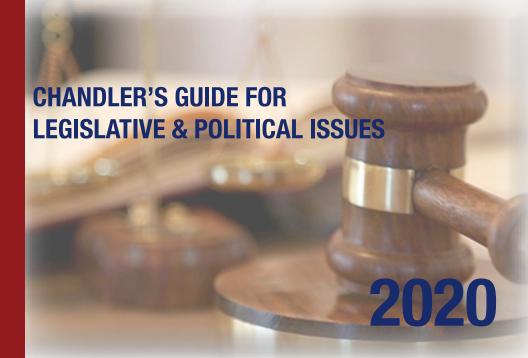


CHANDLER CHAMBER OF COMMERCE





MOLLY BELL

GoDaddy

Chandler Chamber 2020 Board Chair

Together we are stronger. As Board Chair of the Chandler Chamber of Commerce this phrase rings true over and over again. The topics in this booklet are a direct result of meetings, and round table discussions by our members, with the best

interest of our member businesses in mind. With this direction, the Chandler Chamber's business advocacy team leads the Chamber's efforts to generate the success of Chandler's future in innovation, economic growth and workforce development.

The Chamber researches, develops and campaigns and lobbies for business policy that focuses the Chamber's advocacy for specific policies at the city, state and federal levels. This *How We Stand* booklet is a collective voice of Chandler Chamber of Commerce members, approved for publication by the Chandler Chamber Board to ensure we emphasize our common interests. Our Public Policy efforts are outlined in this guide for our elected officials to give insight into the concerns and needs of the Chandler business community.

TERRI KIMBLE

President/CEO Chandler Chamber

Thank you for taking an interest in the Chandler Chamber's 2020 *How We Stand* booklet. Today, government affects all aspects of our lives. Chandler businesses have a stake in the public policies sanctioned by federal, state and local governments.



To govern our community effectively there must be a set of guidelines. Through extensive research and discussion, the members of the Chandler Chamber of Commerce have drafted this booklet of policies which represent the pulse of the Chandler business climate. Through these discussions and research we have produced a set of guidelines that offer a comprehensive view of the concerns of the Chandler business community.

One of our most important responsibilities is to research and inform our members of any legislative issues that would affect the outcome of a prosperous future. Thank you for your dedication in assisting with the promotion of business development and opportunities in Chandler.

TABLE OF CONTENTS

Program of Work	3
Development of Chamber Positions	5
Economic Vitality & Expansion	7
Education	9
Efficient & Effective Government	12
Energy, Water, Utilities & Environment	15
Defense & Cyber Security	18
Growth & Land Use	20
Healthcare & Affordable Insurance	22
Immigration	25
Tax & Fiscal Policy	26
Tort Reform	29
Transportation	30
Workforce, Employer, Employee Relations	34
Our Elected Officials	36
Public School Districts	40
Chandler Chamber Board of Directors	41
Chandler Chamber Public Policy & Government Relations	42

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PRODUCTS 1

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PROGRAM OF WORK

Public Policy and Government Relations

MISSION

To proactively engage and influence the outcome of public policy issues through the endorsement of candidates that will sustain and further enhance the healthy business climate in the City of Chandler and Arizona.

GOVERNMENT RELATIONS

The work of the Good Government Committee includes:

- Expanding upon the Candidate Endorsement program and Ι. Candidate Forums.
- II. Collaborating with the Arizona Chamber of Commerce and the U.S. Chamber of Commerce on legislative and congressional report cards.
- III. Working with various governmental groups on issues that affect businesses in Chandler. This includes organizing various events with municipal and legislative leaders.

PUBLIC POLICY

- I. Hosting bi-weekly Public Policy Committee meetings to discuss current issues.
- Seeking input from experts in order inform committee members of II. relevant issues.
- III. Developing the *How We Stand* document to share our pro-business objectives with elected leaders.
- Developing advocacy plans when municipal or legislative issues IV. require our involvement to achieve the desired outcome.
- Promoting Chamber members for state and local boards and V. commissions

WE ARE AWARD WINNING

In 2019, President and CEO, Terri Kimble was awarded "Leader of the Year" for the Chamber's work in public policy regarding economic development by the *Arizona Capitol Times*. Each year, the *Capitol Times* recognizes men, women, and organizations that have contributed greatly to Arizona's growth.





The Chandler Chamber of
Commerce was the proud
recipient of the National Award
of Excellence from the American
Chamber of Commerce
Executives (ACCE) for our How
We Stand legislative agenda. This
award is reflective of the
commitment and the cooperation
of our members, businesses,
community leaders, and elected
officials addressing the
legislative issues that are critical
to the business community.

DEVELOPMENT OF CHAMBER POSITIONS

The Chandler Chamber of Commerce is an organization driven by more than 1,578 member businesses, representing over 170,000 employees of businesses operating within the Chandler area. The Chamber's Board of Directors develops and executes an annual strategic plan by adopting public policy positions. Recognizing the impact on the business community, the efforts of Public Policy and Government Relations are a high priority for the Chandler Chamber of Commerce.

The Chandler Chamber of Commerce's mission is to build a strong economic environment conducive to business success in Chandler and the surrounding area. The Public Policy Committee stays involved with policy issues being discussed by Congress, the Arizona State Legislature, and Chandler City Council to ensure decisions support the mission of the Chamber. The role of the Committee is to determine the effect that different policy decisions have on the business community. The Committee composes statements that are submitted to the Board of Directors to be reviewed, approved, and ratified.



READING HOW WE STAND

The *How We Stand* document is divided into relevant policy sections. Each section consists of policy statements and the level of governance that supports each position.

Footnotes are included to further explain or clarify some of the terms or policies expressed in the policy statements. These footnotes are for your convenience, providing additional context to issues that may be new or unfamiliar, as well as links to websites for further information.



ECONOMIC VITALITY & EXPANSION

GUIDING PRINCIPLE: The Chandler Chamber of Commerce supports collaborative efforts with the City of Chandler through regional, statewide and federal efforts that attract, grow, and retain businesses in order to provide jobs and services at all levels of the economic spectrum.



KEY ISSUES:

A. Advocate for free trade policies to promote Chandler's competitive position within the global market.

B. Continued support and collaboration with the City of Chandler and regional partners for further economic development.

- Support the immediate ratification of the US-Mexico-Canada trade agreement and policies that protect free trade.
- Support economic development incentives that protect and improve Arizona's competitive position for diverse business attraction, retention, and expansion, with Chandler as a regional hub for innovative, international, knowledge-based, and capital-intensive industries.
- Support the continued efforts of readily available and comprehensive assistance programs for small businesses and regarding the procurement process for business owners.
- Support the Chandler Chamber of Commerce and the City of Chandler's entrepreneurial activities that expand innovative business enterprises, which help relocate and retain businesses in Chandler.
- Support additional job creation measures including workforce training and fiscally responsible tax incentives.
- Support public and private investment in infrastructure necessary to enable high-tech innovations in all industries including Chandler's efforts to serve as a hub for artificial intelligence and smart-city technology.

ECONOMIC VITALITY & EXPANSION

POSITION STATEMENTS:

- Support programs and agreements that expand trade opportunities for US businesses, easing their ability to compete globally, including the continuation of the Export-Import Bank, free trade policies, and specialty zoning.
- Support the use of eminent domain and incentives when prudent and necessary to maintain or expand long-term economic development opportunities.
- Support quarterly reporting by the Chandler Chamber of Commerce to the Chandler City Council on business climate, trends and data.
- Support educating local businesses, elected officials, and the public on recognizing the importance of utilizing local Chandler Chamber of Commerce businesses.
- Support the Business Retention and Expansion program¹ (BR&E) between the Chandler Chamber of Commerce and the City of Chandler by developing a timely and consistent data collection process, providing results that are accessible to all stakeholders.
- Support the Arizona Commerce Authority as the state's leading economic development entity and increased funding to the Arizona Office of Tourism.
- Oppose citywide minimum wage and workplace benefit policies above the state-mandated minimums.
- Support the creation of financing mechanisms to improve Arizona's competitive position for business attraction, retention, and expansion, tourism marketing, film and multi-media attraction.

SECTION FOOTNOTES:

¹Business Retention & Expansion (BR&E) is an economic development strategy of proactively connecting with existing businesses to understand and respond to local business needs. For more information, click here.



EDUCATION

GUIDING PRINCIPLE: The Chandler Chamber of Commerce acknowledges the need for a nationally recognized education system which produces college ready graduates and skills based workers who can compete globally and fulfill workforce needs in order to attract and retain a comprehensive range of industries to the state.



KEY ISSUES:

A. Focus on leveling the playing field in regards to fairness and accessibility in education.

B. Emphasizing diverse workforce development programs to include as universities, community colleges, CTED schools and public-private partnerships.

- Support a strong, world-class education system that is stable, equitable, and utilizes regularly reviewed performance-based funding² that creates a more educated and skilled workforce to attract and retain businesses, both local and international.
- Support metrics/instruments/measurements³ that evaluate widely accepted education indicators for Arizonans to measure the state's progress in education from early childhood through college and career.
- Support innovative methods that increase access to modern technology to help improve student outcomes and advance education delivery at all grade levels to meet the same standards across different education platforms.
- Support policies that require trained and qualified proctors for mandatory student performance evaluations in district, charter, private, online schools, colleges, and universities.

EDUCATION

- Support funding for a higher quality of education for district, charter, and online schools to better meet the needs of the individual student including Career Technical Education District (CTED) options and programs aimed at reducing the dropout rate.
- Support equitable funding for community colleges and universities, including opportunities for strategic investments and research funding.
- Support public funding assistance for students including Arizona's 50/50 Resident Tuition model⁴ to lessen student debt claims in coordination with an increased discipline of student debt issuance.
- Support the efforts of Achieve60AZ to reach the goal of 60 percent of our adult population, ages 25-64, having a professional certificate or degree by 2030.
- Support the modernization and diversification of the P-20⁵ funding system to promote long-term, sustainable investments, encouraging high-performing models, retaining qualified educators and faculty⁶, and accommodating all students' needs.
- Support the modernization of P-20 student tracking systems to ensure accurate attendance counts on a daily basis, particularly at the pre-school level.
- Support greater emphasis on financial and economic literacy, civics, history, entrepreneurship, research methodology, reading, business education, and STEAM⁷ to prepare students at the P-20 levels to meet rapidly evolving workforce needs with particular focus on the technology industry⁸.



EDUCATION



POSITION STATEMENTS:

- Support an in-depth analysis of new approaches to Arizona's public education mandate that will thoroughly evaluate the maximization, preservation, and sustainability of State Trust Land⁹.
- Support greater equity of cross-delivery models¹⁰
 pursuant to student transportation, special needs
 students' requirements, and reconsideration of rural
 and small districts' access to property taxes and their
 ability to dictate their own budgets.
- Oppose school district consolidation that formats with municipalities.

SECTION FOOTNOTES:

²Arizona Department of Education, in compliance with A.R.S. 15-249.08, will distribute monies to public and charter school districts based on performance as defined by the statutory formula. For more information, click here.

³The Arizona Education Progress Meter is a nonpartisan-shared source of information about where we stand as a state on key education metrics. For more information, click <u>here</u>.

⁴Arizona's 50/50 Resident Tuition Model is designed to prevent tuition increases for resident students and split the cost of education between the student and the state. For more information, click <u>here.</u>

 $^5\text{P-}20$ represents an integrated education system that extends from pre-school through higher education. For more information, click <u>here</u>.

⁶Support a constitutional change to include school staff, such as teacher aids and counselors, as classroom personnel.

⁷Science, Technology, Engineering, Arts, Mathematics

⁸The Arizona Advanced Technologies Corridor Agreement aligns Maricopa, Central Arizona, and Pima Community College Systems to develop common manufacturing curriculum to need the industry's evolving needs. For more information, click here.

⁹Revenues derived from the sale of the State Trust Land, the sale of natural products, and royalties from mineral materials are deposited in the Permanent Funds. Expendable revenue is transferred directly to the beneficiaries for their operation. For more information, click here.

¹ºCross-delivery models changes the assumption of who owns the course, which alters the processes for course design, delivery, and updating. For more information, click here.

EFFICIENT & EFFECTIVE GOVERNMENT

GUIDING PRINCIPLE: The Chandler Chamber of Commerce expects that city and state policy-making decisions and monetary appropriations be made by elected officials.

KEY ISSUES:

A. Encourage transparency and accountability in all levels of government.

B. Modify the voter initiative process.

- Support dollar limits designated for clean election candidates and the abolition of publicly funded elections.
- Support vetting processes to ensure only sound, legal initiatives receive approval and the capability to rescind any adverse consequences from ballot measures, executive orders, and multi-state coalitions.
- Support reforms to the Voter Protection Act¹¹ system that would allow two thirds of the legislature approval to amend, supersede, or transfer funds to further the ballot measure.
- Support increasing the terms for State Senators and House Representatives from two to four years with staggered elections.
- Support the formation of a local City Charter Review Committee to make necessary adjustments to the Charter in order to ensure continuity between current laws and city needs, having city officials working in collaboration with citizens.



EFFICIENT & EFFECTIVE GOVERNMENT



- Support the Secretary of State's position as the state's chief elections officer.
- Support streamlining government processes, effective communication, and local and state services through the use of technology-based sustainable solutions.
- Support a uniformed state system of lobbying registration and reporting.
- Support policies that reduce state overreach and empower stronger local control.
- Support ongoing deregulation efforts of federal policies, the reduction of federal and state debt, and unmitigated growth of entitlement programs that impact Arizona negatively.
- Support regular unilateral reviews of city elected officials' compensation to reflect their responsibilities and time commitments.
- Continue to support a state regulatory moratorium¹².
- Support legislation to encourage Vote-by-Mail¹³ to increase voter turnout, efficiency, and security.
- Support policies that balance revenues in compliance with constitutionally mandated requirements.
- Support reauthorization of state voter-approved initiatives every ten years.
- Streamline Arizona Corporation Commission to allow for online reporting, elimination of publication requirements, and same-day or next-day service.

EFFICIENT & EFFECTIVE GOVERNMENT

POSITION STATEMENTS:

- Prioritize transparency and safeguards as a standard for all public-private partnerships including: collaborating to deliver more efficient and effective community services and policy ideas and leveraging taxpayer funds to stimulate economic growth.
- Support efforts to reasonably reduce costs in the correctional system and reforms to reduce recidivism to provide a skilled labor force.
- Support efforts to improve upon gaming contracts with tribes to ensure Arizona taxpayers receive a greater percentage of gaming revenues to fund statewide public needs.
- Support prospective reforms to city and state pensions that create solvency within the system and do not harm taxpayers.
- Support the City of Chandler's dedication to maintaining a strong credit rating.

SECTION FOOTNOTES:

¹¹Prop 105, or the Voter Protection Act, amended the Arizona Constitution relating to initiative and referendum measures; prohibits the governor's veto; prohibits legislative repeals; requires three-fourths vote to amend measures, to supersede measure, or to transfer funds designated by the measures, and only if each furthers the purpose of the measures.

¹²State regulatory moratoriums are an executive power that allows the governor to halt certain legislative activity for a period of time. For more information on the 2019 moratorium, click here.

¹³Vote-By-Mail Elections give voters an election period to fill out their ballots in a way that is convenient, less expensive and increases voter turnout. For more information, click here.



ENERGY, WATER, UTILITIES & ENVIRONMENT

GUIDING PRINCIPLE: The Chandler Chamber of Commerce supports: safe, reliable, and affordable services to all consumers; policies and legislation continuing the development and maintenance of statewide energy, water, and telecommunication infrastructure; balancing environmental policies that protect our natural resources, are sensitive to Arizona's unique needs, and do not place an undue burden on businesses. Sustainable water policy should be given critical attention and priority.



KEY ISSUES:

A. Promote sustainability in all resource management and distribution.

B. Maintain and expand our energy infrastructure.

- Support legislation and innovations that keep utility rates fair amongst consumer classes to maintain the grid while keeping the industry competitive without compromising service, safety, reliability, and giving high priority to water.
- Support state primacy in setting policy for reasonable air and water quality, and energy efficiency that provides practical options for businesses within consensus of our state legislature, the Arizona Corporation Commission¹⁴, and utilities.
- Support legislation and regulations to maintain and improve all of Arizona's infrastructure to fuel our state's economy ensuring safe, reliable, and sustainable practices.
- Support cost effective green initiatives, including the expansion of the economic incentives for Leadership in Energy & Environmental Design certified buildings¹⁵ and sustainable development, without mandates.
- Support the fundamental concepts of the 1980 Groundwater Management Act^{16,17}.

ENERGY, WATER, UTILITIES & ENVIRONMENT

- Support the State and City of Chandler's overall water management and drought contingency plans, as well as the promotion of public awareness campaigns concerning environmentally friendly practices ensuring stable, affordable, and reliable water supplies to all Chandler residents and businesses
- Support efforts and measures to protect and fully utilize the Colorado River within Arizona¹⁸.
- Support policies that provide for major sources to secure a limited number of required air quality permits to locate or expand operations for business attraction and retention.
- Support the continued viability of the Four Corners Power Plant, the Central Arizona Project, and continued protection of Arizona's critical energy infrastructure, including the generation, transmission, and distribution of preexisting assets.
- Support programs, public awareness, and rates that encourage customers to manage their peak power usage and the use of electricity storage, ensuring cost-effectiveness to households and businesses.
- Support more cost-effective recycling policies and innovative solutions for municipalities within the state.
- Support legislation and the increased allocation of funds to forest fire prevention services over fire suppression19.
- Support routine testing of the water supply and air quality non-attainment standards for all Arizonans to ensure the long-term health and preservation of our water and air from contamination.



ENERGY, WATER, UTILITIES & ENVIRONMENT



POSITION STATEMENTS:

- Support water management efforts to protect Arizona's Colorado River entitlement including the implementation of the Drought Contingency Plan (DCP).
- Support Arizona in developing a State Implementation Plan in response to federal carbon emission reduction requirements under the EPA Clean Power plan and the Clean Air Act.

SECTION FOOTNOTES:

¹⁴Article 15 of the Arizona Constitution establishes the Arizona Corporation Commission. By virtue of the Constitution, the Commissioners function in an executive capacity. In addition, they function as a legislative capacity by adopting rules and regulations and a judicial capacity, sitting as a tribunal and making decisions in contested matters.

¹⁵LEED is the most widely used green building rating system in the world (according to the <u>U.S. Green Building Council</u>). Available for virtually all buildings, community, and home project types, LEED provides a framework to create healthy, highly efficient, and cost-saving green buildings.

¹⁶All responsibilities for water planning and regulation (except water quality) were centralized in one state agency. The Act designated four parts of the state where groundwater pumping was the heaviest as Active Management Areas. For more information, click here.

¹⁷Active Management Area Overview. <u>Arizona Department of Water</u>.

¹⁸Measures including but not limited to the viability of the Central Arizona Project, the Arizona Water Banking Authority, and state recreation.

¹⁹Fire prevention programs include the FLAME Act, NAFF, SAFF, NFF, and the 4FRI Initiative. For information on the FLAME Act, click <u>here</u>. For information on the NAFF, SAFF, and NFF Funds, click <u>here</u>. For information on the 4FRI Initiative, click <u>here</u>.

DEFENSE & CYBER SECURITY

GUIDING PRINCIPLE: The Chandler Chamber of Commerce supports the defense of all U.S. critical infrastructures as key to the economic integrity of Arizona. The Chandler Chamber advocates for legislation that provides information and security designed to shield businesses from cyber-threats while protecting their rights to privacy.

KEY ISSUES:

A. Promote the development of cyber security & intellectual property protection.

B. Continue support of public-private partnerships within the defense sector and increased communication between agencies.

- Support a fiscally responsible defense budget that protects national security while eliminating automatic sequestration budget reductions.
- Support federal privacy legislation by enacting nationwide standards governing the collection, use and sharing of personal data consistent with the Fair Information Practice Principles.
- Support Arizona's congressional delegation in their effort to promote Arizona's military installations to take on new and expanded missions that increase economic development.
- Support the partnership between U.S. defense and intelligence communities and all private sector security agencies for the nation's evolving cyber defense strategy to include the most up-to-date technological security measures and education of best practices.
- Support efforts to incorporate smart technology and infrastructure, ensuring Chandler and Arizona remain leaders in "smart city" adaptations allowing for future technological advances²⁰.



DEFENSE & CYBER SECURITY

DEFENSE & CYBER SECURITY

POSITION STATEMENTS:

- Support strengthening intellectual property protection and enforcement while punishing bad actors in the international arena.
- Ensure that upcoming elections are efficient, verifiable, and secure from foreign interference.
- Support the continuation of the A-10 Thunderbolt II program.

SECTION FOOTNOTES:

²⁰Technological advances such as 5G and Information of Things (IoT). For information on how these technologies impact Arizona, click here.



GROWTH & LAND USE

GUIDING PRINCIPLE: The Chandler Chamber of Commerce believes in sustainable economic development that encourages entrepreneurship, business attraction, retention, and expansion with a balanced emphasis on local control of planning, orderly growth, and open space preservation.

KEY ISSUES:

A. Encourage the modernization of Chandler's development & urban planning.

B. Close attention to land use in zoning issues as Chandler reaches build out.

- Support the City of Chandler's ongoing planning efforts and land use decisions that encourage increased density in the downtown area.
- Support public awareness campaigns designed around water issues.
- Support reforms that will maximize the economic return for the State Trust Land beneficiaries²¹ while creating a long-term plan for the State Land Department's operations.
- Support appropriate zoning and land use around military installations and airports that advances the mission of those facilities and limits residential encroachment.
- Support increased collaboration and coordination between counties, municipalities, the State Land Department, and the Bureau of Land Management in local planning, land use decisions, and property disposition timetables²².



GROWTH & LAND USE

GROWTH & LAND USE HOW WE STAND

POSITION STATEMENTS:

- Oppose efforts to designate land as national monuments without public input.
- Support policies and incentives that advance the use of solar power and greywater systems in new residential and business developments.
- Support alternative methods of urban planning and infrastructure including multi-use public buildings, emphasizing walkable communities, soft amenities, and innovative infrastructure to maximize service to residents and visitors.
- Support the city's short and long-term plans to encourage urban beautification in blighted areas, as well as the redevelopment and the reinvestment in under producing properties, especially through education of business owners on programs such as the Infill Incentive Plan and Adaptive Reuse Program.

SECTION FOOTNOTES:

²¹Beneficiaries of the State Trust Land include public entities such as public schools and government buildings. For a full list of beneficiaries, click here.

²²The procedures to dispose of State owned or acquired material within the State of Arizona is available here.

HEALTHCARE & AFFORDABLE INSURANCE

GUIDING PRINCIPLE: The Chandler Chamber of Commerce recognizes the broad business and economic impacts of rising healthcare costs and the challenges businesses face in providing affordable healthcare benefits to employees. The Chandler Chamber of Commerce also recognizes the positive economic impact the healthcare sector brings through high wage and advanced technology employment, as well as high quality health and preventative care.

KEY ISSUES:

A. Encourage accessible and affordable insurance for small businesses.

B. Focus on an affordable patient-centered system that is fair and addresses patient needs.

- Support an environment that attracts capital investments in human resources, training and recruiting programs, and the development of technology to address provider shortages and improve patient outcomes.
- Support continued coverage for preexisting conditions in healthcare programs.
- Support consistent and high quality Graduate Medical Education, specifically residency programs, to retain proficient medical professionals.
- Support the positive effects of workplace wellness and provide tax-favored status to programs aimed at keeping employees healthy.



HEALTHCARE & AFFORDABLE INSURANCE

	0,	윤	POSITION STATEMENTS:
	✓	✓	Support access to competitive healthcare programs, including: value-based care and payment models, caps for small business group plans, and innovative measures across state lines to ensure access, coverage, and lower health insurance costs.
	✓	✓	 Support policies that address the shortfall in Medicaid²³ funding to avoid shifting costs on to the commercial/ private market and oppose sweeps that pull from the health care industry.
SE	✓	✓	 Support appropriate legal liability reform that limits and prevents frivolous litigation.
RAN	✓	✓	 Support Accountable Care Organizations (ACOs) and their efforts to provide improved quality of care.
EINSU	✓	✓	 Support clarity in the medical billing and collection processes that treats all consumers equally, including further measures to stop surprise billing practices²⁴.
ABL	✓		 Support funding KidsCare²⁵ in the State appropriations process.
AFFORD	✓	✓	 Support efforts to reform provisions of the Patient Protection and Affordable Care Act that have resulted in increased regulation, healthcare expenses, and taxes.
LTHCARE & AFFORDABLE INSURANCE	✓	✓	 Support legislation that provides options for pharmaceutical benefits to be unbundled from health insurance coverage for employees to allow them to source lower cost pharmaceutical benefits from third party providers.
HEALT		✓	 Support the repeal of the 40% excise tax²⁶ in order to prevent increased premiums, reduced coverage, and less flexibility.

HEALTHCARE & AFFORDABLE INSURANCE

POSITION STATEMENTS:

- Support legislation that creates a more robust Behavioral Health System, including suicide prevention programs and mental health treatment that targets our homeless, youth, veteran, indigent, and incarcerated populations.
- Support the current and ongoing efforts of the state in combating the opioid crisis and promote the Arizona model at the federal level.

SECTION FOOTNOTES:

²³Information about the Arizona Health Care Cost Containment System (AHCCCS) can be found here.

²⁴For reasons why surprise billing is a problem, click here for more information.
²⁵AHCCCS offers health insurance through KidsCare for eligible children under 19 who are not eligible for other AHCCCS health insurance. For more information, click here.

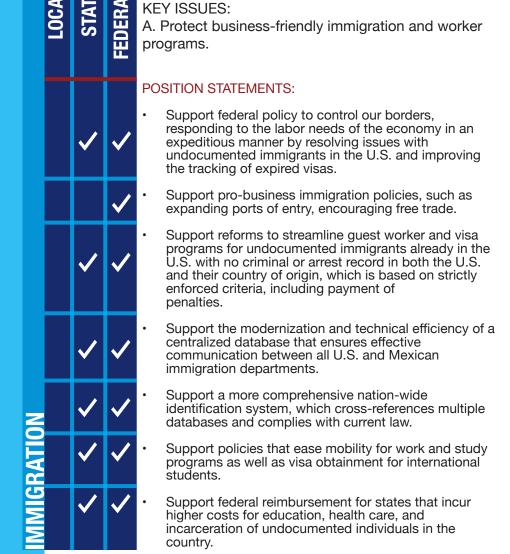
²⁶The 'Cadillac' tax is a provision of the ACA that requires a 40% excise tax on employer plans exceeding \$10,200 in premiums per year for individuals and \$27,500 for families, taking effect in 2020. For more information, click here.





IMMIGRATION

GUIDING PRINCIPLE: The Chandler Chamber of Commerce supports comprehensive federal immigration reform that is responsible, stimulates the economy, and creates jobs. Reform would not only improve enforcement to protect the border but also facilitate the flow of trade and travel.



TAX & FISCAL POLICY

GUIDING PRINCIPLE: The Chandler Chamber of Commerce encourages maintaining or enhancing current business tax credits and exemptions, while opposing new taxes on business services and goods that may adversely affect economic and business growth. Arizona must compete nationally and globally to attract cutting edge, disruptive industries and retain a strong, healthy business climate.

KEY ISSUES:

A. Passing clear and concise tax law that allows businesses to understand their liability without subjective agency interpretation.

- Support policy that prevents rollovers, sweeps, regulatory fee increases, and the use of tax-supported funds for unintended purposes as a mechanism for balancing the budget.
- Support timely conformity with federal tax code to allow businesses to prepare tax returns by January 31st of each year.
- Support statutory clarification and consistency among states regarding taxation of digital goods and services to provide clarity and certainty to taxpayers.
- Support the cohesion of tax codes across municipalities to the state level and the elimination of excessive codes and regulations to provide a business-friendly environment.
- Support eliminating the reliance on local governments to fund the state's day-to-day operations of the Department of Revenue.



TAX & FISCAL POLICY

	4	ш	4	
	SC	A	ERA	
		S	Ë	POSITION STATEMENTS:
			-	POSITION STATEMENTS.
		✓	✓	 Support policy that creates value for stranded tax credits²⁷ earned by companies investing in Arizona.
	П	✓	Г	 Support raising the business personal property tax exemption threshold as an economic stimulus mechanism for small businesses.
	✓		Г	Support continued passage of the Home Rule ²⁸ to limit the state's encroachment on funding decisions.
	✓	✓	✓	Support the protection of businesses from tax increases, including the elimination of current business tax credits and exemptions.
	✓	✓		 Support modifications to the construction transaction privilege tax system²⁹ that maintains state and municipal revenues, ensures local revenues are received at the construction location, and improves compliance within the industry.
	✓	✓		 Support a referendum that suspends automatic spending increases for voter-protected funds in a fiscal year when revenues do not meet projections.
70 ICY	✓	✓		 Support the renewal of Arizona's research and development tax credit program to encourage industry innovation and ensure a globally competitive position.
TAX & FISCAL POLIC	✓	✓		 Support the creation of additional special economic redevelopment, continued practice of designated opportunity zones, and duty-free/international trade zones to encourage the attraction of new and existing businesses to the area.

27

HOW WE STAND

TAX & FISCAL POLICY

POSITION STATEMENTS:

- Support measures that increase designated tax revenue to city and state 'rainy day funds'³⁰ when fiscally feasible.
- Oppose changes in the formula that would reduce the percentage of state shared revenues payable to cities and towns or repayment requirements back to the State.

C CAL STATE FEDERAL

SECTION FOOTNOTES:

²⁷Stranded tax credit allows a company to extract value from tax credits already earned but previously unable to be used.

²⁸Home Rule puts the budgeting power in the home community, although the City Council must still balance the budget, as required by state law. For more information, click here.

²⁹Contractors making repairs, replacements, and alterations to real property should no longer charge sales tax to their customers and instead should pay tax to their vendors when purchasing any materials or fixtures. Further, if the contractors' activities are restricted to providing these kinds of services, they will no longer be required to hold a transaction privilege tax (TPT) license.

³⁰Also known as the Budget Stabilization Fund, rainy day funds are derived from revenue that is set-aside during times of above-trend economic growth to be utilized during times of below-trend growth. For more information, click here.



TAX & FISCAL POLICY

TORT REFORM

GUIDING PRINCIPLE: The Chandler Chamber of Commerce supports reforming the tort and legal system to reduce costs for businesses and the amount of frivolous lawsuits.

ORT REFORM

KEY ISSUES:

A. Focus on protecting businesses and ensure fairness for all parties involved.

POSITION STATEMENTS:

- Support advocating for a fair and transparent initiative process that reflects the will of Arizonans, while respecting the constitutional authority and duties of the legislature.
- Support cure periods³¹ for business compliance regarding disability lawsuits and policies that discourage excessive legal action.
- Support legal and tort reforms that limit damages to reduce the costs of health care and insurance and allow appropriate compensation for substantiated damages to reduce costs on Arizona businesses.

SECTION FOOTNOTES:

³¹A grace period of 30 to 90 days where a company can make contractual payments when in default without being subjected to further prejudice



GUIDING PRINCIPLE: The Chandler Chamber of Commerce encourages the City of Chandler to collaboratively design, build, and sustain high-capacity transportation projects that increase economic growth, reduce traffic, and enhance quality of life while connecting metropolitan and rural areas for business, tourism, and leisure travel.

KEY ISSUES:

A. Focus on useful and innovative methods to fund, improve and maintain local and regional infrastructure.

- Support securing the statutory authority from the Arizona Legislature to allow reauthorization of the Regional Transportation Plan.
- Support connecting employees and goods to job centers through a multimodal transportation system with international, statewide multiregional transportation options and with predictable and ongoing funding sources.
- Support the fair and consistent development and implementation of regulations pertaining to rights-ofway and public utility easement.
- Support additional digital connectivity opportunities throughout all of Arizona.
- Support "user-pay" models for regional transportation funding solutions.
- Support the extension of Prop 400 and a transportation fund that is placed into a restricted account to prevent sweeps and allow funding for the development of sound infrastructure, economic development, congestion relief, and air quality compliance.





- Support updated transportation master and regional plans that uses data to promote accountability in addition to better financial and logistical outcomes for transportation in the City.
- Support continued collaboration with Mexican and Canadian trading partners through developing the proposed I-11 and other international trade routes and ports of entry in Arizona.
- Support a modernized and comprehensive model to ensure appropriate funding for critical highway projects with priority given to the widening of the SanTan Freeway/South Mountain Freeway (Loop 202), the Southeast Valley I-10 North/South reliever, and the Williams Gateway (SR 240).
- Support an increase of state and federal transportation dollars appropriated to the East Valley metropolitan area and Pinal County based on revenue generated, vehicle miles traveled, and population.
- Support efforts for increased funding to develop and improve infrastructure and limitations on residential encroachment of Chandler Municipal Airport and Stellar Airpark to ensure their long-term economic viability in accordance with updates to the Airpark Area Plan.
- Support the extension of runways at Chandler Municipal Airport to increase economic development and tourism, as well as efforts to increase the takeoff ceiling height of aircraft as a way to reduce noise pollution.
- Support drone delivery systems that are tested, safe, and comply with local, state, and federal codes and regulations with primacy given to municipalities.

- Support increased appropriations of state and federal transportation dollars based on growth and development needs to fund mandates from the Fixing America's Surface Transportation Act (FAST)³².
- Support the re-evaluation and re-purposing of current rail systems and the Regional Commuter Rail System to promote economic development and tourism.
- Support flexible long-term plans on transportation infrastructure and systems that encourages public-private partnerships such as IDA/C bonds³³.
- Support the collaboration of public-private partnerships with local transportation agencies regarding autonomous vehicles.
- Support use of innovative transportation solutions when developing mixed-use business and industrial areas that improve the movement of people and goods while fostering job creation and economic development.
- Support connecting employees and goods to job centers through a high-capacity transportation system with international, statewide, and multi-regional options.
- Support efforts to further the development of ride-sharing, autonomous vehicles, and other models of innovative transportation through code, zoning, and policy measures.
- Support the expansion of node transportation services, allowing for operation throughout Chandler, providing the city with tangible data and ROI to businesses.



TRANSPORTATION

POSITION STATEMENTS:

- Support the fair and consistent regulations that allow for standardized continuity of services that maintain and enhance the walkability and cyclist-friendly nature of the City of Chandler while maintaining capacity for infrastructure transition.
- Support the city's plans to encourage and maintain urban beautification along transportation corridors.
- Support efforts to educate businesses and their employees about environmentally friendly transportation options.
- Promote workplace, public, and enhanced building codes for electrical vehicle charging at parking structures to improve the valley's air quality and for economic development benefits.
- Support alternative modes of transportation that increase customer traffic and revenue to local businesses without being a public nuisance.

SECTION FOOTNOTES:

³²The FAST Act maintains a focus on safety, keeps intact the established structure of the various highway-related programs, continues efforts to streamline project delivery, and provides federal funding for freight projects. For more information, click here.

³³Private activity bonds are securities issued by or on behalf of a local government to provide debt financing for projects used most often by a private user. Private activity bond financing normally results in reduced financing costs since interest on the bonds is not subject to federal income taxes. For more information, click here.

WORKFORCE/EMPLOYER/ EMPLOYEE RELATIONS

GUIDING PRINCIPLE: The Chandler Chamber of Commerce supports the development of a labor environment that is both globally competitive and meets the unique needs of Arizona employers.

KEY ISSUES:

A. Preserving a business's ability to manage its workplace and workforce without unnecessary government intrusion or regulation.

B. Maintaining Arizona's status as a "right-to-work" and "employment-at-will" state.

- Support maintaining Arizona's status as a "right-towork" as well as an "employment-at-will" state.
- Support responsible legislative and administrative reforms that ensure the effectiveness of the Arizona unemployment insurance program to reduce business costs or refund businesses at lower premiums.
- Support further reforms that ease or relieve the burden on businesses from the Fair Wages & Healthy Families Act³⁴ paid medical leave requirements.
- Support legislation that clearly defines the burden of proof on employers for wage and entitled time off disputes.
- Support programs that decrease the regulatory costs of medical care and workers' compensation for employers.
- Support changing statutory restrictions to promote and develop career pathways through registered apprenticeship opportunities.



WORKFORCE/EMPLOYER/ EMPLOYEE RELATIONS

MPLOYEE RELAT	YER, E	MPLO	RCE, E)RKFORCE,	WO		
✓		✓	✓	✓	✓		LOCAL
✓	✓	✓	✓	✓	✓	✓	STATE
		✓		✓	✓	✓	FEDERAL

POSITION STATEMENTS:

- Support the ability of businesses to manage its workplace and workforce without expanded federal or state overreach that is not conferred through Congressional review³⁵.
- Oppose excessive and unnecessary government regulations and policies that ease the way for "Ambush Elections," including changes in qualifications for exempt employees and the creation of a joint employer for purposes of collective bargaining.
- Support guaranteeing the right to vote by secret ballot in labor union-organized decisions.
- Support efforts to ensure Arizona's public pension systems are fiscally sustainable.
- Support an anti-discrimination statute that respects the rights of individuals and business owners alike, while maintaining the inclusion of the environment of Arizona.
- Support efforts to repeal wage and benefit laws that are higher than the state minimums.
- Support policies that allow employers to maintain a safe workplace by regulating drug policies to promote better working conditions.

SECTION FOOTNOTES:

³⁴The Fair Wages & Healthy Families Act, or formerly Prop 206, was passed in 2018 required a raise in the minimum wage and paid sick time minimum requirements. For more information click here.

³⁵Regulations specifically from Department of Labor, Equal Employment Opportunity Commission, National Labor Relations Board, and Occupational Safety and Health Administration need to be supported through Congressional review.

CITY OF CHANDLER ELECTED OFFICIALS

CITY OF CHANDLER MAYOR AND COUNCIL

175th South Arizona Avenue, Chandler, AZ 85225 Tel (480) 782-220 Fax (480) 782-2233 www.chandleraz.gov As of December 2019



Mayor **Kevin Hartke** kevin.hartke@chandleraz.gov



Vice Mayor **Terry Roe** terry.roe@chandleraz.gov



Councilmember Sam Huang sam.huang@chandleraz.gov rene.lopez@chandleraz.gov Office expires December 2023 Office expires January 2023 Office expires January 2021 Office expires January 2023



Councilmember René Lopez



Councilmember Jeremy McClymonds jeremy.mcclymonds@chandleraz.gov Office expires January 2021



Councilmember Matt Orlando matt.orlando@chandleraz.gov Office expires January 2023



Mark Stewart mark.stewart@chandleraz.gov Office expires January 2021

ARIZONA STATE LEGISLATURE

As of December 2019

Legislative District 17



Senator J.D. Mesnard (R) Tel. (602) 926-4481 imesnard@azleg.gov Last full year of term 2020

Legislative District 18



Senator Sean Bowie (D) Tel. (602) 926-3004 sbowie@azleg.gov Last full year of term 2020



Representative Jeff Weninger (R) Tel. (602) 926-3092 jweninger@azleg.gov Last full year of term 2020



Representative Mitzi Epstein (D) Tel. (602) 926-4870 mepstein@azleg.gov Last full year of term 2020



Representative Jennifer Pawlik (D) Tel. (602) 926-3193 jpawlik@azleg.gov Last full year of term 2020



Representative Jennifer Jermaine (D) Tel. (602) 926-3199 jjermaine@azleg.gov Last full year of term 2020

ARIZONA STATE EXECUTIVE OFFICES

As of December 2019



Governor
Doug Ducey (R)

1700 West Washington Street
Phoenix, AZ 85007-2890
Tel. (602) 542-4331
Email: azgov@az.gov
www.governor.state.az.us
Last full year of term 2022



Secretary of State
Kattie Hobbs (D)

1700 West Washington Street
Phoenix, AZ 85007-2890
Tel. (602) 542-4385
Email: sosadmin@azsos.gov
www.azsos.gov
Last full year of term 2022





State Treasurer
Kimberly Yee (R)

1700 West Washington Street
Phoenix, AZ 85007
Tel. (602) 542-7800
Email: info@aztreasury.gov
www.aztreasury.gov
Last full year of term 2022



Maricopa County Supervisor District #1
Jack Sellers (R)
301 West Jefferson Street
Phoenix, AZ 85003
Tel. (602) 506-1776
Email: sellersj@mail.maricopa.gov
www.maricopa.gov/dist1
Last full year of term 2020



Arizona Department of Education
Superintendent Kathy Hoffman (D)
1535 West Jefferson Street
Phoenix, AZ 85007
Tel. (602) 542-5393
Email: adeinbox@azed.gov
www.azed.gov
Last full year of term 2022

ARIZONA CORPORATION COMMISSION

Tel. (602) 542 - 3026 As of December 2019



Chairman, Bob Burns (R) rburns-web@azcc.gov Last full year term 2020



Lea Márquez Peterson (R) Imarquezpeterson-web@azcc.gov Last full year term 2020



Boyd Dunn (R) dunn-web@azcc.gov Last full year term 2020



Justin Olsen (R) olsen-web@azcc.gov Last full year term 2022



Sandra Kennedy (D) sdkennedy-web@azcc.gov Last full year term 2022

UNITED STATES - ELECTED OFFICIALS

As of December 2019



US Senator Senator Kyrsten Sinema (D) www.sinema.senate.gov Last full year of term 2024



United States President (R)
President Donald Trump
The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500
Tel. (202) 456-1111
www.whitehouse.gov
Last full year of term 2020



US Senator Senator Martha McSally (R) www.mcsally.senate.gov Last full year of term 2020



Congressional District 5 US
US Representative Andy Biggs (R)
www.biggs.house.gov
Last full year of term 2020



Congressional District 9 US
US Representative Greg Stanton (D)

www.stanton.house.gov
Last full year of term 2020

IMPORTANT DATES FOR THE 2020 LEGISLATIVE SESSION

Presidential Preference Election

Registration closes

Primary Election

Registration closes Early voting begins

General Election

Registration closes Early voting begins

New Party Petitions - General Election Qualifications

Signatures required:

Candidate Nomination Petitions

First day to file Last day to file

Write-In Candidates

Primary Election – Last day to file General Election – Last day to file

Constitutional & Initiative Petitions

Last day to file petitions Signatures required for initiative measures Signatures required for constitutional amendments Signatures required for referendum petitions

March 17, 2020

February 18, 2020

August 4, 2020

July 6, 2020 (midnight) July 8, 2020

November 3, 2020

October 5, 2020 (midnight) October 7, 2020

30,894

March 7, 2020 April 6, 2020 (5 p.m.)

1- -, - - (- 1-)

June 25, 2020 (5 p.m.) September 24, 2020 (5 p.m.)

July 2, 2020 (5 p.m.)

237,645 356,467

118,823



CHANDLER PUBLIC SCHOOL DISTRICTS

As of January 2020

THESE SCHOOL DISTRICTS REPRESENT ONLY CHANDLER'S PUBLIC SCHOOL SYSTEM AND THEIR PUBLICLY ELECTED GOVERNING BOARDS

CHANDLER UNIFIED SCHOOL DISTRICT GOVERNING BOARD

www.cusd80.com

Superintendent: Dr. Camille Casteel

Board:

President Barb Mozdzen
Vice President David Evans
Karen McGee
Lindsay Love
Lara Bruner

Expires: December 2020
Expires: December 2020
Expires: December 2020
Expires: December 2022
Expires: December 2022

KYRENE SCHOOL DISTRICT GOVERNING BOARD

www.kyrene.org

Superintendent: Dr. Jan Vesely

Board:

President Michael Myrick
Vice President Kevin Walsh
John King
Michelle Fahy
Margaret Pratt

Expires: December 2020

TEMPE UNION HIGH SCHOOL DISTRICT GOVERNING BOARD

www.tempeunion.org

Superintendent: Dr. Kevin J. Mendivil

Board:

President Berdetta Hodge
Vice President Brian Garcia
Michele Helm
Sandy Lowe
Andres Adan Barraza

Expires: December 2020
Expires: December 2020
Expires: December 2020
Expires: December 2020

MESA PUBLIC SCHOOLS GOVERNING BOARD

www.mpsaz.org

Interim Superintendent: Pete Lesar

Board:

President Elaine Miner Expires: December 2020
Steve Peterson Expires: December 2020
Jenny Richardson Expires: December 2022
Marcie J. Hutchinson Expires: December 2022
Kiana Maria Sears, Clerk Expires: December 2020

For a complete listing of schools in Chandler, visit the Chandler Chamber website directory, at www.ChandlerChamber.com

CHANDLER CHAMBER OF COMMERCE 2020 CHAMBER BOARD OF DIRECTORS

Molly Bell* Board Chair GoDaddy

Dea Cobos*

Lori Gallegos* Immediate Past Chair First Credit Union

Jane Poston*

Marketing Committee &
Incoming Board Chair
J2 Media

Board Secretary
Toyota Financial Services
Richard Amoroso*
Legal Counsel

Squire Patton Boggs
Rick Heumann*
Public Policy Co-Chair

CMA
Steve Murphy*
Governance &
Finance Committee
Co-Chair

Horseshoe Bend Energy
Deliah Rose*
Program & Events Chair
Gila River Hotels &
Casinos

Terri Kimble*

President/CEO

Chandler Chamber of

Commerce

Jackson Armstrong
Ginger Monkey

Mike Brienza
Public Policy Co-Chair
Earnhardt Auto Centers

James Christensen Golf Tournament Co-Chair KCA Event Management Hilen Cruz Salt River Project

Jason Dawson Local Listing Pro & Realty Executives

Greg Fontaine Air Products & Chemicals, Inc.

Kate Ford
Diversity & Inclusion
Co-Chair
PayPal

Michael Garza Ostrich Festival Co-Chair Payroll Control Systems

Dr. Craig Gilbert
Workforce & Education
Co-Chair
Chandler Unified School
District

Kurt Johansen Western State Bank

Justin John Great Western Bank

Renee Levin
Workforce & Education
Co-Chair
Intel Corporation

Mike McClanahan

Membership

St. Vincent de Paul

Warde Nichols Arizona State University

Mahes Prasad Juncture Wealth Strategies

Dr. Greg Peterson Chandler-Gilbert Community College

Sally Putnam NOW Financial David Ralls Commit Agency

Laura Robertson
Banner Health and
Cardon Medical Center

Jerry Sanniec Laser Creations Rustyn Sherer

APS

Mark Slyter
Dignity Health

Chandler Regional
Medical Center

Dunston Simpson Golf Tournament Co-Chair Cox Business

Merlin Smith
Garmin International

Delaney StarksBell Bank Mortgage

Farah Tuten NXP Semiconductors

Jessie Vaca Compass Christian Church

Mayor Kevin Hartke Ex-Officio City of Chandler

Joan Saba Chamber Foundation Liaison Ex-Officio Saba's Western Wear

Ralph Guariglio
Ostrich Festival Chair
Arizona Residential and
Commercial Realty

Judge Jay Tibshraney Maricopa County Justice Courts

> This list is current as of: 12/02/19 (*) Denotes All Executive Committee Members

CHANDLER CHAMBER OF COMMERCE 2020 POLICY IMPACT CONTRIBUTORS

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US Representative Andy Biggs

State Senator Sean Bowie

CUSD Board member Lara Bruner

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Mayor Kevin Hartke

Secretary of State Katie Hobbs

Arizona Department of Education

Superintendent Kathy Hoffman

Councilmember Sam Huang

State Representative Jennifer Jermaine

Councilmember Rene Lopez

CUSD Board member Lindsay Love

Councilmember Jeremy McClymonds

TUHSD Superintendent Dr. Kevin Mendivil

State Senator J.D. Mesnard

Commissioner Justin Olson

Councilmember Matt Orlando

State Representative Jennifer Pawlik

Commissioner Lea Marquez Peterson

Vice Mayor Terry Roe

Maricopa County Supervisor District 1

Jack Sellers

US Representative Greg Stanton

Councilmember Mark Stewart

KUSD Superintendent Dr. Jan Vesely

State Representative Jeff Weninger

Everyone listed provided input for the formulation of this document; this does not necessarily reflect their individual opinions, or that of the companies they work for.

YOUR BUSINESS.

We believe that when you succeed, we all succeed.



As your local business advocate, we offer you the tools to help grow your business. From attracting out-of-state companies to partnering with local businesses, regional partners and community leaders, we work together to help make our local economy thrive.

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