- Running multiple print projects at once to save money
- •Do you have same components used throughout your annual program that you can print upfront?
  - Forms, envelopes, urgent-gram shells
- •Can you join a larger multi-client print run?
  - Calendars, member cards, etc.
- Inventory management & schedule alignment

#### **Determining Print Quantity**

- Larger print quantity vs. mail quantity due to spoilage factor
- Overall mail volume
- Number of panels/drops
- Form formats multiple components printed on one form?
- •Is project produced on machines only? Is there any handwork?

### **Proofing Procedures**

- •PDF Proofs view on screen
- Live color proofs on actual paper stock
- Press checks for important color projects
- approve photo quality
- •What does your team require?
- Build proofing steps into schedule



#### **Data Processing Pointers**

#### File Layout – shows all your data details

- Make sure all required data fields are populated
- Exclude fields that are not needed

#### **Critical Reports to ensure accuracy**

- Data Scans Audit of your mail data state counts, list code counts, incomplete records
- Gift ask data reports
- NCOA (National Change of Address) Reports
- Acquisition List of Lists & Suppression Files
- Is the quantity as you expected?

Quality
Control Steps
Prevent
Errors

#### Variable Data Pointers

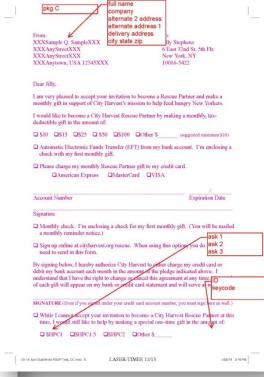
#### **Types:**

- Inkjet
- Laser
- Real handwriting
- · Autopen faux handwriting
- Digital printing

Clearly identify variable data

Fonts, point sizes, positioning





## Mailshop Specifications

#### Mailshop Checklist

- ✓ Clearly identify each version and its specific requirements
- ✓ Material Delivery Notification
  - Inventory codes
  - Quantity
  - How piece will arrive: flat, folded, multiple up form
- ✓ Trim and fold specs
- ✓ Insertion Order
- ✓ Postage due date and details
- ✓ Live stamp affixing? Inkjetting? Other special instructions
- ✓ Mail date(s)!



#### **Insertion Order**

- What component is "flying the package" (address visible on outer envelope)?
- •Is window position accurate?
- •What's the first item donor sees when opening envelope?





## Postal Logistics Strategy

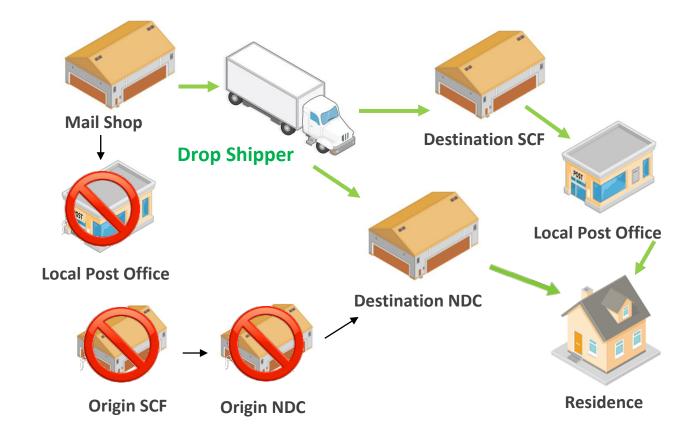


#### Pay attention to Postal Logistics!

- Reduce postage costs
- Faster, more predictable delivery
- Skipping postal steps gives you more predictable in-home dates
- Track your mail delivery
- •Now more important than ever with recent postage increases!

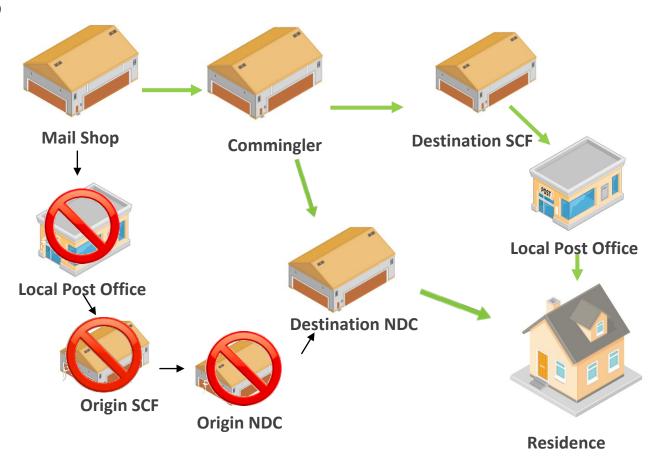
## Drop Shipping

- Reduces postage cost
- Speeds delivery
- Factor in freight charges



Commingling

Your mail is combined with other mailers for deeper volume discounts



### Your project is in the mail...

#### But there's still more to do!

- Budget Reconciliation & Invoicing
- Mail Tracking: Online tracking services and seeds
- Mailing samples
- Results Analysis
- End of Project Recap & Learnings

#### Key takeaways to ensure successful mailing

- •Get suppliers involved in the planning stages of your project
  - Are they the best fit?
  - Can they meet your timeline?
- •Stay on schedule communicate milestones and track progress
- Provide accurate and detailed instructions
- •Build partnerships! Strong relationships pay dividends when challenges arise
- Develop Quality Control processes and checklists
- Each project is a learning opportunity

## Thank You!

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