Update on Florida Retirement System

Florida Retired Educators Association

May 25, 2022



Update on Florida Retirement System

- Background and Overview
- Current Trends and Implications
- Update on FRS Investment Plan
- Update on FRS Pension Plan
- Questions

SBA Mandates

More than \$250 billion* in assets under management for:

- Florida Retirement System Pension Plan
- Florida Retirement System Investment Plan
- Florida PRIME
- Florida Hurricane Catastrophe Fund
- Lawton Chiles Endowment Fund
- Plus more than 20 other state mandated funds

State Board of Administration (SBA)

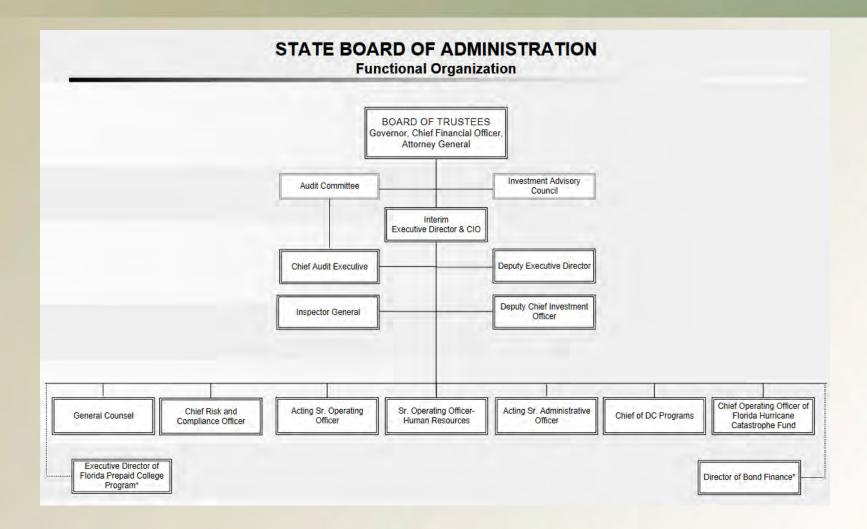
SBA Mission

Our mission is to provide superior investment management and trust services by proactively and comprehensively managing risk and adhering to the highest ethical, fiduciary, and professional standards

SBA Vision

Our vision is to be the best public sector investment and administrative service provider, while exemplifying the principles of trust, integrity, and performance

SBA Governance



^{*} Reports to other boards

SBA Governance

- Investment Advisory Council
- Audit Committee
- Florida Hurricane Catastrophe Fund Advisory Council
- Florida Commission on Hurricane Loss
 Projection Methodology

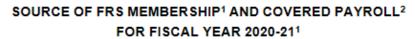
Florida Retirement System



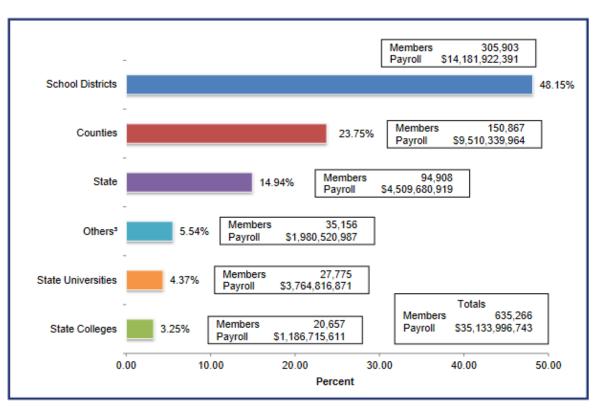
Background and Overview

- Total Membership at June 31, 2021: 1.2 million
- Total number of employers: 1,000
- Total Active Investment Plan Members: 177,000
- Total Active Pension Plan Members: 459,000
- Total Pension Plan Annuitants: 440,000
- Total FRS AUM at March 31, 2022: \$212.3 billion
 - FRS Investment Plan: \$14.5 billion
 - FRS Pension Plan: \$197.7 billion

Membership 2021



% = Percent of Total Active Members

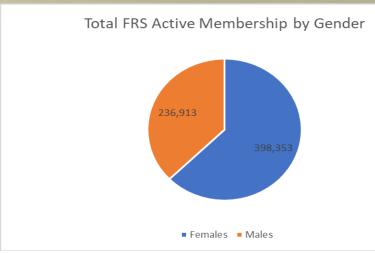


Includes both FRS Pension Plan and Investment Plan members and excludes DROP participants.

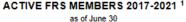
² Includes non-member funding payroll.

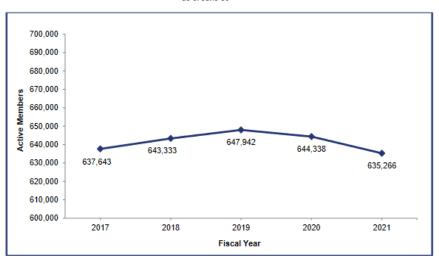
Others include Cities, Special Districts, Charter Schools, Housing Authorities, and Independent Hospitals.

Membership 2021









Total Pension Plan Annuitants: 440,000

Average Service: 21.16 years

Average Benefit: \$24,000

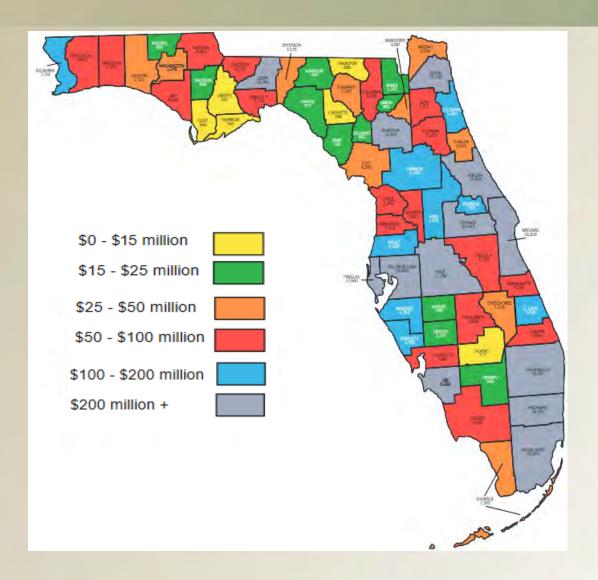
Average Benefit with 25 or more years of

service: \$41,000

Nearly half (47%) of all Pension Plan

Annuitants worked at School Boards

Economic Benefit of FRS



\$9.02 billion of benefit payments throughout 67 counties during Fiscal Year 2020-21



The Florida Retirement System Plans

	FRS Pension Plan	FRS Investment Plan
Designed For	A traditional retirement plan designed for longer-service career employees.	A retirement plan designed for shorter-service and more mobile employees.
Vesting	You qualify for a benefit after 8 years of service. You are always fully vested in your own contributions, as long as you remain in the Pension Plan.	You qualify for a benefit after 1 year of service. You are always fully vested in your own contributions, as long as you remain in the Investment Plan.
Benefit	Pays a guaranteed lifetime monthly benefit using a formula based on the service and salary while you are working for an FRS-covered employer. Plan underfunding or future cost increases could make it necessary for the Florida Legislature to reduce benefits.	Your benefit depends on the amount of money contributed to your account and on its growth over time. You decide how to allocate the money in your account among the available investment funds. Future plan cost increases could make it necessary for the Florida Legislature to reduce the amount that employers contribute to the Plan, which may result in a lower benefit.

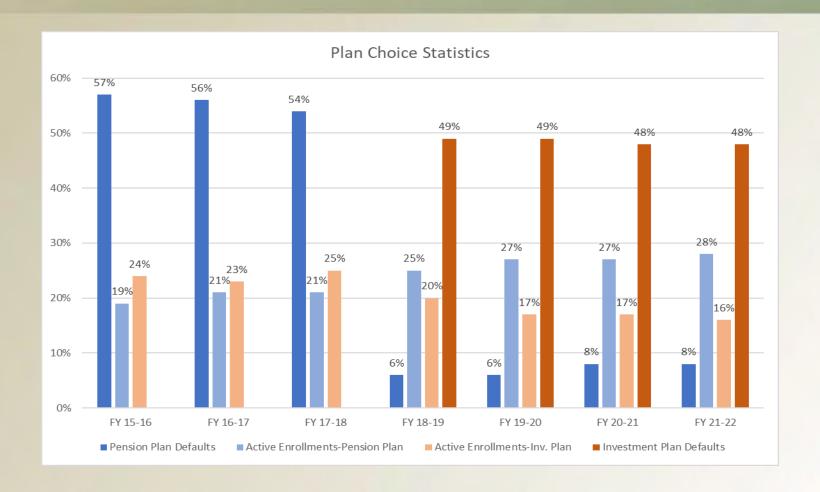
Trends

- Increasing membership in Investment Plan
- Increasing adequacy of Investment Plan
- Increasing contributions through better assumptions
- Increasing negative cash flow due to declining membership in DB

Increasing Growth of Investment Plan



Change in Default Driving Participation

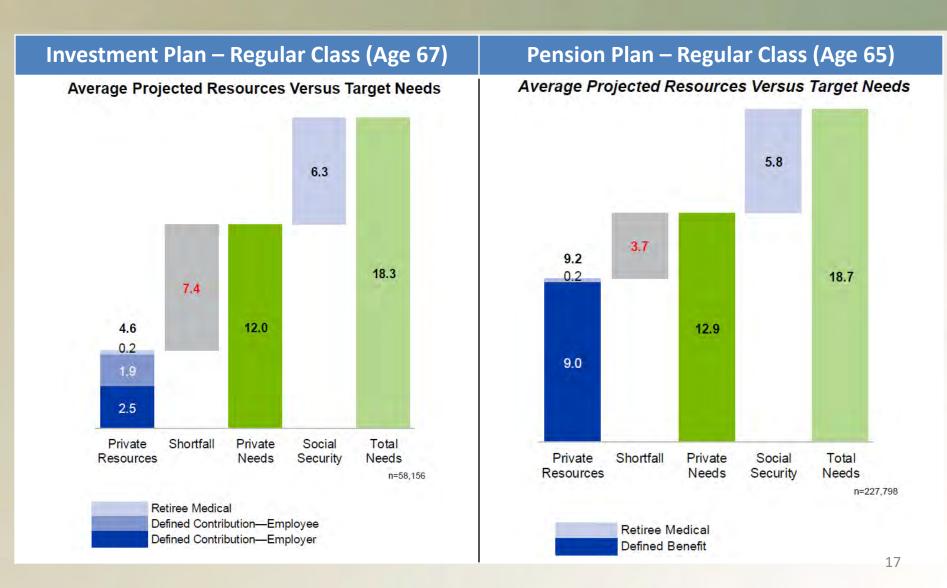


Investment plan grew from 190,000 in FY 17-18 to over 270,000 today

Increasing Adequacy

- SBA conducted retirement adequacy studies in 2018 and in 2020
- Pension Plan provides better adequacy for full career regular class employees, but the gap is closing

Needs vs. Adequacy



Investment Plan Contributions

Contribution Comparison

Rates	Used by	States with	n Primary	DC Plans
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State	Plan	Employee Contribution	Employer Contribution	Total Contribution	
ОН	STRS	14.00%	9.53%	23.53%	
CO	PERA	10.50%	10.50%	21.00%	
AZ	PSPRS	9.00%	9.00%	18.00%	
ОН	PERS	10.00%	7.50%	17.50%	
MT	PERA	7.90%	8.63%	16.53%	
ND	PERS	7.00%	7.12%	14.12%	
SC	SCRS	9.00%	5.00%	14.00%	
AK	PERS	8.00%	5.00%	13.00%	
PA	PSERS	7.50%	3.50%	11.00%	
PA	SERS	7.50%	3.50%	11.00%	
OK	PERS	4.50%	6.00%	10.50%	
MI	PSERS	3.00%	7.00%	10.00%	
MI	SERS	3.00%	7.00%	10.00%	
UT	URS	0.00%	10.00%	10.00%	
FL	FRS (Regular)	3.00%	3.30%	6.30%	



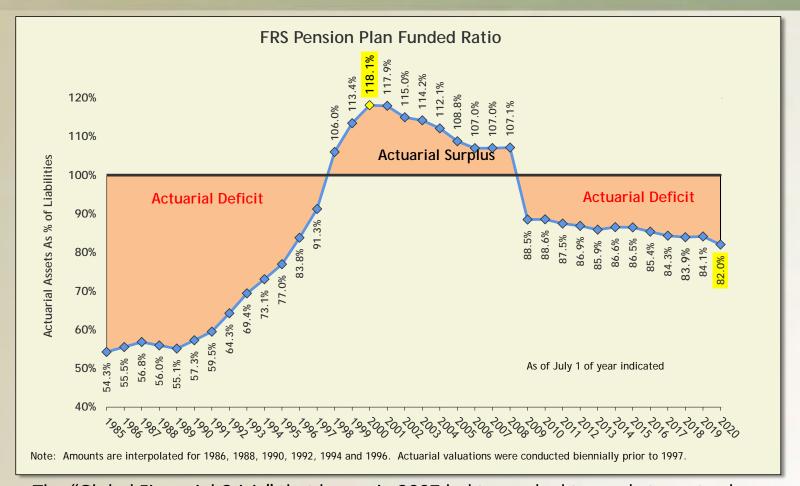
- Florida increased employer contributions by 3% of pay across the board during the 2022
 Legislative Session
- Total Regular Class Investment Plan contributions now stand at 9.3% of pay

Source: Reason Foundation, Evaluation of FRS Investment Plan, October 20, 2021

Increasing Contributions

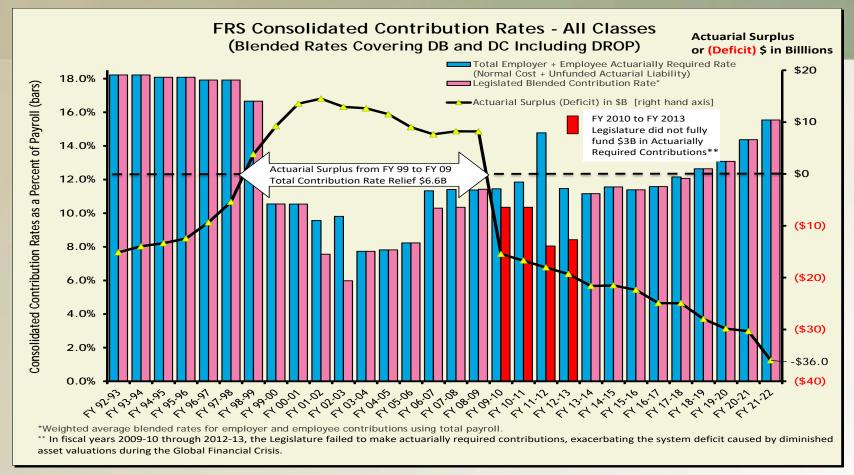
- Drivers
 - UAL
 - More conservative assumptions

FRS Pension Plan's Funded Status



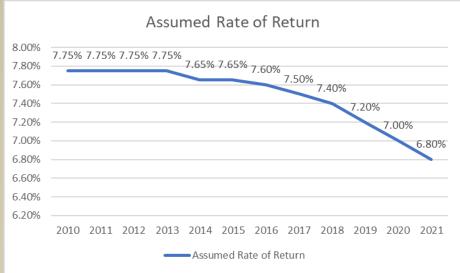
- The "Global Financial Crisis" that began in 2007 led to marked to market asset value declines, creating an unfunded liability.
- The FRS Pension Plan's funded status continues to be in deficit.

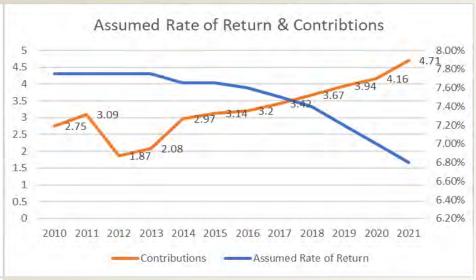
Contributions and Funded Status

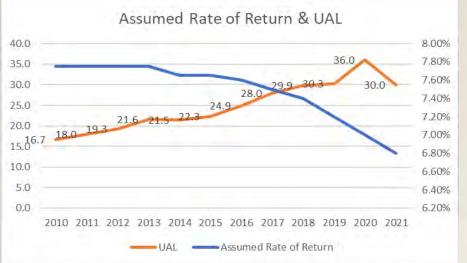


- 11-years of actuarial surpluses from 1998 thru 2008 and employers saving a cumulative \$6.6B through reduced contributions.
- \$3B in actuarially required contribution rates were not funded due to budgetary constraints from 2010 to 2013. Missed an opportunity to gain an estimated \$7.8B in asset value as of June 30, 2021.

Improving Assumptions

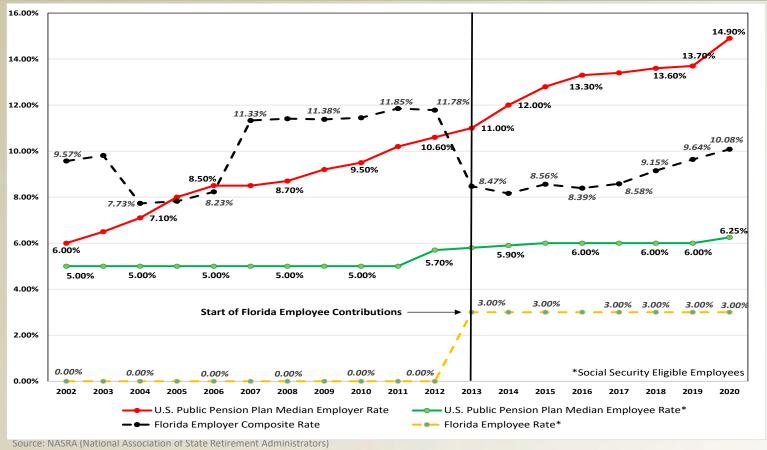






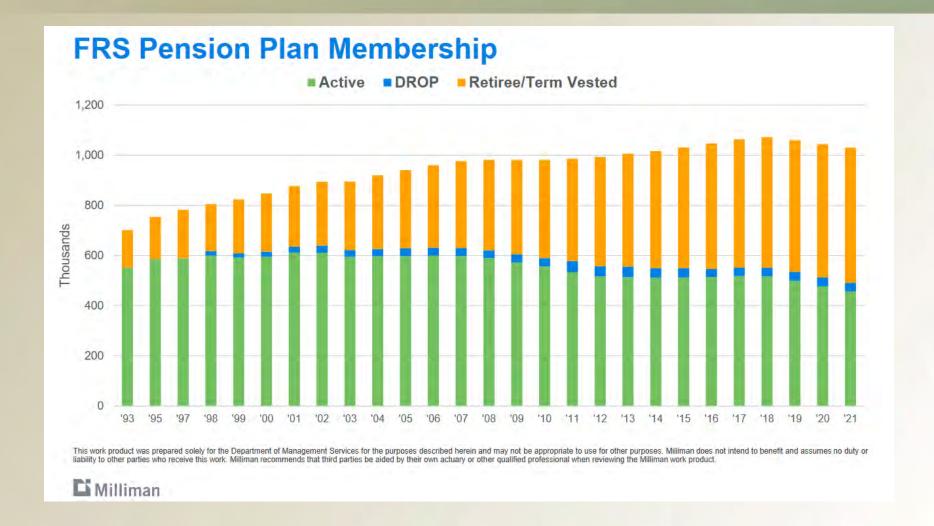
From Fiscal Year 2001 – 2021, peer pension plan median assumed returns dropped from 8.0% to 7.0%. Over that same period, FRS assumed return dropped from 7.75% to 6.80%

Florida's Contribution Rates Continue to Be Significantly Lower Than Other States

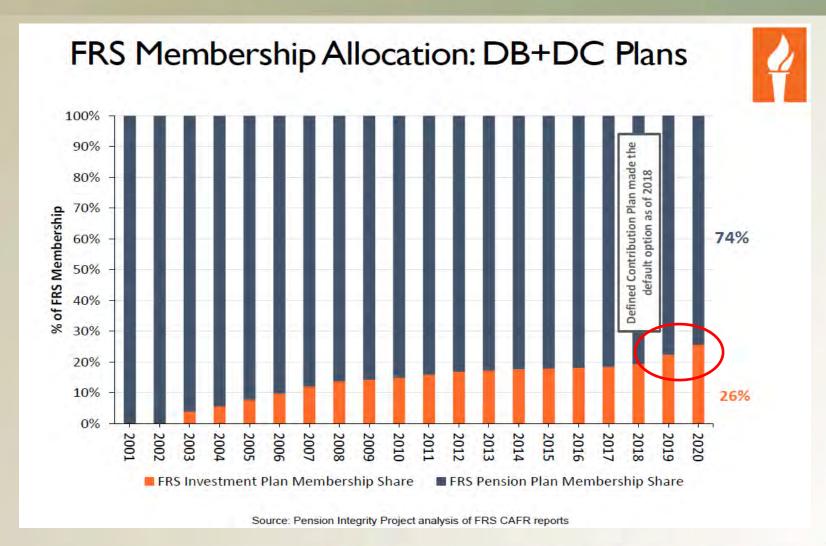


- When employees started contributing 3%, employers' composite contribution rate was lowered by more than 3%.
- FRS' composite contribution rate (2020) was 13.08% and the median U.S. public pension plan contribution rate (2020) was 21.15%.

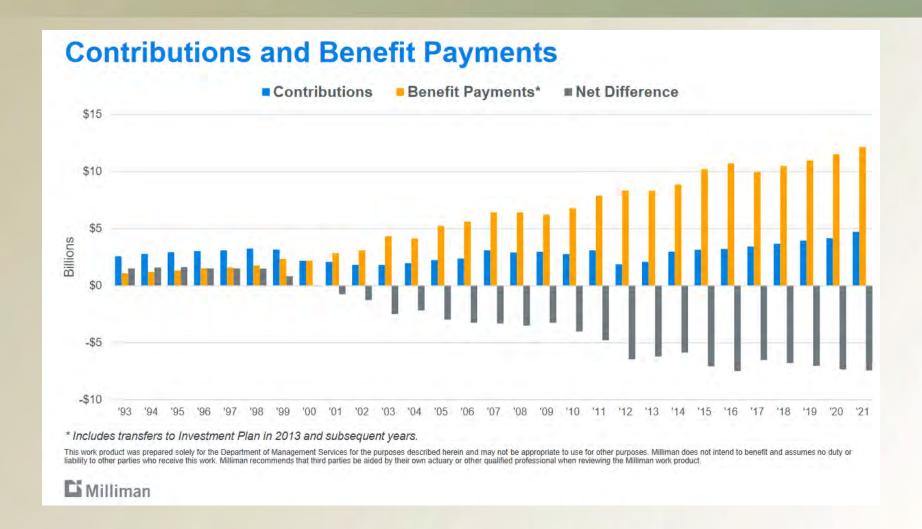
Declining Pension Plan Participation



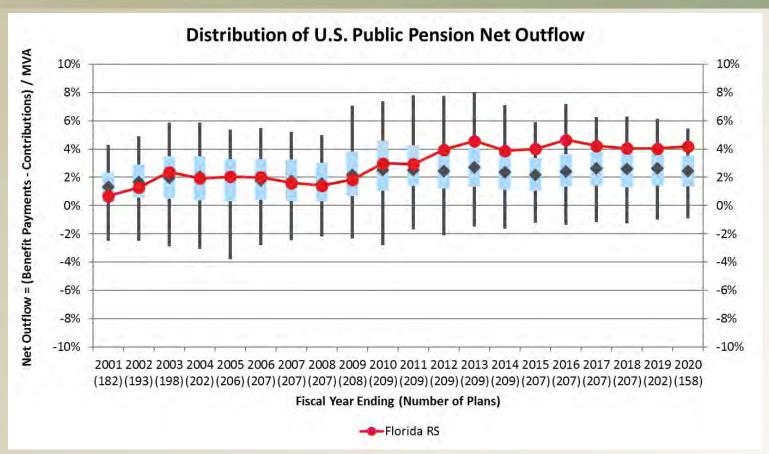
Change In Default Plan



Increasing Negative Cash Flows

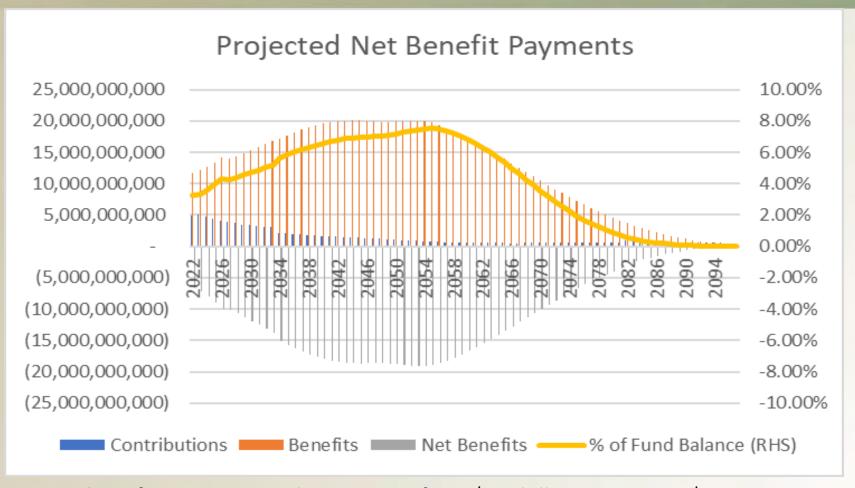


Florida Retirement System Public Plan Peer Comparison Net Outflow versus Peers 1



- The median net outflow as of FYE 2020 was 2.4% based on the latest survey data.
- FRS' FYE 2020 net outflow (4.2%) fell between the 75th and 95th percentile relative to its peers.
- Higher net outflows, contribute to higher funding and liquidity risks.

Projected Net Benefits



Net benefits are projected to increase from \$6.8 billion in 2022 to \$19.1 billion in 2054 before trending down to \$0 in 2097.

FRS Investment Plan





The Florida Retirement System (FRS) Investment Plan was established by the legislature to provide Florida's public employees with a flexible alternative to the FRS Pension Plan (the traditional defined benefit plan)

- Diversified mix of low-cost investment options
- Investment options that avoid excessive risk, have diversification and provide a return that meets or exceeds the comparable market benchmark indices
- Offers participants meaningful, independent control over the assets in their account
- Offers sufficient education about the plan and investment alternatives to make informed investment decisions

Investment Plan Snapshot

Assets

\$15.3 B

13% Increase since 12/31/2020

> 4.59% - 4th Quarter 2021 Return

- > 14.07% Calendar Year 2021
- > 4.44% Fiscal Year (July 21 Dec 21)

Members

269,946

7% increase since 12/31/2020

Retirees

170,142

9% increase since 12/31/2020

- 180,398 Active or currently working members (28% of active FRS membership)
- > 89,548 Inactive (terminated with an account balance)
- \$56,865 Average account balance (6% increase since 12/31/20)
- > 46 Average age
- 5 Average Years of Service for active members
- > \$16.2 B Total distributions
 - \$6.5 B Lump sum payments (40%)
 - \$9.7 B Rollovers (60%)

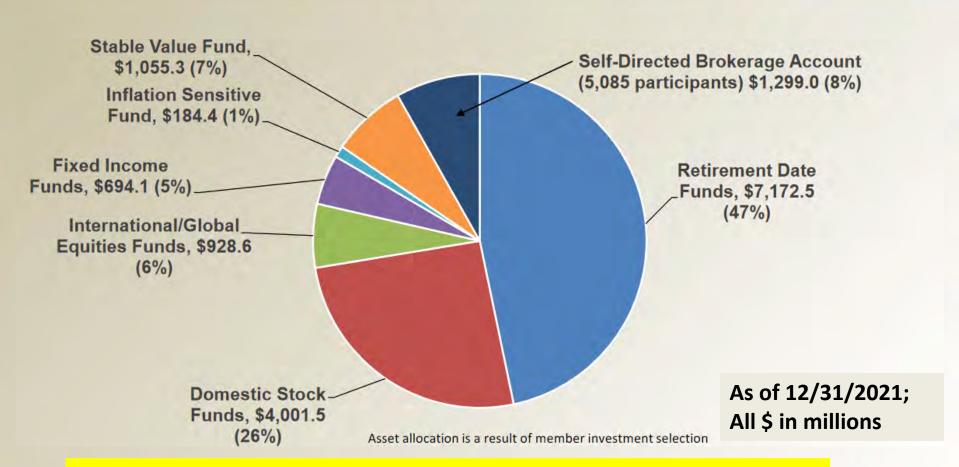
Investment Plan Performance By Asset Class

	QTD	FYTD	1 Yr	3 Yr	5 Yr	Incept.
Total Fund	4.59%	4.44%	14.07%	15.85%	11.28%	7.78%
Stable Value ¹	0.41%	0.83%	N/A	N/A	N/A	0.83%
Inflation Protected Assets & TIPS ²	4.81%	5.31%	12.27%	9.85%	6.25%	3.09%
Fixed Income	2.11%	0.25%	-0.34%	5.75%	4.27%	4.74%
Domestic Equities	8.25%	7.88%	24.59%	24.83%	17.06%	11.58%
Global & International Equities	6.15%	-0.10%	9.47%	15.98%	11.68%	8.62%
Real Estate	7.42%	14.48%	23.04%	10.39%	N/A	9.38%
Retirement Date Funds	5.54%	4.18%	13.22%	15.09%	10.90%	7.80%
TF x RDFs	6.00%	4.71%	14.94%	16.57%	11.65%	8.90%

¹Stable Value inception July 1, 2021 ²Prior to 2014, TIPS only Retirement Date Funds Inception July 1, 2014 TF x RDFs Inception July 1, 2014

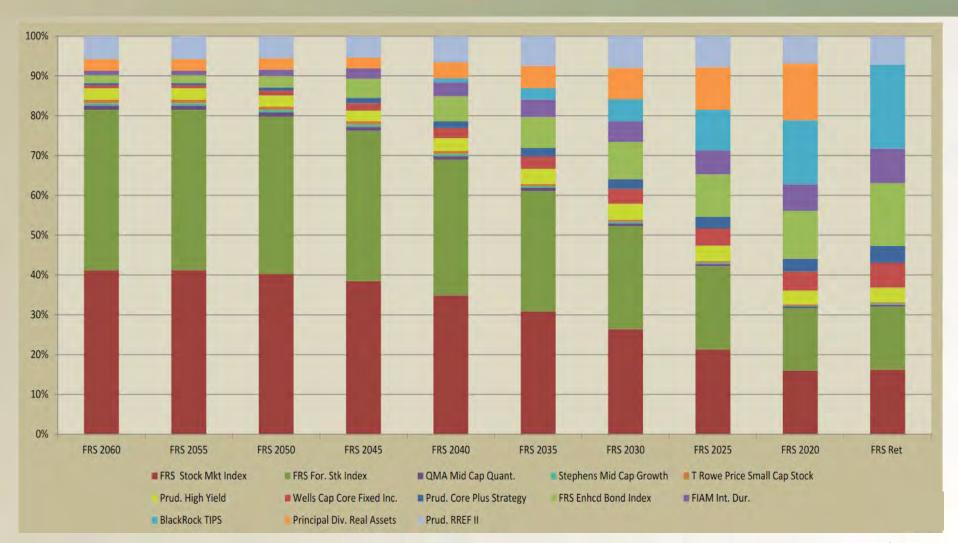
All Returns as of 12/31/2021

Investment Plan AUM by Asset Class



More information available at www.MyFRS.com; no need to login.

Investment Plan Retirement Date Funds



Investment Plan Fund Offering Fees (bps)

9 Core Funds – White Labeled	10 Target Date Funds – White Labeled
> FRS Stable Value Fund (.19)	> FRS 2060 Retirement Date Fund (2060) (.10)
> FRS Inflation Sensitive Fund (.36)	FRS 2055 Retirement Date Fund (2055) (.10)
FRS U.S. Bond Enhanced Index Fund (.05)	> FRS 2050 Retirement Date Fund (2050) (.10)
> FRS Core Plus Bond Fund (.19)	> FRS 2045 Retirement Date Fund (2045) (.10)
FRS U.S. Stock Market Index Fund (.02)	FRS 2040 Retirement Date Fund (2040) (.12)
FRS U.S. Stock Fund (.35)	FRS 2035 Retirement Date Fund (2035) (.14)
FRS Foreign Stock Index Fund (.03)	> FRS 2030 Retirement Date Fund (2030) (.16)
> FRS Foreign Stock Fund (.46)	> FRS 2025 Retirement Date Fund (2025) (.17)
> FRS Global Stock Fund (.47)	> FRS 2020 Retirement Date Fund (2020) (.19)
	FRS Retirement Fund (2000) (.19)

Expense Ratio Review

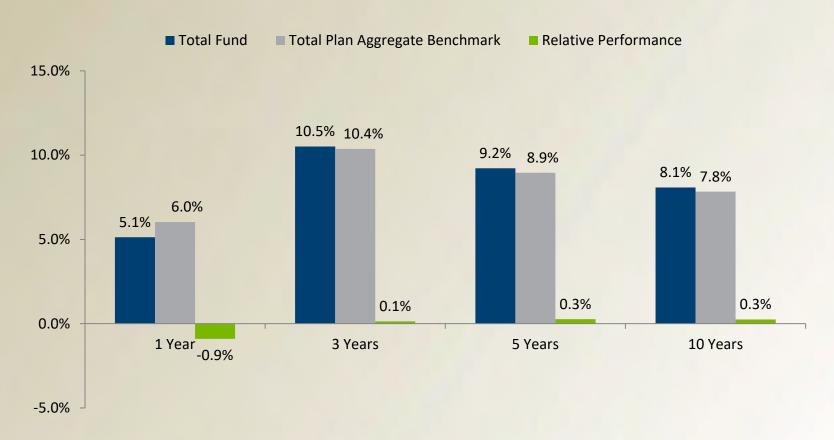
- The below table provides a comparison of the investments in the Plan versus investments of similar size and mandate
- The investment options in the Plan all have reasonable fees compared to similar alternatives
- FRS Investment Plan appropriately uses its size and scale to integrate managers and reduce costs across the core funds and target date funds

Investment Option	Expense Ratio	Peer Median ¹
FRS Retirement Funds	0.10% - 19%	0.27% - 0.43%
FRS Stable Value Fund	0.19%	0.44%
FRS Inflation Sensitive Fund	0.36%	0.35%
FRS U.S. Bond Enhanced Index Fund	0.05%	0.05%
FRS Core Plus Bond Fund	0.19%	0.45%
FRS U.S. Stock Market Index Fund	0.02%	0.04%
FRS U.S. Stock Fund	0.35%	0.87%
FRS Foreign Stock Index Fund	0.03%	0.11%
FRS Foreign Stock Fund	0.46%	0.85%
FRS Global Stock Fund	0.47%	0.90%

¹ Source: Aon's annual mutual fund expense analysis as of 12/31/2020. Dollar weighted median shown for passive mandates.

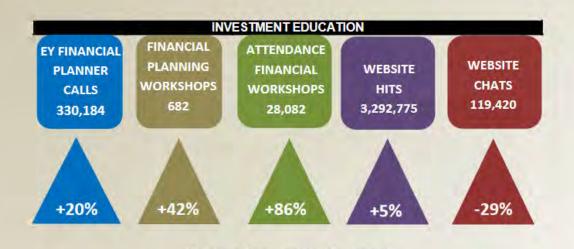
Total Investment Plan Returns

Periods Ending 3/31/2022*



^{*}Returns shown are net of fees. Aggregate benchmark returns are an average of the individual portfolio benchmark returns at their actual weights

My FRS Financial Guidance Program



30 Annuities purchased last 12 months (\$2.4 M)

(% change from previous 12 months)

189 Total Annuities purchased inception to date (\$23.6 M)

As of 12/31/2021

FRS Pension Plan



Outline

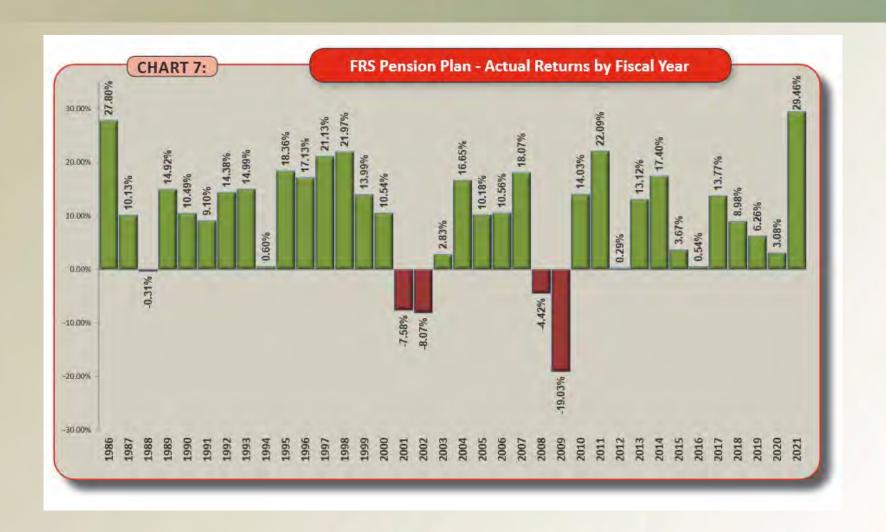
- Where are we
 - Fund Balance
 - Performance
- Where are markets
- How are we positioned to weather current turmoil
- Asset Class Updates
 - GE
 - FI
 - PE
 - -SI
 - RE

Fund Balance

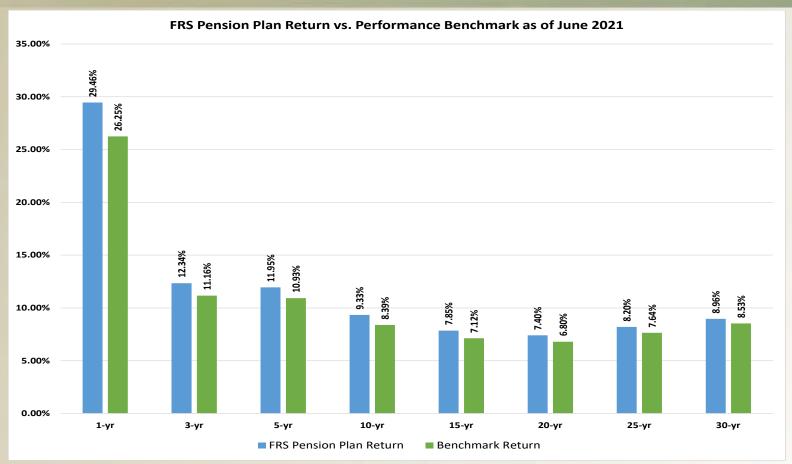


From 1991 to 1992, the total assets under SBA management reported for "Other Funds" were equal to the original cost value of investments, plus accrued interest receivable, plus or minus any pending sales or purchases of investments. Beginning in 1993, investments are reported at fair market value rather than original cost.

Fund Returns

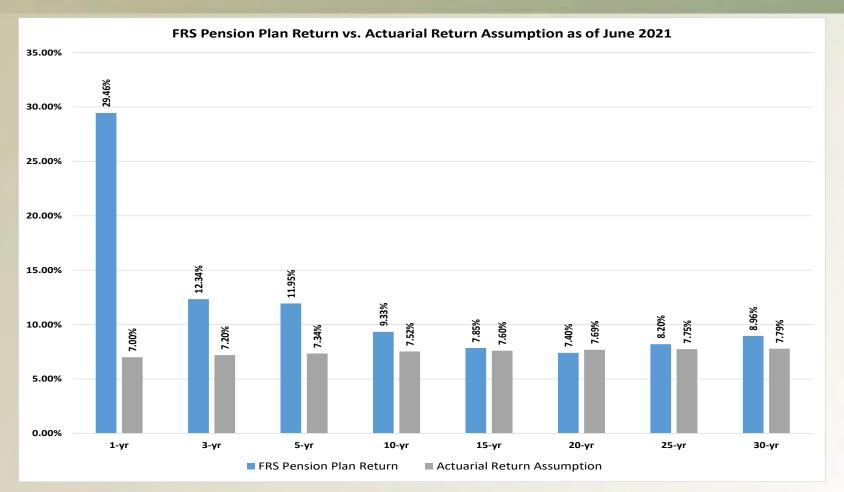


FRS Pension Plan Return vs. Performance Benchmark



• The FRS Pension Plan has outperformed its performance benchmark over all time periods.

FRS Pension Plan Return vs. Actuarial Return Assumptions

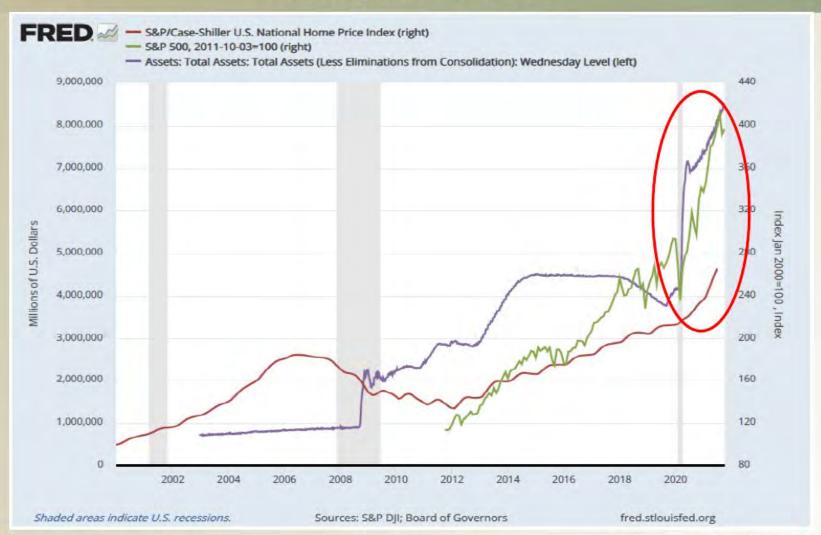


- Except for the 20 year period, the Pension Plan has exceeded the actuarial return assumptions.
- SBA is projecting a long-term nominal return assumption of 6.13%.

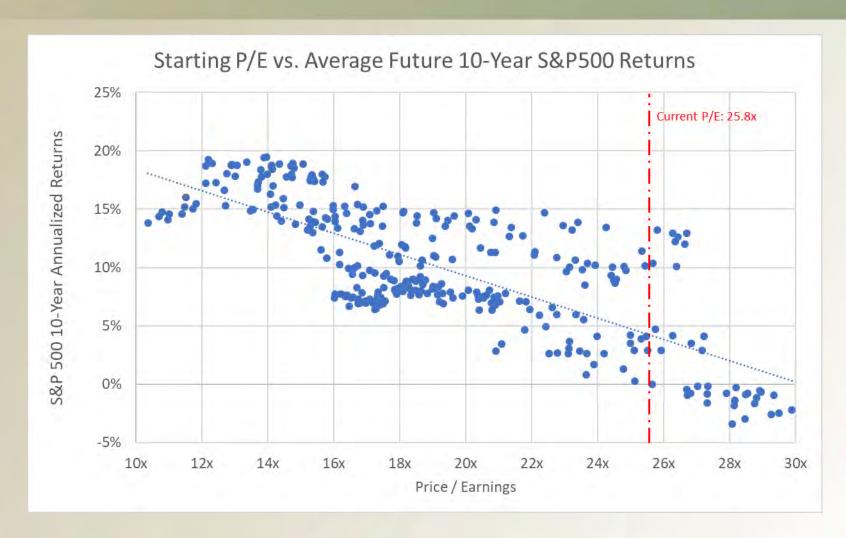
Market Update

- Previous slides tell how well we've done
- Going forward depends on
 - Markets
 - Asset allocation

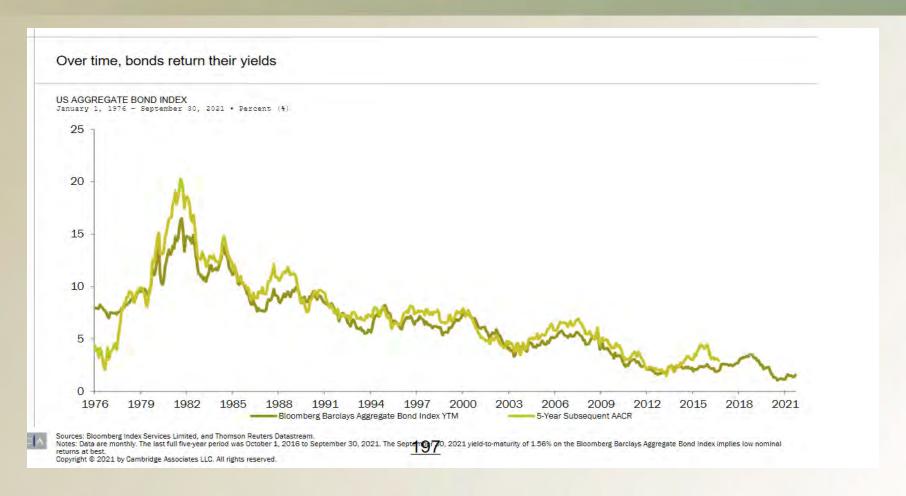
Unprecedented Monetary Stimulus Fueling Asset Values



High Equity Valuations Are Associated with Lower Future Returns



Over Time Bonds Return Their Yields

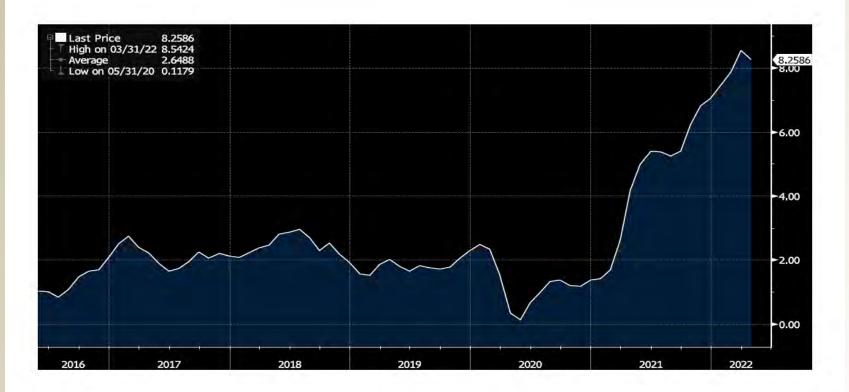


September 30, 2021 YTM for Bloomberg Barclays index was 1.56%

Inflation As Measured By CPI

CPI YOY Index (US CPI Urban Consumers YoY NSA)

Bloomberg

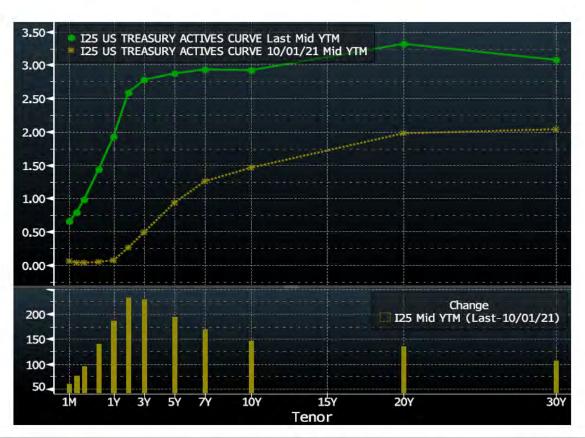


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Change In Treasury Yields

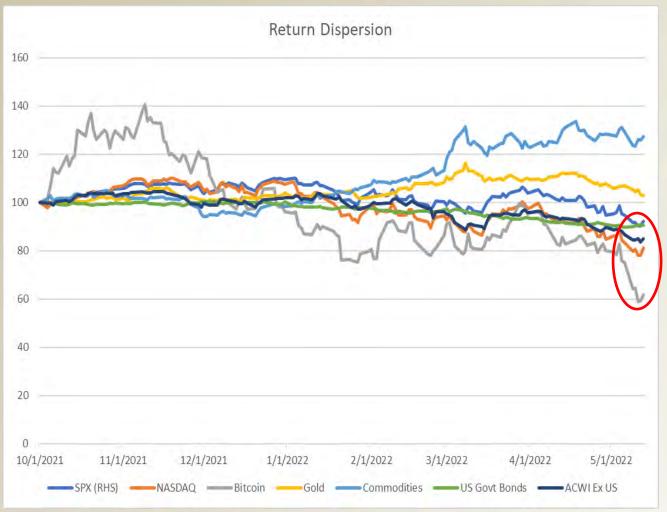
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Unusual Correlations



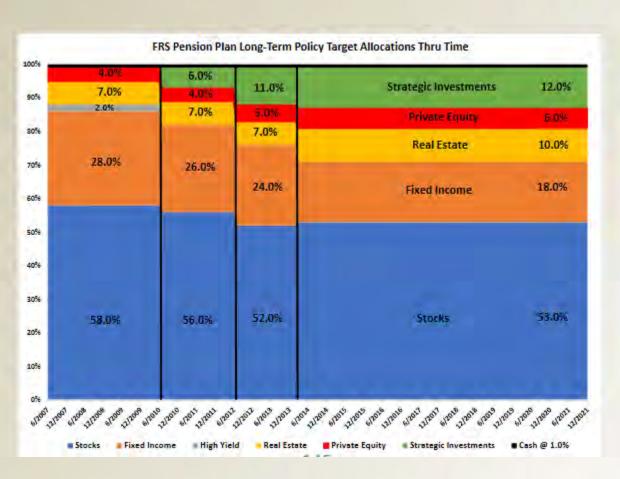
- US Equities,

 Foreign Equities,
 and Bonds all
 down from 8%

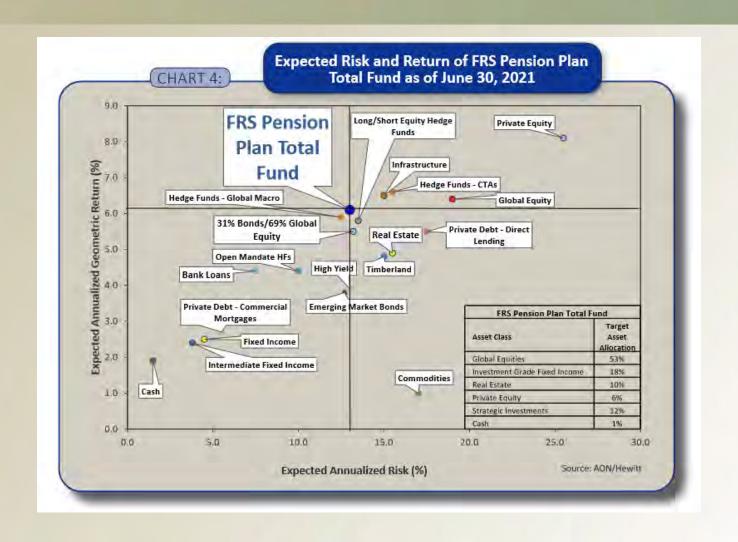
 15% since October
- Bitcoin has tracked Tech sector of late
- Only Commodities have performed during this period

How Do We Manage Volatility?

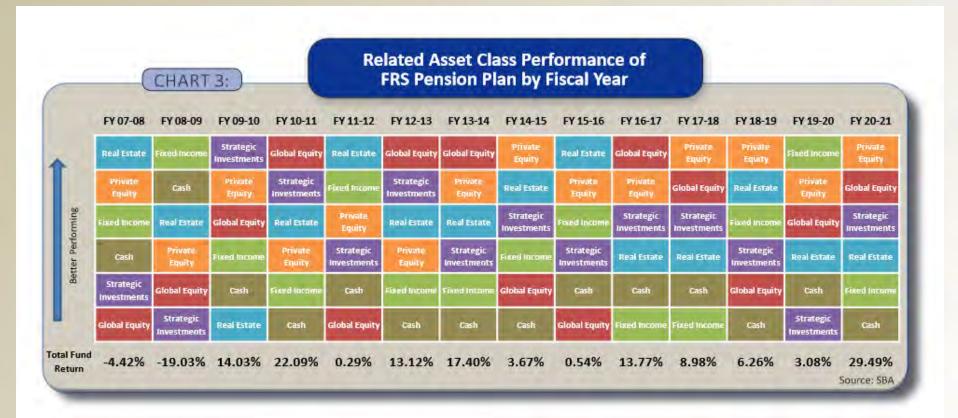
Asset Allocation Diversification



Asset Classes & Diversification



Asset Classes & Diversification



Asset Allocation & AUM

FLORIDA RETIREMENT SYSTEM DEFINED BENEFIT FUND END OF MONTH MARKET VALUES, BY ASSET CLASS

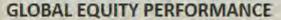
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		6/30/2021	9/30/2021	12/31/2021	3/31/2022	
	TOTAL FUND VALUE	\$199,600,498,385.17	\$199,040,609,651.11	\$206,437,287,702.62	\$197,722,178,266.07	
	Global Equities	110,156,581,775.40	106,620,677,741.50	112,427,557,862.84	104,244,982,876.67	
	Fixed Income	34,551,320,934.41	35,643,462,405.19	35,977,309,221.36	33,342,133,972.83	
	Real Estate ¹	16,821,692,194.97	17,357,478,722.57	18,622,018,023.46	19,899,676,707.48	
	Strategic Investments ²	18,134,136,110.06	18,668,979,474.90	19,151,888,158.37	19,808,032,511.68	
L	Private Equities ²	17,339,857,002.50	17,601,485,017.41	17,806,463,025.73	18,220,222,364.34	
	Cash/Short Term	2,596,910,367.83	3,148,526,289.54	2,452,051,410.86	2,207,129,833.07	

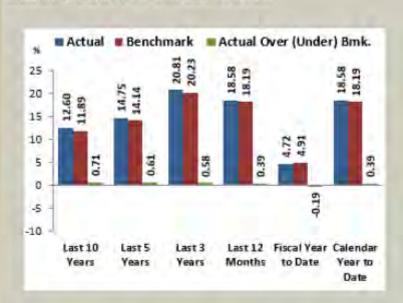
¹This report reflects the Real Estate directly owned & commingled investments based on the latest available manager statements, adjusted for acquisitions and dispositions, if necessary.

²This report reflects the Private Equities and Strategic Investments asset class values based on the latest available manager statements, adjusted for acquisitions and dispositions, if necessary.

Global Equity

AUM at March 31, 2022: \$104.2 billion





Performance shown as of December 31, 2021





Global Equity – Largest Holdings

Global Equity Security

Top 10 Holdings - 15.1%





(8.2%)



• Return

(3.7%)



Amazon

a



• Weight 1.0% • Return +2.0%



• Weight 1.0% • Return (5.9%)



• Weight 0.8% • Return (33.9%)



• Weight 0.8% • Return (7.2%)



• Weight 0.7% • Return +18.0%



• Weight 0.6% • Return (12.5%)

Top 5 Overweights

	Active Weight	Qtr Return	Total Effect
Taiwan Semicon Man	0.23	-5.90%	-0.03%
Aia Group Ltd	0.20	4.43%	0.02%
Microsoft Corp	0.19	-8.20%	-0.01%
Samsung Electronic	0.16	-12.51%	-0.01%
Berkshire Hathaway	0.12	18.03%	0.02%

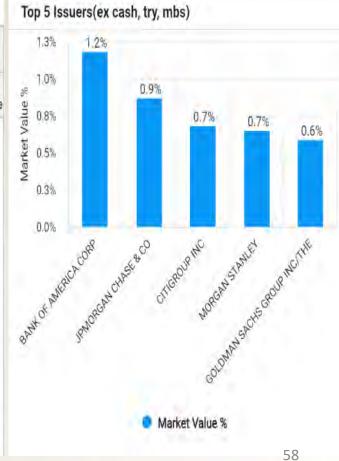
Top 5 Underweights

	Active Weight	Qtr Return	Total Effect
Apple Inc	-0.55	-1.58%	-0.02%
Toyota Motor Corp	-0.18	1.18%	-0.01%
Toronto Dominion Bank	-0.16	4.12%	-0.01%
Cmnwith Bk Of Aust	-0.14	10.09%	-0.02%
Royal Dutch Shell Plc	-0.14	27.55%	-0.03%

Fixed Income

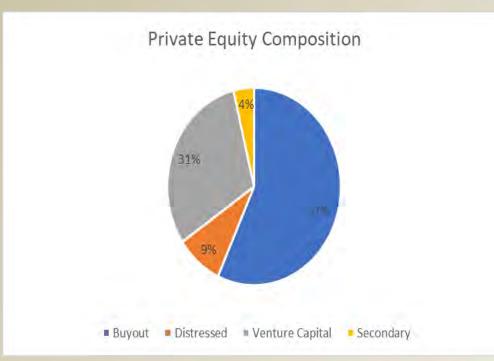
AUM at March 31, 2022: \$33.3 billion

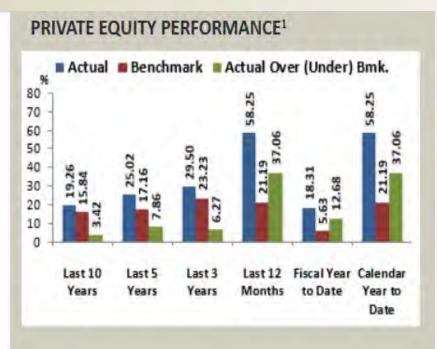
		Market Value %		OAS		DxS Tsy	Yield to Wo	rst	Duration		Barclays Ra Score	ting	
Security Description	Market Value (mm)	Portfolio	Active	Portfolio	Active	Portfolio	Active	Portfolio	Active	Portfolio	Active	Portfolio	Active
∨ SBA_FI	33,312	100.0%	0.0%	61	37	2.75	1.57	3.04	0.25	4.62	-0.12	26.8	7
> Treasuries	8,819	26.5%	-12.2%	2	2	0,00	0.00	2.39	0.01	4.41	0.47	29.0	
> Government Related	1,232	3.7%	-1.4%	53	-34	2,99	2.05	2.77	0.18	4.20	0.59	26.7	- 2
∨ Corporates	12,574	37.7%	18.4%	81	-7	3,98	-0.56	2.44	-0.86	3.13	-1.29	22.2	2
> Industrial	4,502	13.5%	3.2%	119	37	6.30	1.98	3.52	0.26	4.87	0.35	21.3	-
> Utility	490	1.5%	0,3%	1.08	11	5,71	0.38	3.41	-0.01	4.82	-0.05	22.0	-
> Financial Institution	7,565	22.7%	14.8%	56	-39	2.47	-2.24	1.72	-1.61	1.97	-2.25	23.2	
> Pooled Investments	16	0.0%	0.0%	118	118	13.43	13.43	3.66	3.66	9.30	9.30	22.0	2
∨ Securitized	13,765	41.3%	4.4%	54	38	2.16	1.46	3.13	0.13	4.80	:1.11	28.5	+
> MBS Pass-Through	8,751	26.3%	-7.8%	18	8	0,95	0.48	3.09	0.11	5.74	-0.30	29.0	
> ABS	1,210	3.6%	3.2%	108	.71	4.32	3.33	2.54	-0.09	1.48	-0.86	28.1	4
> CMBS	2,170	6.5%	4.1%	135	49	4.82	0.93	3.25	0.00	3.00	-1.69	27.1	
> CMO	1,634	4.9%	4.9%	96	96	3.57	3.57	3.59	3.59	4.62	4.62	27.8	2
> Derivatives	10	0.0%	0.0%	21,452	21,452	842.81	842.81	465.58	465.58	468.26	468.26	19.6	1



Private Equity

AUM at March 31, 2022: \$18.2 billion





Performance shown as of December 31, 2021

Private Equity

Vintage Year Performance As of December 31, 2020



^{*}Light shading (2018,2019) indicates vintages too young to have meaningful performance

Manager selection is key in this space; over 60% of PE Funds are first or second quartile funds

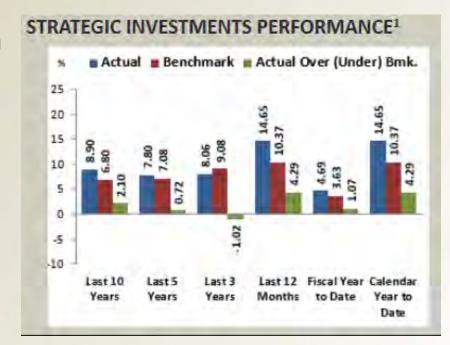
Private Equity-Venture Capital

- Notable Exits
 - YETI IPO exit (26.4x return)
 - Uber IPO exit (over 50x return)
 - coinbaseIPO exit (over 1,000x return)
 - − ⊕ SnapChat− IPO exit (over 250x return)
 - DOORDASH IPO exit (over 15x return)
 - FLOOR ▼ DECOR IPO exit (over 15x return)
 - aylorMade sold to strategic (9x return)
 - -Hostess (Twinkies) financial buyer (6.5x return)

Strategic Investments

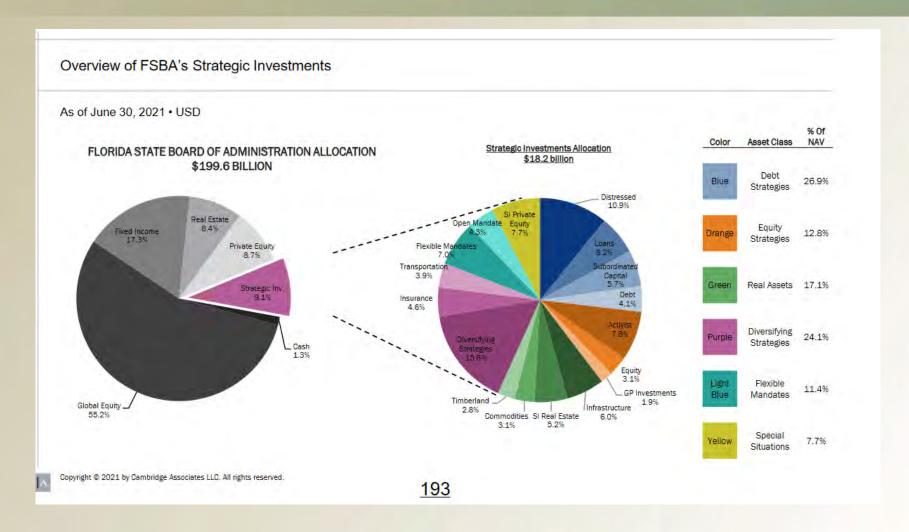
AUM at March 31, 2022: \$19.8 billion

- Generate 4% real rate of return over the long term
- Dampen volatility and improve risk-adjusted return of FRS
- Outperform FRS during market declines
- Increase portfolio flexibility by investing in new strategies



Performance shown as of December 31, 2021

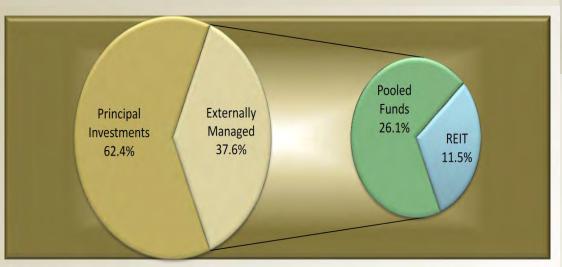
SI Portfolio Construction



Real Estate

AUM at March 31, 2022: \$19.9 billion

- Provides Income
- Hedge against inflation
- Lower correlation to equity risk





Performance shown as of December 31, 2021

Real Estate & Inflation

- Real Estate historically has outperformed in previous inflationary periods.
- Leases and revenue streams are directly or indirectly linked to inflation.
- Inflation, accompanied by good economic growth, can lead to increased demand for real estate space.
- Leases with expense pass-throughs are a hedge against inflation.
- Construction cost inflation slows new construction and can result in price appreciation of existing assets.
- Debt hedges against inflation. As NOI grows with inflation, debt gets paid down at the same interest rate.

Current Investment Focus

New Investment:

Industrial/Cold Storage	Continues to ride the wave of secular change driven by shifting consumption patterns, demographic change, and the
	adoption of new technologies. Development spreads are favorable.

Residential	Includes multifamily, student housing, manufactured housing, and Single Family Rental. Driven by a shortage of housing
	and changes in migration and work patterns. Development spreads are favorable

	Medical Office Buildings	Strong strategic outlook based on aging populations and evolving healthcare models.
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	Self Storage	Low capex and short lease terms favorable in an inflationary environment. Defensive characteristics.
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Life Science	Relatively small sector poised for expansion. Driven by emerging technologies and treatment options that are backed by

capital, access to super-computing, and recent successes of specific drugs. Development spreads are favorable.

Retail/Mixed Use
 A number of retail properties in the portfolio are being evaluated for mixed use and densification.

Dispositions:

Large identified pipeline of primarily office and retail assets for disposition as part of portfolio construction.



Real Estate Asset Class

Direct-Owned Investments

















Real Estate Asset Class Direct-Owned Investments

Property Type	# of Properties	Net Asset Value	Square Feet	Units	Beds	Sites	Acres
Apartment	19.7	\$2,781,059,832	6,975,881	7,619			
Student Housing	14	\$420,466,209		2,404	6,546		
Industrial	54	\$2,232,862,259	25,148,280				
Retail	24.1	\$1,500,198,995	3,242,309				
Commercial Office	16.2	\$3,322,457,436	5,840,354				
Life Sciences	1	\$67,562,160	173,757				
Medical Office	39	\$635,390,290	733,481				
Self Storage	74	\$515,844,758	5,193,130				
Manufactured Housing	13	\$118,331,334				1,734	
Agriculture	25	\$681,381,015					34,741
Total	280	\$12,275,554,288	47,307,192	10,023	6,546	1,734	34,741



Real Estate Asset Class Apartment



Property Sub-Types

- Garden
- Mid-Rise
- High-Rise

Key Considerations

- Suburban, Urban locations
- Transit Oriented
- Amenities
- High Barriers to entry
- Build-to-Core strategy



Portico Apartments



- Sunrise, FL
- Developed 2017
- 417 Units
- Market Value \$181 million



Pierhouse at Channelside



- Tampa, FL
- Acquired 2014
- 356 Units
- Market Value \$127 million



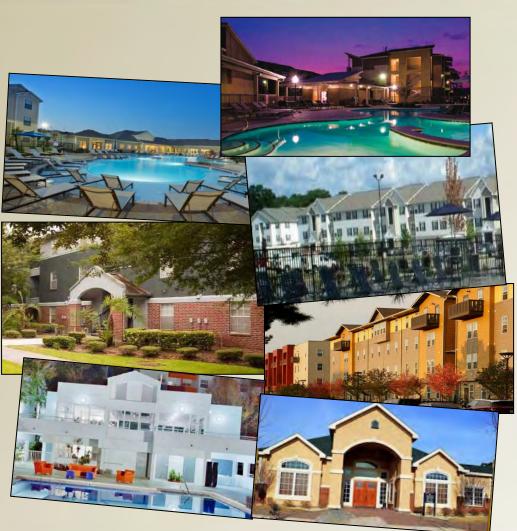
The Ventura



- Apartments
- New York, NY
- Acquired 2000
- 246 Units
- Market Value \$250 million



Real Estate Asset Class Student Housing



Property Sub Types

- Purpose Built
- Cottage Style

- University
- Proximity to Campus
- Vintage
- Amenities



Real Estate Asset Class Industrial







Property Sub-Types

- Warehouse
- Distribution Center

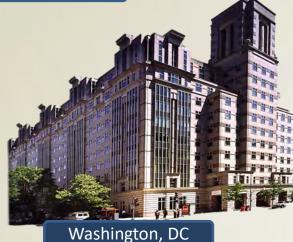
- Location near major population centers and major distribution hubs
- Areas of strong demand driven by e-commerce



Real Estate Asset Class Commercial Office







Property Sub Types

- CBD
- Urban
- Suburban

Key Considerations

- Location (live/work/play) environment
- Physical condition (ceiling height, floor plates, floor plans)
- Tenancy

New York, NY



Potomac Center North



- Office
- Washington, DC
- Acquired 2009
- 502,997 SF
- Market Value \$223 million



10100 Santa Monica



- Office
- Los Angeles, CA
- Acquired 1996
- 605,657 SF
- Market Value \$737 million



Real Estate Asset Class Medical Office





- Dominant healthcare systems & physician groups
- Use Type
- Multi-specialty Clinics
- Orthopedics
- Oncology
- Ophthalmology & Optometry
- Urology
- Radiology & Imaging
- Primary Care



Real Estate Asset Class Life Sciences



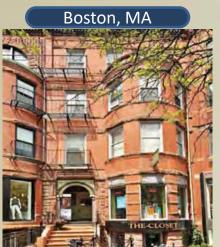
Life Science office is highly specialized space used by medical and tech companies to conduct research and development (biotech, pharma, medical device, etc.).

Primary markets include Boston, MA; San Francisco, CA; San Diego, CA

San Francisco, CA



Real Estate Asset Class Retail









Property Sub Types

- Urban and High Street Retail
- Lifestyle Center
- Power and Community Centers

- Trade Area Demographics
- Metro Area
- Tenant Sales Performance
- Anchor Quality
- Competitive Position
- Supply Constraints



West Palm Beach, FL





Real Estate Asset Class Self Storage





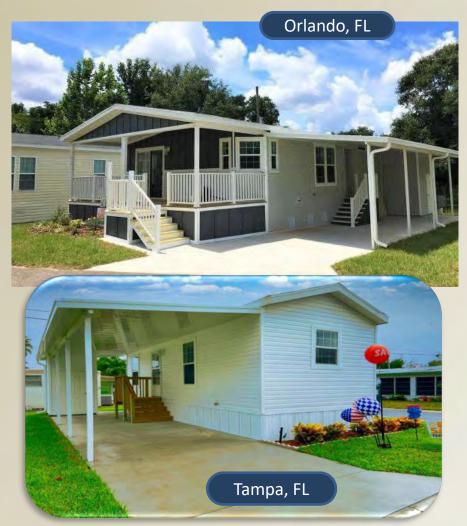




- JV Partner Experience
- Property Location
- Surrounding HH Income
- Population Density



Real Estate Asset Class Manufactured Housing



Key Considerations

- JV Partner Experience
- Community quality
- Location



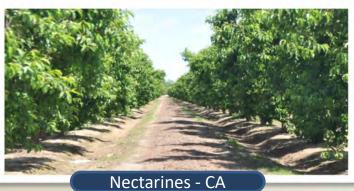
Tucson, AZ



Real Estate Asset Class Agriculture







Property Sub Types

- Permanent Crops
- Row Crops

- Commodity Demand
- Location
- Water Supply



Permanent Crops











Row Crops















Questions?



State Board of Administration 1801 Hermitage Blvd., Suite 100 Tallahassee, Florida 32308 (850) 488-4406

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