

All attendees are in listen-only mode. You are automatically muted.

You can change your audio functionality from phone to computer (or vice versa) on the control panel under audio.

Type your question in at anytime in the program. Staff will read questions aloud to presenters for response.

We may not be able to address all questions during the program, but any follow-up questions can be emailed to mainstreet@savingplaces.org.

2

### **MAINSTREETNEWS**

#### **Quote of the Week**

"All of us at Main Street America stand with you during this very challenging moment. Our work together today will help ensure the health of our communities in the days to come."

 Patrice Frey, President & CEO, NMSC, urging the Network to join the Center in supporting our partners at Small Business Majority, NFIB, and the National Council of Nonprofits to ensure financial support is available to small businesses and Main Street nonprofits during the COVID-19 crisis.

Read the full letter >



3

#### MAIN STREET AMERICA - COVID-19 RESOURCES

- Federal & National Resources
- · Main Street Tools & Info
- · Funding Programs
- Webinars
- · Support Local Safely (media)
- · Peer Exchange

Mainstreet.org/covid19resources



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#### TODAY'S WEBINAR

- + Organizational Health Check-Up
  - Assessing major changes in programming and operations/funding
  - Maintaining operations/meetings
  - Reviewing funding structure & budget
    - Prioritizing expenditures
    - Outreach efforts for revenue retention
    - Anticipating lost revenue sources



#### +Communications

- Local Main Street Programs are the best chance for downtown and neighborhood district recovery
- Highlighting Main Street mission
- Communications with businesses
- + Fundraising for the Future
  - Municipal Support (ongoing or new)
  - Events (redirecting sponsorship \$\$)
  - Potential federal funding

# HOW HAVE THINGS CHANGED FOR MAIN STREET PROGRAMS ORGANIZATIONALLY?

- + Boards aren't meeting in person
- + Spring fund drives canceled
- + Fundraising events and special events canceled
- + Most Main Street offices are closed and working remotely
- + Losing face-to-face time with businesses and stakeholders (even email communication gone)
- + Future funding for our programs is unknown beyond June 30<sup>th</sup>
- + Others?

What Steps Should You Be Taking Now?

7

# THE BOARD SHOULD BE MEETING (NOT JUST THE EXECUTIVE COMMITTEE

- + Are you holding board meetings?
  - The board should be meeting not just the executive committee
- + Do your by-laws allow for remote meetings/voting if not amend your bylaws?
- + What adjustment will you be making to your budget and programming?

#### Bylaws example for remote meetings:

+ Meetings by Conference Telephone. Any one or more members of the Board of Directors may participate in a regular or a special meeting of the Board of Directors or conduct the meeting through the use of any means of conference telephone or similar communication equipment by which all Directors participating in the meeting may simultaneously hear each other during the meeting. A Director participating in a meeting by such means is deemed to be present at the meeting.

8

#### REVIEWING AND PRIORITIZING YOUR WORK + What are the Priorities Going Forward in the Near Future? - What can be postponed and removed from the work plan, **PRIORITIES** where funds can be saved or re-directed? – What events will be canceled in the months ahead? 1. - What other items are not URGENT? (banners, flowers, façade 2. grants, professional development, travel, support staff) 3. - What will be Main Street's primary mission through the end of the calendar year? Helping small businesses! **ECONOMIC PROMOTION VITALITY DESIGN**

9

#### SCENARIO PLANNING - SCALING BACK THE BUDGET

- + Understanding cash flow needs now, and 3 months, and 6 months
- + Create revised budget: "what if" situations you might face
  - Cancellation of major fundraiser
  - Postponement of special event that is profitable
  - Percentage decline from Investor Campaign/Annual gifts solicitation
  - Reduction of city support
- + Discuss scenarios with the board, determine what is likely, adopt revised budget
- + Communicate decision with your supporters



#### UNDERSTAND YOUR CASH FLOW

- + Cash is king
  - Understand your cash flow needs over the next six months.
- + If you have:
  - Cash reserves, consider using them now.
  - A credit line, discuss with your board, can you pay it back in a reasonable time frame?
  - What if you have no reserves?



11

#### CASH FLOW: GATHER MORE CASH FLOW

#### If you have:

- + Restricted grant funds, ask the funder to change to unrestricted
- + Government appropriations coming later in the year: ask to have funds released now
- + Tickets from cancelled events: Ask if a full or partial refund or if they can donate the funds now, send donation receipt thank you
- + Sponsorships from cancelled events: Ask if a full or partial refund or if they would donate the funds, send donation receipt thank you



#### **ENACTED**

Coronavirus Aid, Relief, and Economic Security Act CARES Act (Pub. L. 116-132)

On March 27, the House unanimously passed and President signed into law the Coornavirus Adt, Relieft, and Economic Security (CARES, Act. a \$2 trillion economic stimulus law intended to provide immediate relief for individuals, nonprofits, businesses, and state and local governments. The CARES Act is the third law enacted in response to the COVID-19 pandemic.

#### What's in the Law for Nonprofits

The CARES Act provides significant funding for governments, businesses, hospitals, schools, and social support programs, among many other things. Below are key provisions of sector-wide interest to charitable nonprofit organizations.

Paycheck Protection Program Loans (emergency SBA 7(a) loans): Creates an emergency loan program providing loans of up to \$10 million for eligible nonprofits and small businesses, permitting them to cover costs of payroll, operations, and debt service, and provides that the loans will be forgiven in whole or in part under certain circumstances. Section 1102.

- General Eligibility: Available to entities that existed on February 15, 2020 and had paid employees
  or paid independent contractors.
- Nonprofit Eligibility: Available for charitable nonprofits with 500 or fewer employees (counting each
  individual full time or part time and not FTEs). The law does not disqualify nonprofits that are
  eligible for payments under Title XIX of the Social Security Act (Medicaid), but does require that
  employees of affiliated nonprofits may be counted toward the 500 employee cap, depending on the
  degree of control of the parent organization.
- No Personal Guarantee: No personal guarantee or collateral will be required in securing a loan.
   Loan Amount: The lesser of \$10 million or 2.5 times the average total monthly payroll (including
- <u>Loan Amount</u>: The lesser of \$10 million or 2.5 times the average total monthly payroll (including benefits) costs from the one-year period prior to the date of application.
- Loan Use: Loan funds can be used to make payroll and associated costs, including health and retirement benefits, facilities costs, and debt service.
- Loan Forgiveness: Employers that maintain employment for the eight weeks after the origination of the loan, or rehire employees by June 30, would be eligible to have their loans forgiven, essentially turning the loan into a grant. Section 1106.

Economic Injury Disaster Loans (EIDL): Creates emergency grants for eligible nonprofits and other applicants with 500 or fewer employees enabling them to receive checks for \$10,000 within three days. Section 1110.

Self-Funded Nonprofits and Unemployment: Only reimburses self-funded nonprofits for half of the costs of benefits provided to their laid-off employees. This is explained in a recent blog article. Section 2103.

Charitable Giving Incentive: Creates a new above-the-line deduction (universal or non-itemizer deduction that applies to all taxpayers) for total charitable contributions of up to \$300. The incentive applies to cash contributions made in 2020 and can be claimed on tax forms next year. Section 2204. The law also lifts the existing cap on annual contributions for those who itemize, raising it from 60 percent of adjusted gross income to 100 percent. For corporations, the law raises the annual limit from 10 percent to 25 percent. Food donations from corporations would be available to 25 percent, up from the current 15 percent cap. Section 2205.

#### Source:

https://www.councilofnonprofits.org/trends-policy-issues/initial-analysis-of-the-coronavirus-aid-relief-and-economic-security-act-cares

13

#### YOUR MESSAGE TO DONORS: HOW ....

- + Your board is making strategic choices to deliver your core programs and services.
- + Optimistic for the future and the recovery.
- + Plans to pay back any loans/credit lines if any.
- + If needed, cut the budget in a strategic way.
- + To reinstate programs and services if they are cut during recovery.
- + Ideas to make up for any lost revenue, cancelled events.
- + Acknowledge that you may ask more from donors post-crisis.

From: https://www.philanthropy.com/article/Fundraising-During-the-Corona/248280?cid=cpw\_rnt



#### RAINY DAY FUNDS (ENDOWMENTS)

+ If you never had a rainy day fund (endowment) before, you need to plan one in the years to come.



- + Set aside a % of all event income
- + Solicit funds for that specific purpose (philanthropists, board members, etc.)
- + Successful high school alumni (letter campaign)

15

#### CUTTING COSTS: METHODS TO CONSIDER

- 1. Across the board cuts to all budget areas, except staff
- 2. Cut salaries or furlough staff for limited periods
- 3. Selective cuts to specific programs/services or personnel

"Don't waste a crisis"—Winston Churchill

- Use it to eliminate projects that don't fit
- Forge a closer relationship with a valued partner

#### CUTTING COSTS: LANDLORD REQUEST

- + Ask your landlord for assistance:
  - Would they consider a partial payment or free rent for x months?
  - Renegotiate for a lower rental rate until recovery?
  - Can you sublet some of your space?
- + If you consider moving to a free or cheaper space :
  - Identify all costs first to determine if the cost of the move outweighs the cost of current rental payments.



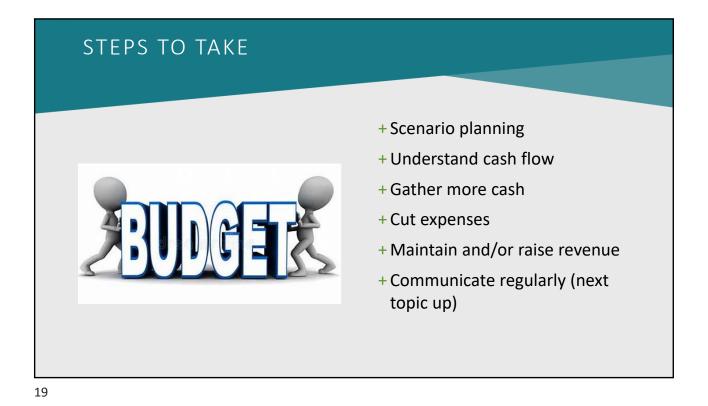
17

# PROFESSIONAL STAFF: BIGGEST LINE ITEM IN THE BUDGET: OPTIONS TO CONSIDER

- + CONVERSATIONS making decisions "WITH" and not just "FOR" your Main Street staff!!
- + Temporary (or permanent) layoffs of support staff, beyond the ED.
- + Reduce (temporarily) the number of paid hours of the ED (40 hours down to 30 hours). Keep benefits in place.
- + Offer unpaid furloughs instead of salary cuts
- + Convert a PT job to a paid internship
- + Convert select jobs to consultants rather than salaried positions









#### GOING FORWARD

Let's share this for all of the small businesses in our community, and our country! As a small business owner, the current events are devastating. The only way our economy can bounce back, is if we support our mom and pop shops! #weareallinthistogether #supportsmallbusiness

# SUPPORT SMALL BUSINESS

Our country's small businesses are suffering in the wake of Covid-19. One bad month can shutter a business forever.

Order take-out/ delivery from a local restaurant. Buy pet food from a mom and pop store. Purchase gift certificates for services you can use at a later date from your hair stylist, barber, or massage therapist. Choose a small business as often as you can.

Target, Wal-Mart, Olive Garden and McDonald's will survive. Take your money to the small businesses in your community who truly need it to survive.

Let's shop small, shop independent and keep our economy going. We're all in this together!

- + Focus must be on your small businesses and helping them recover.
- + Establishing your Main Street program as the entity best equipped to help small businesses.

21

# COMMUNICATIONS FROM COORDINATING PROGRAMS

#### Dear Mayor:

The Covid 19 crisis may require that communities evaluate and reassess their strengths and weaknesses, and the existing assets that are crucial to helping your community recover. Your community has chosen to support a Main Street district. We believe the Four Point Model implemented by Main Streets will be pivotal in helping your community recover and move forward in the coming months. If you or your staff have not already taken the opportunity to enhance your relationship with your local main street executive director, please reach out to them as you and your community develop a strategy for recovery in your downtown area.

We at Florida Main Street wish you the best during these trying times, and are here to assist your community by supporting your local main street. We would encourage you to take this opportunity to strengthen your relationship and support for your local Main Street program, so that they have the resources they need to best work together with you toward recovery.

Katherine G. Beck Florida Main Street Program Coordinator

22



- + Marketing and Communications
- + Small Business Assistance and Retention
- + Economic Development Capacity
- + Economic Impact Analysis

#### IEDC - INTERNATIONAL ECONOMIC DEVELOPMENT COUNCIL

Economic developers serve as a vital bridge between the business community and the greater Economic interests in the communities they serve. Many local, regional, and state governments turn to their publicly or privately funded economic development organizations ("EDOs") (Main Streets) to be the economic leaders, "deal makers," and visionaries for attracting new investment and supporting existing businesses. In these roles, EDOs sometimes find themselves unexpectedly called to action when there is a natural or manmade disaster and businesses are suddenly impacted.

With so much at stake, it is vitally important that EDOs (Main Street) build capability to serve their communities by leading resiliency and economic recovery efforts before and after disasters.

> "Leadership in Times of Crisis A Toolkit for Economic Recovery and Resiliency" March 2015

#### STAY CONNECTED TO YOUR SMALL BUSINESSES



~ Business Survey ~

The City of Rochester and the Greater
Rochester Chamber of Commerce

Rochester Chamber of Commerce
announce the release of a short business
impact survey in order to asses the effect that
COVID-19 is having on local businesses.

The City considers the success of local business **essential** as it works to address the spread of COVID-19 in New Hampshire.

New information surrounding COVID-19 is being posted regularly by the Centers for Disease Control and Prevention (CDC) and the New Hampshire Department of Health & Human Services (NH-DHHS).

Take the Survey Here



A Main Street program last week surveyed it's Businesses and found the following:

#### **Main Street Survey of 48 Downtown Businesses**

**Business Impacts** 

50% (24) said they would close permanently if the situation persisted for 5 months. 21% (10) said they would close permanently in 1-2 months.

**52% (25)** of the businesses said they had seen a 60% drop in revenue. (One respondent was planning for 80% drop in sales.)

Several respondents owned properties that were rented out to other tenants, they were concerned about the tenants being able to make payments.

25

# ENCOURAGE YOUR BUSINESSES TO TAKE OUR NATIONAL SURVEY

#### Small Businesses and the Impact of COVID-19

We are seeking information from small business owners about the challenges they're facing as a result of the COVID-19 public health emergency. Please answer these questions as openly and honestly as you can. Your answers will help us understand the challenges small businesses are facing across the country, inform policymakers and philanthropists about needs stemming from this crisis, and identify best practices in adapting to the new challenges Main Streets are grappling with.



Please encourage your small businesses to respond to this survey:

https://www.surveymonkey.com/r/6K96DHF.

26

Kathy La Plante, National Main Street Center Donna Ann Harris, Heritage Consulting, Inc.

@2020 National Main Street Center

#### **TELLING YOUR STORY**





- + Focus on
  - What you are are doing NOW to help downtown business owners (i.e. Business Resource Center)
  - What you plan to do to help jumpstart the recovery
  - -Communications
- + How your organization adds value to the community
- + Creating and maintaining community traditions

27

#### DOWNTOWN MENOMONIE (WI) EXAMPLE

Driving through Downtown Menomonie, the effects of the corona virus are apparent. Restaurants and salons are already closed down, students have all gone home, and the streets are barren. The Downtown Menomonie office will be closed until April 24th, at the earliest. However, through the cloud of uncertainty, it is important to stay positive and focus on the future.

Downtown Menomonie Inc. is dedicated to the economic success and vitality of our downtown district. In accordance with Governor Evers' emergency order, Downtown Menomonie will be suspending our community events for the duration of the public health emergency. Moving forward, our top priority and focus as an organization will be to provide assistance to the businesses, property owners, and affected employees within our downtown.

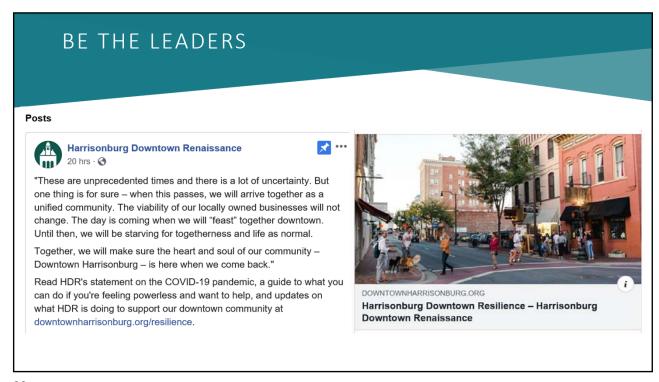
The corona virus is a serious threat to our community and should not be taken lightly. We need to work together to ensure our small businesses do not become the next victim of this virus. Support local when you can, many restaurants and businesses are providing curbside pick up, just give them a call!

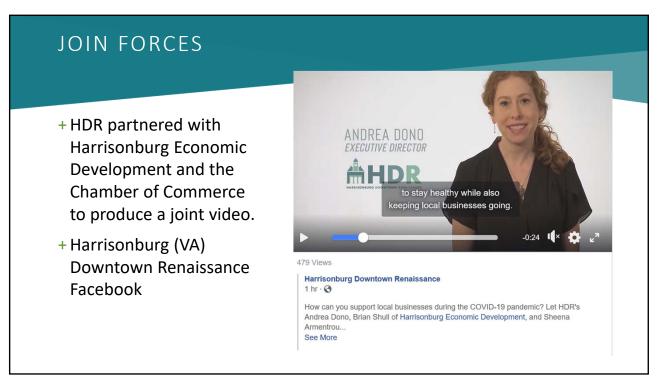
This is the time to come together as a community to ensure our downtown remains vibrant. These are trying times and I understand the stresses you all face. Focus on the future and what a grand reopening will look like. If anyone has questions or needs assistance, please contact our executive director, Dustyn Dubuque, via e-mail.

Jeff Frawley

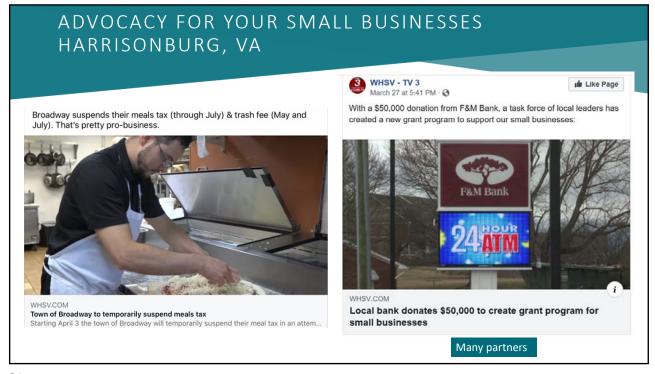
President

28



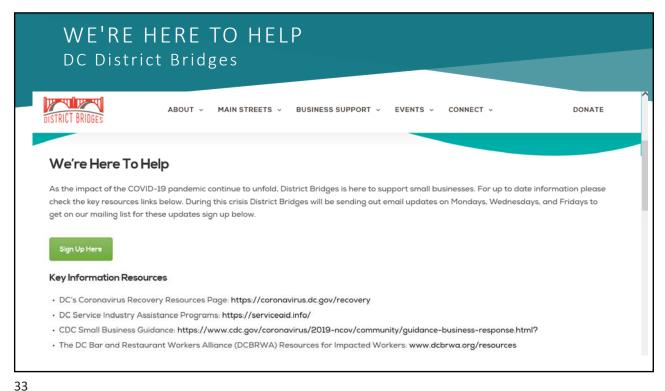


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32



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# H STREET DISTRICT IN DC WORKING ON ADVOCACY Financial & policy options + Creating a city-wide safety net for employees and businesses; + Support favorable credit terms for businesses that encounter cash flow problems; + Remove debt and late penalty payment fees for workers; + Defer bill payments, discount or waiving of fees, create no-interest loans; + Working with financial institutions to remove late payments and protecting against adverse credit reporting;

- + Explore the use of fine monies and allowing the source to be used for business support;
- + Extend property tax appeal filings and payment (due to cancellation of the appeals process info meeting where the property tax appeal commission and OTR were supposed to be present.);
- + Apply creative options with different DC agencies in extending help to businesses (e.g., ABRA allowing businesses with Class C Tavern License to apply for a temporary off-premise license so they can sell online & to go);
- + Establish a citywide moratorium on rental and mortgage payments with adversely impacting credit history;
- + Extend license renewal deadlines for professional and business licenses.

+ Delay property tax payments and forgive late penalty payment;

KL1

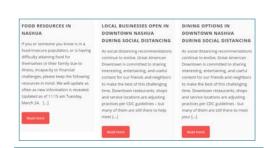
#### COMMUNICATIONS

Dear Kathy,

Ours is a resilient community. Nashua's strength is driven by our connectedness, and support for one another every day - but especially in challenging times. At Great American Downtown, our mission is to provide coordination, collaboration and partnerships that unify the entire Nashua community around a common vision for an attractive Downtown that is vibrant, viable and truly reflects the character of our city. With COVID-19's arrival in NH, and social distancing practices put into place for the coming weeks, Great American Downtown is committed to supporting our neighbors, friends, and small businesses as we move forward together.

The coming weeks and months will present many challenges to our community. Great American Downtown is committed to sharing good information with the public, to keep folks informed, entertained, and help them continue to patronize our Downtown businesses during a time of social distancing. Our success in Nashua depends on your success, and everyone working together as we rise to this moment.





Main Street as a community resource

35

#### RAMP UP ADVOCACY FOR YOUR LOCAL BUSINESSES

- + Encourage business owners to participate in
  - SBA and other federal assistance programs program
  - State and City small business assistance programs
- + Help business owners to fill out application forms if needed
- + Tell elected officials at all levels which businesses and how they are affected by Convid-19 in your downtown, share your letters, op ed pieces with your state coordinating program



KL1 Kathy LaPlante, 3/24/2020

# AMEX SMALL BUSINESS GRANTS DEADLINE IS TONIGHT AR MIDNIGHT

#### **Future of Shopping Small Grant Program**

#### **Program Overview and Application Instructions**

Small businesses are vital to thriving communities. They help strengthen and diversify neighborhoods and provide pathways for innovation and entrepreneurship. But the retail landscape is changing. That's why American Express® is teaming up with Main Street America to give 10 small business owners \$10,000 each to help their businesses innovate in this evolving retail landscape. The American Express Future of Shopping Small Grant Program will celebrate small businesses across the country that are a vital part of their community. The Program is intended to support small business that have demonstrated new approaches to traditional business strategies and those businesses looking to try out creative techniques, while also helping to revitalize and strengthen older and historic commercial districts.

Grant recipients should demonstrate commitment to both their local community and principles described in American Express' Future of Shopping Small Guide. With insights garnered from WGSN, the Future of Shopping Small Guide is filled with actionable tips to help small business owners begin to future-proof their businesses. This guide is available <a href="here">here</a>.

To be eligible, entrants must complete the entire application (except for the optional demographics portion) and review the <u>program terms and conditions</u>. Taking applications through **11:59pm CT on**March **31, 2020** or whenever **3,000** applications have been submitted - whichever is sooner.

37

#### FUNDRAISING FOR THE FUTURE

Merchandise
Need GoFundMe

Municipal Investors

Sponsorship

Critical Donations
Fundraising

How are your current funders doing?

38

#### WHAT WILL YOUR FUNDRAISING MESSAGE BE?

- + "In uncertain times, the stability of your annual support is needed..."
- + Include how your organization is responding to situation and still carrying out its mission. These are uncertain times for everyone, so it's important to inject comfort and optimism. Care without panic.



Successful fundraising requires you to inspire and engage donors

Without an effective message, even the best-laid fundraising plans can fail.

<u>Source:</u> https://www.missionbox.com/article/410/7-tips-for-a-strong-fundraising-message

39

# HELP SUPPORT MAIN STREET NOW FOCUSED EMAIL CAMPAIGN

- + Subject line: "Corona Virus Consequences emergency funds needed"
- + Make sure the message expresses urgency and notes why it should be important to them as one of your stakeholders
- + Describe how the COVID-19 pandemic is impacting your organization's work and the downtown
- + Ask for a special gift
- + Share a story of a recent success that you initialed since "stay-at-home" orders and the closing of non-essential businesses has been in place
- + Tell them how you will use their gift of support/donation
- + This event was of course not in your budget no one expected it we didn't plan for it

40

#### ADVICE ABOUT RAISING REVENUE NOW

- + Thank everyone who has supported you in the past, show photos of your impact once there is some positive national news
- + Focus on your relationships first, when speaking with supporters
- + Determine if waiting for donors to regain financial stability during recovery is best bet for now
- + Re-assess if making selective pitches for support to industries that are doing well



41

#### WHAT INDUSTRIES/BUSINESS ARE LESS IMPACTED?

- + Professionals
- + Industrial businesses
- + Grocery store wholesalers
- + Utilities, phone, and cable providers
- + Pharmacies/Dollar Stores
- + Others (may vary locally)



Associated Grocers in NH hiring 100 people.

# MESSAGING FOR GIVING — GIVING ONLINE SOMA (South Main Street) 501 Little Rock, AR

#### **SUPPORT OUR WORK (Prior to COVID-19)**

- + Your financial support means so much to our section of Main Street. Because of your generosity, we can offer community-centered events, sponsor programming for elementary students, improve our landscape, and attract customers to our local businesses.
- + By investing in SoMa 501, you help drive customers to local businesses. Every dollar spent locally keeps \$0.48 in our economy compared to only \$0.136 in chain retailers.



43

# The Corona virus pandemic has been devastating for our Downtown Gallatin small businesses. Small businesses are the heart of our Community. We need to come together to help them and do what we can to make sure they survive. Your donations will go towards a program where the business will use the funds for a BOGO gift card. This will boost their cash influx and help them keep the lights on. This will also help people who buy the gift cards by stretching their dollars during these difficult times. Historic Downtown Gallatin, Inc. (formerly Greater Gallatin, Inc.) is a non-profit 501(c)3, tax exempt organization created to establish a partnership between public and private sectors dedicated to the promotion, preservation, and revitalization of the downtown Gallatin business district. Historic Downtown Gallatin, Inc. also owns and operates The Historic Palace Theatre on the Gallatin square. The Palace Theatre is the oldest movie theater in Tennessee!

44

#### RAISING REVENUE

- + Ask board members (and other volunteers) to speed up their own gifts if possible
  - Bundle these gifts into a "challenge grant" to attract new or increased donations from existing donors
  - Be mindful of board members and volunteer leaders that are also business owners suffering the impact of business closures, losses, or related impact
- + Pledges that are unpaid, ask the donor to consider giving now

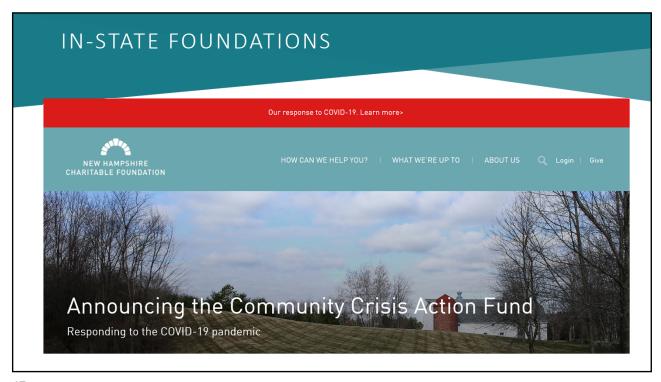


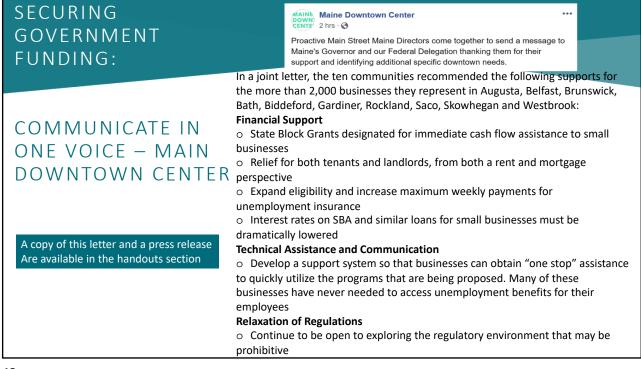
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# USE OUR COVID-19 RESOURCE PAGE - FUNDING PROGRAMS & BUSINESS SUPPORT

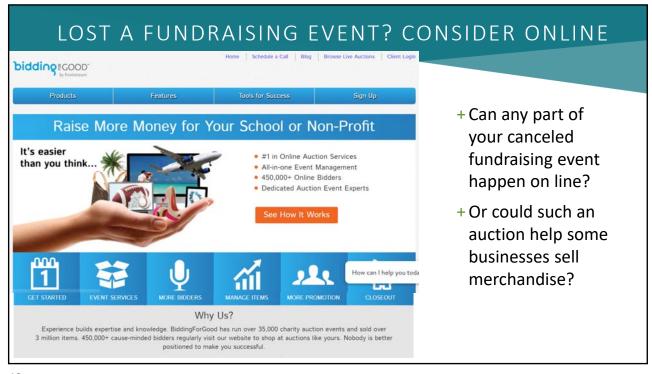
- + The **Small Business Administration's** Economic Injury Disaster Loan program provides small businesses with working capital loans of up to \$2 million that can provide vital economic support to small businesses. <u>Learn more.</u>
- + Facebook is offering \$100M in cash grants and ad credits through their Small Business Grants Program. Learn more.
- + **JPMorgan** pledged \$50 million global philanthropic commitment to support communities and people hit hardest by this public health crisis, including \$2 million to existing nonprofit partners and \$8 million to assist small businesses.

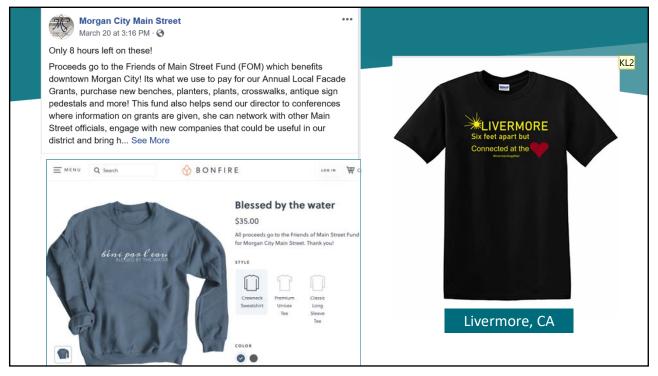
  <u>Learn more.</u>
- + **Kabbage** launched an online hub to help boost sales for U.S small businesses impacted by COVID-19, including a system through which businesses can sell gift cards to consumers for use at a later date. Learn more.
- + **The James Beard Foundation** is launching a fund that will be gathering support from corporate, foundation, and individual donors to provide micro-grants to independent food and beverage businesses in need. <u>Learn more.</u>
- + **MainVest**, a crowdfunding platform, announced its new Main Street Initiative: a \$2,000, zero-interest, 120 day loan for restaurants or other brick and mortars affected by the shutdown. <u>Learn more.</u>
- + **Opportunity Fund,** which specializes in money lending to small businesses owned by women, immigrants and people of color, is collaborating with investors and nonprofits to put together a coronavirus relief fund that will provide grants and low-interest rate loans. <u>Learn more.</u>





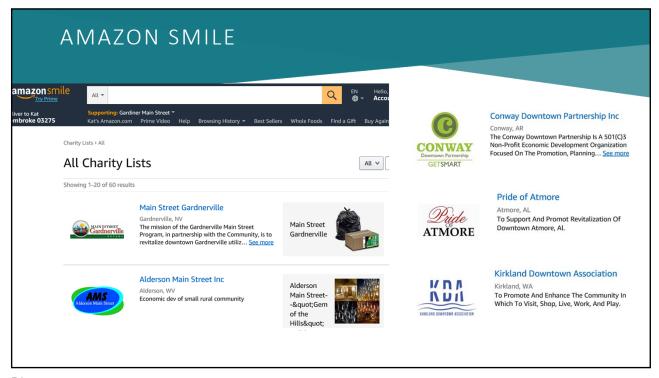
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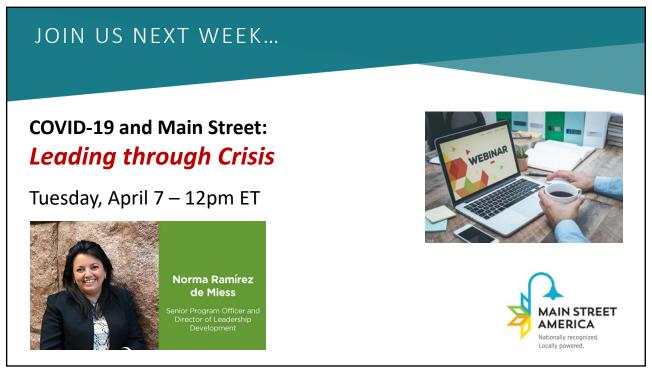




50

**KL2** Kathy LaPlante, 3/29/2020





52

#### QUESTIONS



- + "The pessimist sees difficulty in every opportunity. The optimist sees opportunity in every difficulty."
  - Winston Churchill





53

#### THANK YOU & GOOD LUCK WITH YOUR EFFORTS

Kathy La Plante, Sr. Program Officer National Main Street Center

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