

DONCASTER GROWING TOGETHER

Summary 2018

Our moment to shine



INTRODUCTION



WHAT'S HAPPENED SO FAR?

A lot of great achievements have happened since the Doncaster Growing Together Prospectus was launched in September 2017. Team Doncaster (the partnership of local public, private, voluntary and community sectors) has faced tough challenges and this report gives highlights of the significant progress we have made over the last year through our ambitious plans. This is at a time of complexity and challenge for public services and our communities in the borough. We committed in September 2017 to have a bold vision of change that people, community groups and organisations could get behind and collectively champion. This report demonstrates the progress made under this banner. We have identified our collective priorities and have made progress against them. This report sets out what we said we'd do, progress that has been made and what we have planned to happen over the next year and beyond.

Doncaster Growing Together is a four year plan, so we can look forward to the next three years of delivery building on the achievements of this first year. We are continuing to crack on with our ambitions for Doncaster and have been able to consider new issues as the year has progressed. We are responding to and leading on major reforms in a changing world and time of political change. Actions and priorities will always change and flux – this is the nature of transformation and we should always be responsive and proactive.

We know that no single organisation can deliver the transformation that is needed. Working together, as a collective partnership is the only way we can continue to transform and ensure that Doncaster continues to Grow Together. The strength of this partnership comes from within our Communities, when Team Doncaster, voluntary and community groups come together with the residents of the borough to bring out the best in all of us. We know our borough will grow in an inclusive way when all our residents are connected to the very best opportunities.

LEARNING

What we said we'd do	What we've achieved	What will happen next
Create a new University Technical College (UTC) that will teach STEAM subjects.	It was announced in June 2018 that Doncaster's UTC application had been successful. The site has been approved with the UTC located in the Civic Quarter in the Town Centre. Doncaster Chamber are leading the UTC Steering Group on behalf of Team Doncaster.	The new college is scheduled to open in September 2020. Work will continue to design and build the college which is being led by the Doncaster Chamber of Commerce and Doncaster Council, working with the University of Sheffield and Sheffield Hallam University and leading businesses from across South Yorkshire, including Volker Rail and Keepmoat.
Open a new school which will help children and young people with communication support needs.	The Communication and Interaction School now has secured approval alongside funding in principle from DfE. A site has been identified for this new school and project plans for the building are being developed. Surveying has commenced on site. The plans are being considered alongside the wider alternative provision offer in Doncaster to ensure the school delivers in line with our ambitions.	We will secure the final funding agreements with DfE and draw up the contracts required. The curriculum will be developed and site surveys will be completed to enable building to start in August 2018. We will engage with young people in Doncaster to co-produce in time for the school to open as expected in September 2020.
Strengthen routes to work by giving people a real taste of work.	<p>The Skills Academy project continues to help connect young people to the world of work and deliver real life work experiences. 15 events have been held, with the Careers Fest alone supporting 1500 pupils including working with 70 business partners. The Chamber is growing the number of businesses in the borough that are supporting this work, including Mantra Media, Adecco and Wilmott Dixon.</p> <p>A review published in May of Post 16 education in Doncaster has set out a number of key recommendations to improve outcomes for young people and raise achievement levels across the borough. The review has received an extremely positive response across the sector. Key partners, including the future UTC are planning a collaboration in the town centre with a view to providing a greater breadth of provision for students of all abilities.</p>	<p>We will evaluate the impact of the skills academy and consider plans to ensure positive work continues.</p> <p>The Doncaster Careers Hub will continue to develop and we will also look at providing careers awareness in primary schools, to help raise aspirations and challenge gender stereotypes.</p> <p>Team Doncaster are considering the recommendations and are developing a number of proposals, including better linking up education provision in the borough to the labour market and more flexible and accessible internships. As this is linked to the borough's work on Social Mobility, the Government is keen to work with Team Doncaster to ensure its success.</p>
Introduce a new model of learning which gives an alternative to young people switched off from traditional learning.	We have announced that the UK's first Big Picture Learning School is going to be built in Bentley. The school is being delivered in partnership with the Big Lottery Fund's 'Life Chances Fund' and a Social Investor. Teaching staff and a Headteacher are being recruited for this exciting work.	The school is on track to open in January 2019. The building itself, curriculum and referral process are being developed and we will ensure that children and young people will continue to be involved in the co-design. We will continually monitor progress to ensure we are delivering what we said we would and plan for the BPL model to be sustained beyond the 6 years.

What we said we'd do	What we've achieved	What will happen next
<p>Boost education standards so our current and future generations can make the most of high quality education regardless of where they live.</p>	<p>Through the Social Mobility programme, plans have been developed to carry out a series of curriculum reviews across the secondary schools in Doncaster. The Council has further expanded its standards and effectiveness team with a particular focus on schools with low outcomes. Partnership working and specific work with schemes such as the Reading Strategy have meant that outcomes at Key Stage two have seen significant improvements as we are now closing the gap with the national average.</p> <p>The provision and processes aimed at supporting those with behaviour problems have been reviewed. A newly published vision and plan includes a wider range of providers and specialist provisions, better quality outreach support and stronger processes to minimise school exclusion.</p> <p>Doncaster's free book gifting scheme for under 5 year olds 'The Imagination Library' has the best uptake in the country. Our 'good level of development' (GLD) for 5 year olds has continued to increase.</p>	<p>Our curriculum reviews will lead to an action plan to further improve the quality of teaching in these core subjects. The first phase started in the summer term and will continue into autumn. Further funding is planned for schools to deliver their action plans and we will look at how we do this as the reviews get underway.</p> <p>We will continue to work with all primary schools to improve KS2 outcomes further, focussing on those schools where outcomes remain low. We will have clearer policies and processes for addressing issues such as absenteeism and exclusions and stronger expectations of schools in relation to policy and practice. We are developing a new range of alternative provision within Doncaster which will improve engagement and expectations. Our aim is that no child misses a day of education through factors that we can control.</p>
<p>We will seek to become a University City that grows the opportunities for people to gain higher level education and skills.</p>	<p>A new Team Doncaster group established a vision for the University City which was publicly published earlier this year. This was published earlier this year and seeks to increase the numbers of Doncaster residents who achieve higher level skills that support the economy to grow. Our approach builds on what we already have here in Doncaster including Doncaster College, National College for High Speed Rail, University Teaching hospital in collaboration with Sheffield Hallam and Sheffield University. 97% of local businesses surveyed by Doncaster Chamber have said they support the University City vision.</p>	<p>Four project teams have now been established which will take the agreed vision and develop it into a programme of work.</p>
<p>Every Child has life-changing learning experiences within and beyond school.</p> <p>Many more great teachers work in Doncaster schools that are good or better.</p>	<p>Through the Opportunity area, we are operating an Essential Life Skills project to ensure that disadvantaged young people have access to the same activities that their more affluent peers in the borough do.</p> <p>Doncaster Research School has appointed a new School Improvement Lead Professional to help schools navigate the various school improvement resources available locally and nationally and think about evidence based approaches.</p> <p>Teach First has been further promoted in Doncaster and also funded professional development for school leaders at every level.</p>	<p>We will launch other exciting schemes of work such as a '100 Things to do before you are 11' website with a scheme of activities for all young people to participate in and enjoy. Through the Social Mobility Opportunity Area programme we will extend the reach of the work with the Children's University to some of the most deprived children in the borough and continue with the Essential Life Skills project with a target to reach around 5,000 children and young people. We will establish an alumni of former Doncaster school students who have gone on to experience personal and career success and who can inspire future generations of young people in Doncaster to go as far as their dreams and ambitions will take them.</p> <p>We will increase the number of specialist teachers and graduate teacher placements through the Teach First scheme. We are also ensuring that the 25 schools whose outcomes are below the minimum in our borough receive sustained support from an education adviser, improving the quality of teaching and learning in these settings. We are encouraging schools to access the DfE's Multi-Academy Trust Development and Improvement Fund, ensuring that schools receive the right support to develop teaching and learning in Doncaster.</p>

WORKING

What we said we'd do

Deliver key development projects.

What we've achieved

Phase two of Great Yorkshire Way officially opened for traffic in June 2018. It has completed the high quality direct link between the M18 and Doncaster Sheffield Airport and also White Rose Way and Lakeside.

The opening of the new National College for High Speed Rail is a major asset, which builds on the borough's heritage of rail in Doncaster for future generations.

Work continues to progress, with plans being approved for a cinema in the Culture & Civic Quarter and it is hoped that construction will commence by the end of the year. Construction on the National Rail Maintenance HQ (Waterfront West) started at the end of July and is due to complete in August 2019. Improvement work is underway in the Markets alongside the development of a new library and upgraded station forecourt.

The growth in retail investment continues with implementation of the Retail Work Plan, which focuses on areas such as Mansion Square and Scot Lane.

What will happen next

We will continue the delivery of the Urban Centre Masterplan, focusing on:

- St Sepulchre rail station forecourt
- Enterprise market phases 1 and 2: the wool market is due for completion in March 2019
- Quality Streets Project – construction will commence in September 2018
- Culture & Civic quarter, including:
 - Library upgrade
 - New museum/art gallery
 - New cinema complex and restaurants

Target the inward investment we need.

Overall Investment (into and within Doncaster) for the past 12 months is estimated to be £170 million.

Funding has been approved which moves us closer to a "truly transformational" film and television studio in Doncaster. The scheme will incorporate a film and TV studios, a visual effects production facility, a film and TV training academy and a hotel and events business. As well as jobs at the 360 Degrees Media studios, the scheme could also create countless opportunities in the supply chain, drive economic growth and provide real-world training opportunities for our young people.

Increased marketing and promotion activity has resulted in the creation of new digital promotional product. This will give us the opportunity to showcase the very best of what Doncaster can offer to businesses in the area.

We have done more work and research on industry specialisms to focus our efforts to grow Doncaster's economy.

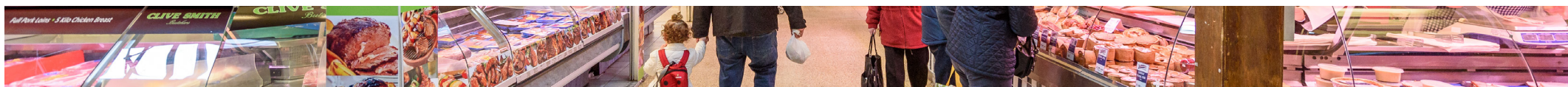
We will explore investment models with businesses to ensure that Doncaster is able to capture high value investment and enterprise.

By 2021, a new investment programme will be launched by the Government to support the UK's Industrial Strategy; this is will include a successor to the European Funding Programmes but is likely to incorporate many of the UK investment programmes. We will ensure that Doncaster is part of debate and discussion with Government on UK investment priorities to influence national policy.

We will focus on and promote our strengths to ensure inward investment efforts bring more and good quality jobs to Doncaster.



What we said we'd do	What we've achieved	What will happen next
<p>The people of Doncaster have better access to good, fulfilling work.</p>	<p>The Department for Education announced that a new University Technical College (UTC) will open in Doncaster in September 2020. This will be pivotal in helping local people access jobs. The UTC will specialise in the "latest rail engineering techniques, coding and 3-D design skills", whilst working in partnership with leading national and local employers.</p> <p>Residents are being supported through face to face meetings as part of the Employment Advancement Service (EAS) linking up with employers in order to meet their workforce and recruitment demands.</p>	<p>We will encourage more residents to engage with the Employment Advancement Service and continue our work with other areas, particularly Learning and Social Mobility Opportunity Area, in order to maximise the impact of improvements to careers information, advice and guidance.</p> <p>We will continue development of local employment programmes which includes the Pathways to Success and Pathways to Progression initiatives. We will continue to support our residents to access higher paid jobs.</p> <p>We will explore ways of improving travel around the borough through the integrated transport and improved access to work initiative.</p>
<p>Doncaster businesses are supported to flourish.</p>	<p>The Launchpad Business Plan has been submitted and match funding is being secured. 'Hand-made in Doncaster' continues to grow and there is now a dedicated area at Markham Grange nurseries for sellers to use. Businesses are being moved into the Growth Hub as appropriate.</p> <p>The Doncaster Business Survey results were reviewed and discussed at a business breakfast event hosted by the Doncaster Chamber. Discussions focused on business support for a University in Doncaster, the proposed train station at the airport and how we can support local businesses in the lead up to Brexit.</p> <p>The Doncaster Chamber of Commerce continue to support local firms to become contract ready and to tender for public sector contracts. Doncaster Council currently spends over 70% of procured services with local companies (up from 68% last year).</p>	<p>We will continue to work with the Chamber of Commerce to support local firms and engage with our Team Doncaster partners to explore opportunities to help Doncaster businesses grow</p>
<p>Place the practical, lived experiences of residents at the centre of our approach to growth.</p>	<p>The first draft of the Doncaster Inclusive Growth Plan has been developed with engagement from Team Doncaster. The strategy sets out 6 priority drivers:</p> <ol style="list-style-type: none"> 1. Better Work & Jobs 2. Education & Skills for Growth 3. Social value and community wealth building 4. Reaching vulnerable people and places 5. Major investments, infrastructure and connectivity projects 6. Industry Specialisms 	<p>We will undertake consultation on the Doncaster Inclusive Growth Plan with the final plan scheduled to go to the Council's Cabinet for approval in December.</p>



LIVING

What we said we'd do	What we've achieved	What will happen next
Homes for All: Explore and assess different ways so that people have the right homes in the right places across the borough. This includes developing a new support pathway and management of homelessness.	We have facilitated and supported the delivery of around 1100 new homes comprising of both council and private homes, including direct delivery of 100+ new affordable homes via the council house programme and joint delivery with other registered housing providers. In our bid to ensure that we have the right types of homes across the borough, the council, Doncaster Children's Services Trust and St. Leger Homes opened a secure supported accommodation facility for young people leaving care.	We will complete more detailed analysis of the need for specific types of housing, and use this to inform our future programme of delivery. We will continue partnership work to implement Homelessness Prevention initiatives and deliver a more effective Homelessness Response service.
Transferring ownership of local green space: We will work with local people to increase the number of 'green asset transfers'.	A review of all green space is underway throughout the Borough which will inform the background and actions for our Parks and Open Spaces Strategy. To date 24 bowling greens have been transferred to the management of the Doncaster and District Bowling Association (DDBA) and we have commenced a review of all sports pitches looking at future maintenance and management arrangements following the implementation of the Playing Pitch Strategy.	A series of workshops will be undertaken to assist in the formulation of the Green Future and Park & Open Spaces Strategies. We will continue to review the Partnership as per the Service Level Agreement with the DDBA and we will work with our community groups and Parish Councils to develop future options for maintenance arrangements and service improvements for spaces such as playing pitches.
Town Centre Team (#TeamDonco): A new team that brings together public services, businesses and local creatives to manage, animate and energise our own town centres.	In our continued development of the Town Centre we have delivered an exciting programme of key events including the Delicious Doncaster Food and Drink Festival, Tour de Yorkshire, the Christmas Light switch on and Culture Week; which included Doncaster's first Culture Crawl event, and the commissioning of street art to brighten up the market place hoardings and areas around Netherhall and Copley Road. An improved model for the integrated town centre management team has enabled much better coordination between partner agencies and businesses within the town centre. To address the challenges we face in the town centre we have introduced a Town Centre Public Spaces Protection Order (PSPO) to provide help and support to vulnerable members of the community who face issues such as homelessness, rough sleeping and drug use.	We will continue to grow on the success of the our events programme with a continued programme of events for the next year. We will support businesses and enterprise to maximise on the events programme. We will strive to make Doncaster accessible by all means of transport and promote the use of cycling and walking activities as an alternative to using traditional means of transport. We will continue to work in partnership with the police and other agencies to tackle drug use and aggressive begging in the town centre. We have committed to go further to tackle the issues as Team Doncaster partners have published a joint action plan and invested additional resources.



What we said we'd do	What we've achieved	What will happen next
We will develop a Cycle Partnership with Welcome To Yorkshire which will promote Doncaster as a cycling destination in Yorkshire	<p>Thousands of spectators flocked to Doncaster in May 2018 to watch the Tour de Yorkshire pass through the borough. This cycling success has led to the yearly hosting of a cycle festival.</p> <p>We have established a partnership with Welcome to Yorkshire which will run until September 2020 to explore hosting of potential further events.</p>	<p>We continue to work with British Cycling to develop and invest in a new 1km designated cycle track.</p> <p>We will Invest in cycling lessons for children, young people and adults.</p> <p>We continue our plans to host UCI championships Sept 2019 which will be our largest cycling event to-date.</p> <p>We will continue the development of the Welcome to Yorkshire partnership.</p>
Helping keep Doncaster clean: We will listen to local people's concerns and help 'Friends of', and other volunteer groups take part in clean-up activities	Volunteer and community groups were supported by providing equipment and a bag collection service to support clean-up activities. To further increase household recycling rates we have introduced and rolled out a new wheeled bin collection service.	We will support residents to increase household waste recycling rates.
Get Doncaster Moving: We want more people to be physically active not only through organised sport but making healthy choices in everyday activities	In our quest to increase the physical activity of residents of the borough we hosted a 'Get Doncaster Moving Summit' in spring 2018 providing networking opportunities to engage both stakeholders and providers in this programme which is aimed at encouraging increased activity and healthy choices. Further successes include the approval of our Walking Strategy and sign up of 30 Primary Schools whose pupils undertake the 'Daily Mile'.	<p>We will continue research work into how we can encourage more people to be physically active .</p> <p>We will deliver our Walking Strategy and Action Plan .</p> <p>We will implement the emerging Dance Strategy and Cycle Strategy – which will focus on getting everyone involved in an activity of their choice.</p> <p>We will be making improvements to our parks, road and pathways so that is easier to walk, cycle and spend time outdoors, ensuring we explore options around our parks and green spaces to create a sense of community and civic pride.</p>
Bringing cheap energy to Doncaster residents: We will create a new local energy company to ensure local residents can access reasonable energy prices.	Successful launch of 'Great North Energy'; now serving approximately 3000 supplies and supplying green energy through all of its tariffs. Great North Energy is brought to our residents by Doncaster Council, in partnership with Robin Hood Energy, who is a not-for-profit energy supplier who shares our ethos of wanting to help people to get the best energy deal for them.	We will continue to promote 'Great North Energy', ensuring that people are able to get involved and sign up including working with schools and community groups to raise awareness.
We will continue to develop the Civic and Cultural Quarter of Doncaster, to make sure that there is a vibrant and varied set of activities and settings for residents.	Following our Cultural Peer Challenge the Doncaster Growing Together Arts and Culture Programme has been set up working in partnership with other cultural and creative organisations; bringing together cultural commissioners and professionals and making connections to the strategic drivers for growth. An online resource has been set up for creative people and organisations to promote, share and search for information.	Building on our partnership working through the Arts and Culture Programme we will create a programme of high quality arts and culture experiences taking advantage of the new build Library, Museum and Art Gallery and the celebrations of the 400th anniversary of the Mayflower. We will continue to grow the borough's cultural offer and seek to understand its impact on our communities.
A new £14m library, museum and art gallery will grace Doncaster's skyline and we are also supporting the development of a new cinema complex.	The plans for the new library in the Town Centre have been approved.	

What we said we'd do

Joined up services ready to help.



What we've achieved

The 'Place Plan' for joining up Health and Care services has identified seven major areas of work. These are grouped into three themes - Starting Well, Living Well and Ageing Well:

The 'Complex Lives Team' has been created to provide and co-ordinate partner support and bring stability to people who are homeless with issues related to addiction, mental health and offending. The approach recently won the Best Initiative for tackling Homelessness at the Northern Housing Awards.

Learning Disabilities – New partnerships have been formed between commissioners and providers of LD services. Data and intelligence from across Team Doncaster has been pulled together to understand the population needs for those with Learning Disabilities.

Urgent and Emergency Care - A "System Perfect" event was held to strengthen connections between all urgent and emergency care services

1001 Days - We have secured an agreement to focus on healthy live birth with adults prepared and ready for parenthood. Children should be healthy, enquiring and secure from birth to their 2nd birthday and beyond.

Vulnerable Adolescents – A plan has been developed to shift to earlier intervention for young people at the 'edge of care' or risk of acute mental ill health. This will help to avoid young people becoming looked after or requiring long term accommodation.

Intermediate Care - There has been a joint focus on promoting faster recovery from illness and timely discharge from hospital, preventing unnecessary admissions to hospital or long term residential care. Doncaster is now highlighted as a "beacon site" for getting people home from hospital quickly once they are medically fit and it is safe to do so.

What will happen next

We will provide daytime opportunities, training, life skills and therapeutic support to help people recover and move on from difficult situations.

We will co-produce a strategy with people with Learning Disabilities and Autism and their families, carers and communities.

A further System Perfect event will be held to develop greater understanding of high users of urgent care services – 20-35 year and 40-59 year age groups and also some minority groups.

We will deliver a universal offer including effective parenting and clear engagement with families so they themselves can promote the 1001 days with confidence and aspirations for their child, with services working together where needed.

We will continue to work with young people to create a diverse menu of positive activities, with local options for accommodating young people with wrap-around health and education, and ensure that services are always working together.

We will continue to build on our success by simplifying access and improving coordination of services between hospital and home by growing relationships between health and care providers, communities and the voluntary sector.

What we said we'd do	What we've achieved	What will happen next
Children will have the best start in life and vulnerable families and individuals will have support from someone they trust.	Doncaster Children's Services Trust has moved from 'inadequate' to 'good' in its Ofsted rating – the fastest rate of progress across the country. All children's homes operated by the Trust are rated as at least "Good," with our residential home for children with disabilities rated as "Outstanding".	We will continue our trajectory to improve and transform services in a sustainable way.
Community Led Support – staying in your home for longer means you have greater control of your independence and choices. We will work with services to keep people out of hospital and in their homes and communities.	<p>Community Hubs have been created in each of the four locality areas of the borough to bring community groups and services together.</p> <p>Support for Carers and Mental Health are two service areas that have been co-produced using a community-led approach.</p> <p>We have increased the number of people who now have the flexibility, choice and control over the services that they buy and how their care and support is provided, through a Direct Payment.</p>	<p>We will have more conversations with people in Doncaster's communities to find out what is important to them, and how they can be an integral part of improvements to local support arrangements.</p> <p>We will develop more services in localities, reflective of the needs and wishes of residents. A new project to deliver dermatology services in the community rather than at the hospital will be a test for how other preventive, accessible services can be delivered to residents closer to home.</p>
Transforming the ways our Health and Social Care Services are designed, including using technology.	<p>Our plans for the Integrated Digital Care Record are growing which will allow better access to health and care records by professionals.</p> <p>The Family Information Service and the Your Life Doncaster websites have been expanded and made easier to use, providing information on both services and community groups in Doncaster that offer advice and support to help people live independently.</p> <p>We have established the Assistive Technology project to improve Telecare which supports people to continue living at home and gives families and carers peace of mind through the use of personal alarms and sensors.</p>	<p>We will roll out the Integrated Digital Care Record allowing faster and better clinical decision making.</p> <p>We will further improve our Family Information Service and Your Life Doncaster websites to ensure information on what support is available is accessible across all age groups.</p> <p>We will engage with the Home Emergency Alarm Response Team and Alarm Receiving Centre to improve opportunities to use Telecare.</p>



CONCLUSION

This 'Doncaster Growing Together' Impact Report provides examples of what we have achieved for the residents of Doncaster over the last year. It highlights some of our headline achievements and planned activities for the next three years. Team Doncaster is committed to working closely with our communities and all of those who can help achieve our ambitions - we have demonstrated how important this work is in making a difference to people's lives, particularly at times of challenge for public services and communities.

We recognise the importance of keeping residents informed about our ongoing activity and this report starts to give you an understanding of the scale and magnitude of the work we have carried out and the work in the pipeline that will ensure we continue to prioritise those activities that will help to ensure **Doncaster is a thriving place to learn, work, live and care.**





#doncastergrowingtogether



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