

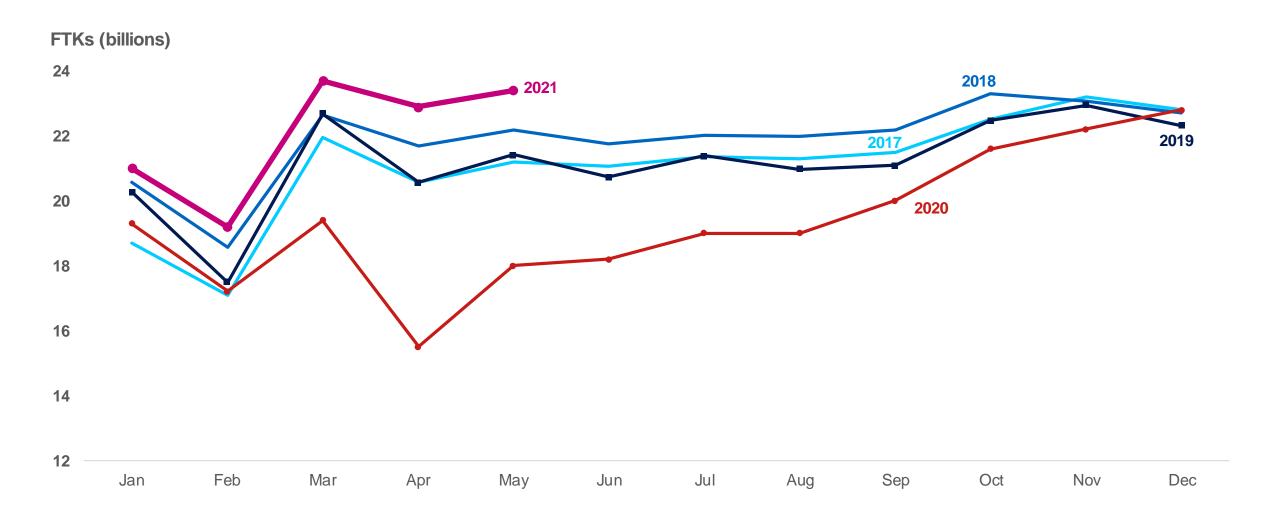
BACCF Leadership Series World Air Cargo Forecast

Josh Collingwood | Boeing Commercial Airplanes - Market Analysis

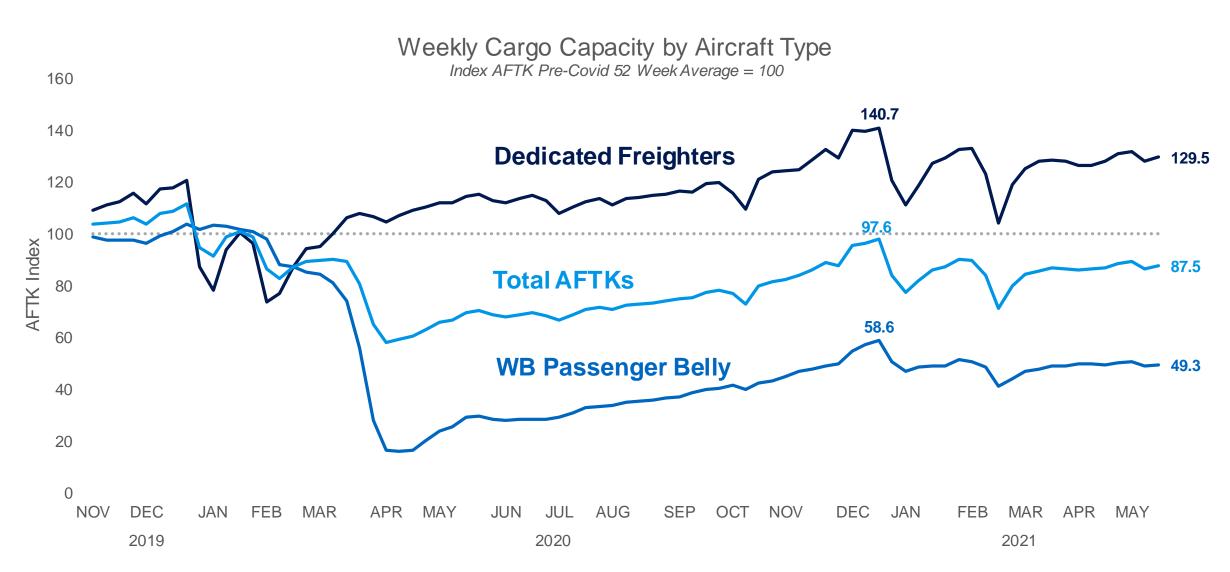
Proprietary: The information contained herein is proprietary to The Boeing Company and shall not be reproduced or disclosed in whole or in part except when such user possesses direct written authorization from The Boeing Company.

The statements contained herein are based on good faith assumptions are to be used for general information purposes only. These statements do not constitute an offer, promise, warranty or guarantee of performance.

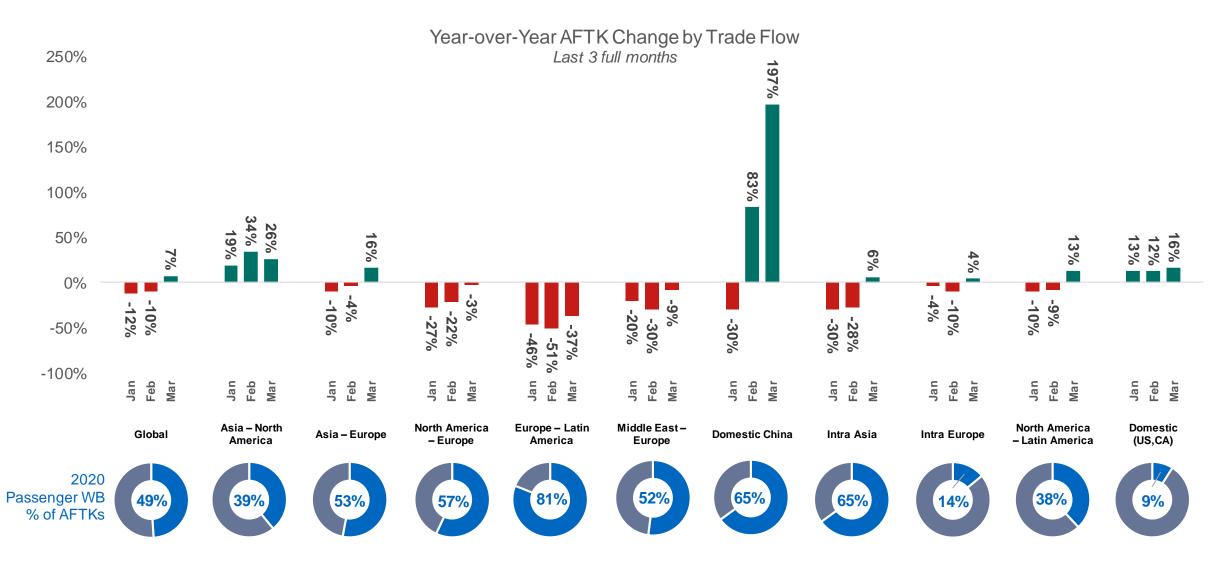
Global air cargo volumes continue outperforming previous years



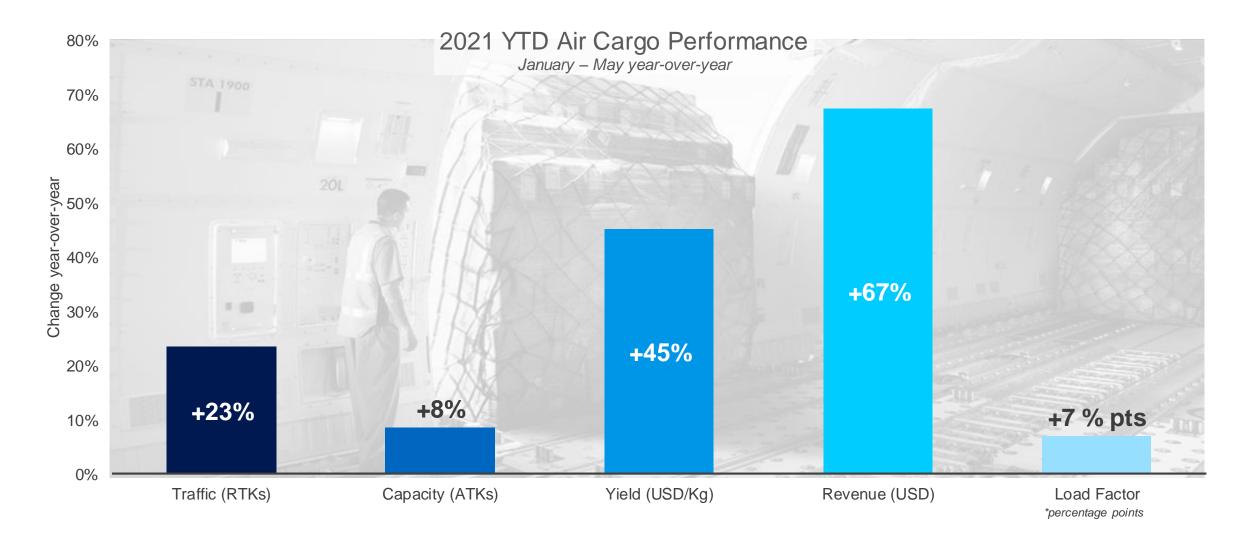
Recovery of lower hold capacity flat-lines as pandemic surges in other regions of the world



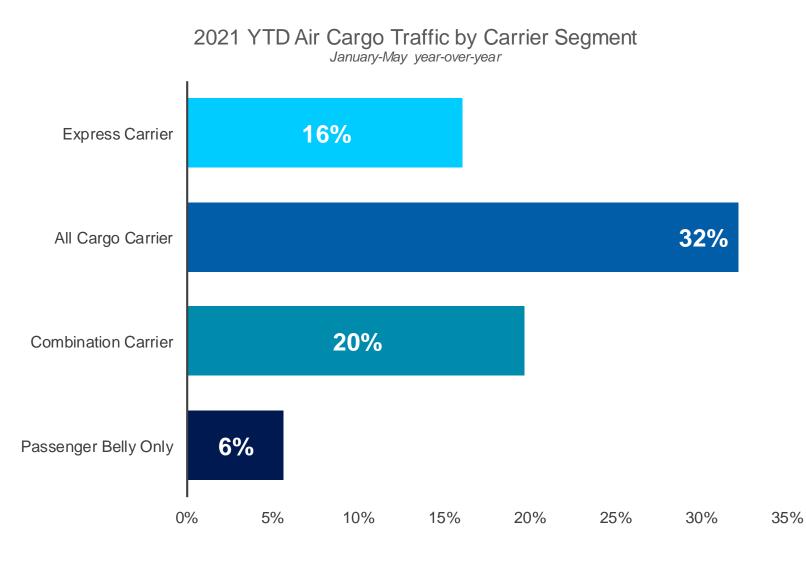
Numerous major trade flows show improvement in cargo capacity



April results add to the cargo surge in traffic and revenue

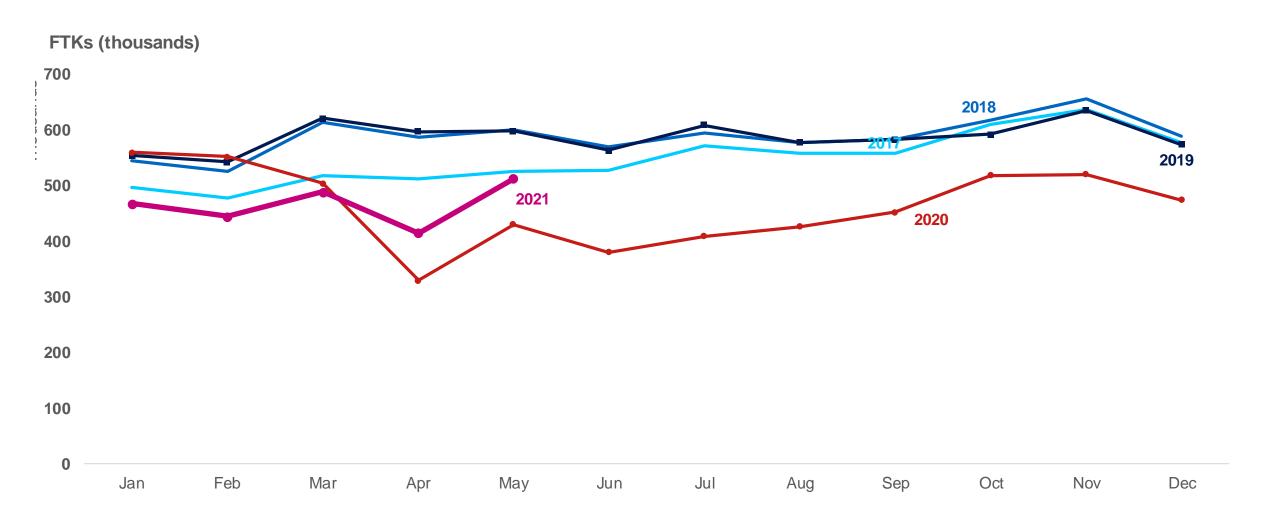


Freighter operators benefiting most from cargo traffic surge

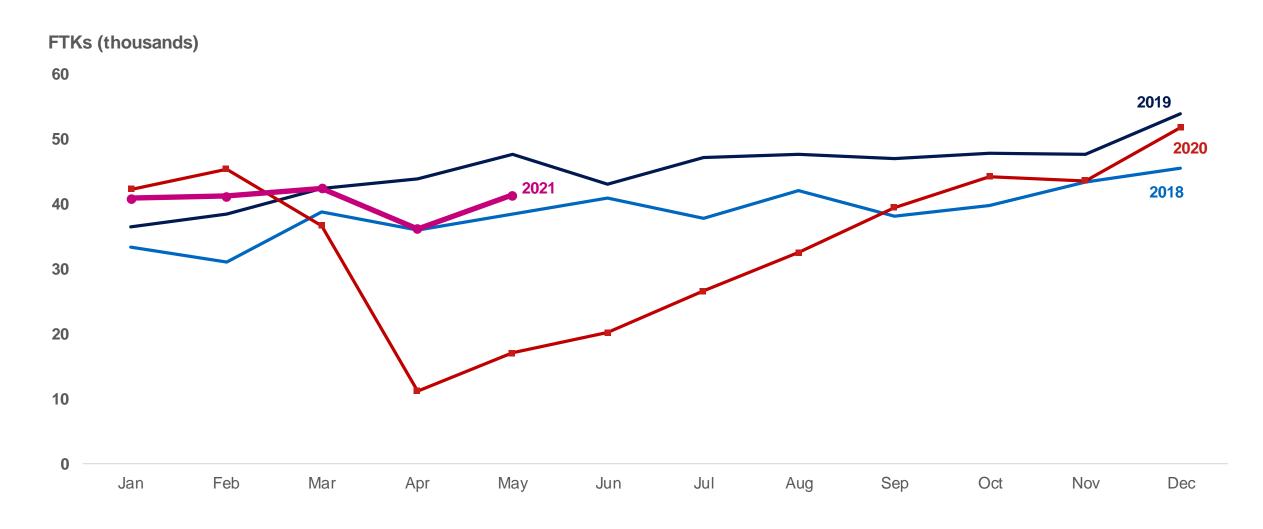




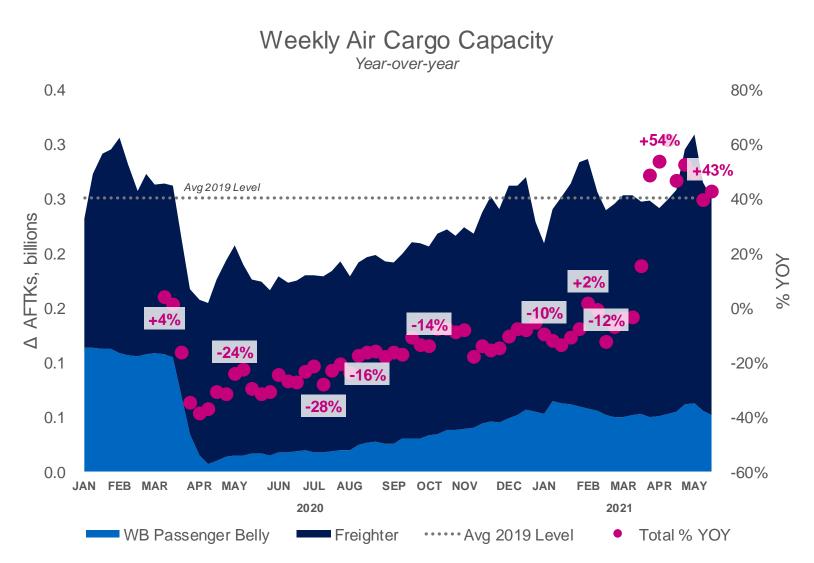
Latin America air cargo traffic beginning to recover beyond 2020 levels

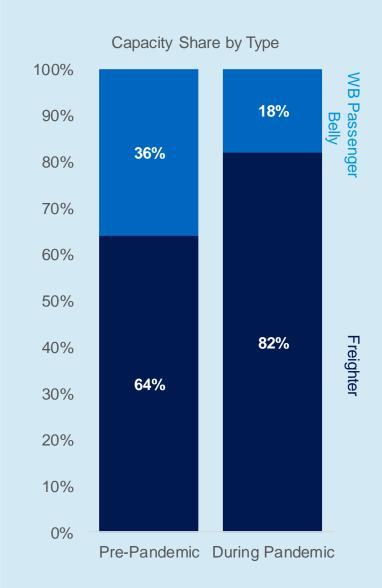


Domestic Brazil experiencing a more robust traffic recovery

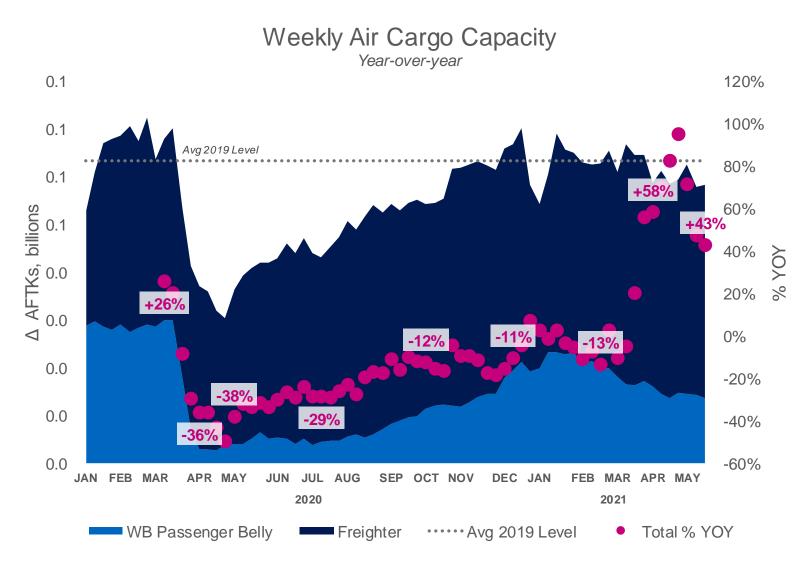


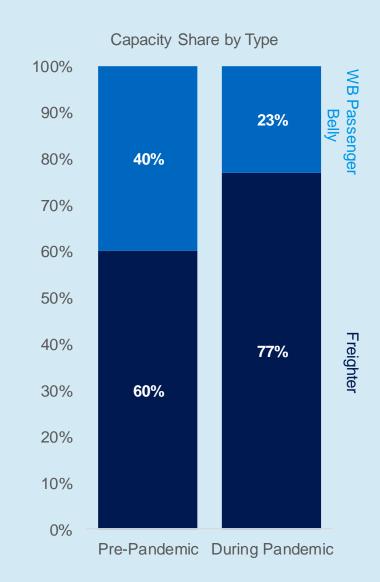
Freighters take on greater share of **Latin America – North America** lift since pandemic





Intra Latin America capacity approaching prepandemic levels

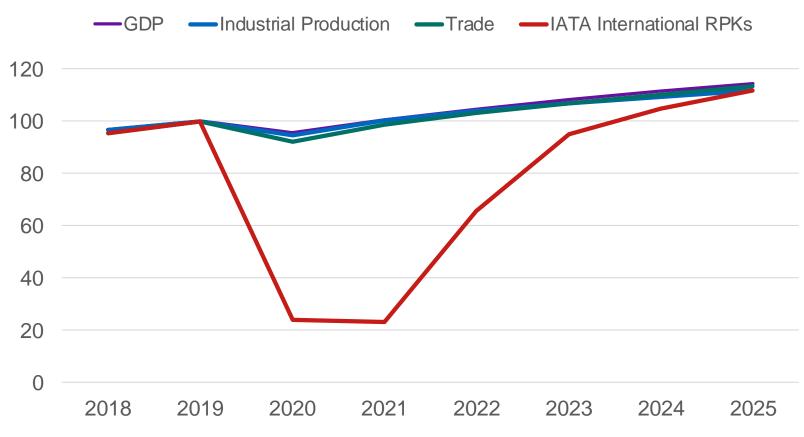




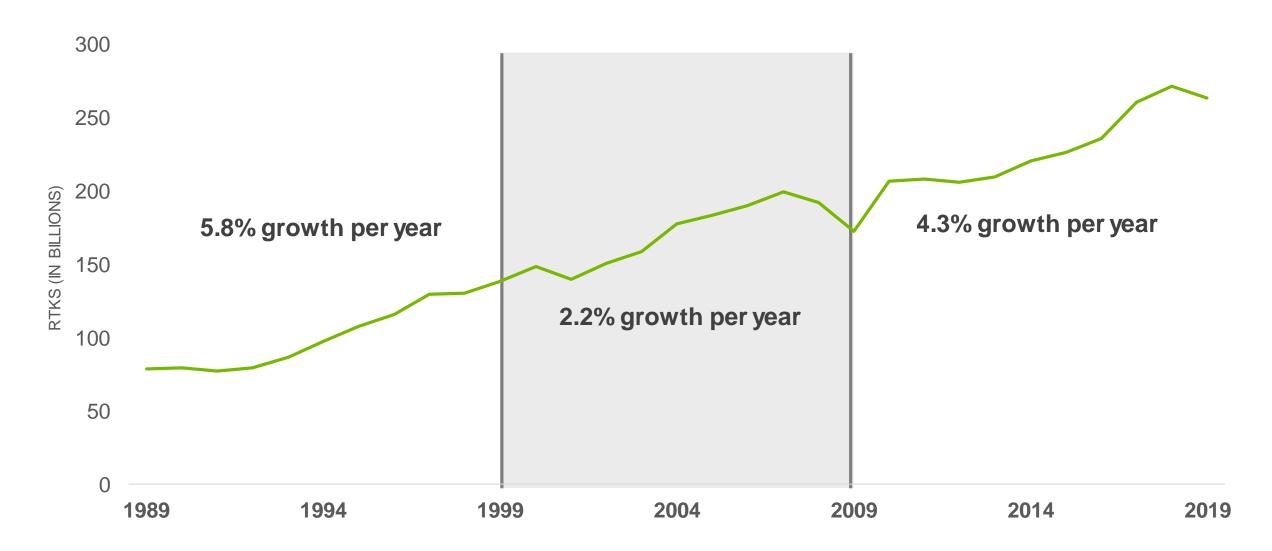


International passenger lower-hold cargo capacity lags economic recovery

Key macro drivers of air cargo, index 2019=100

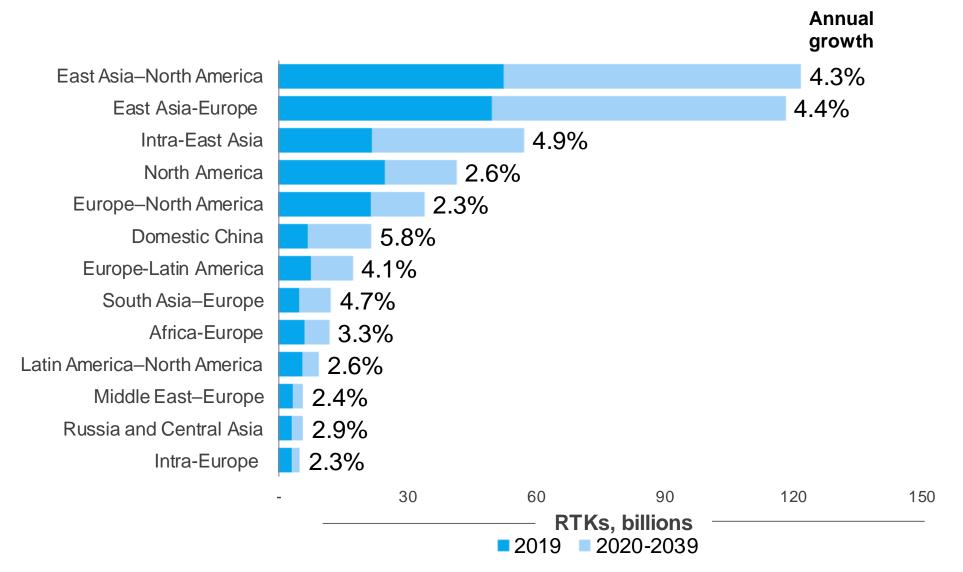


Air Cargo is a resilient industry





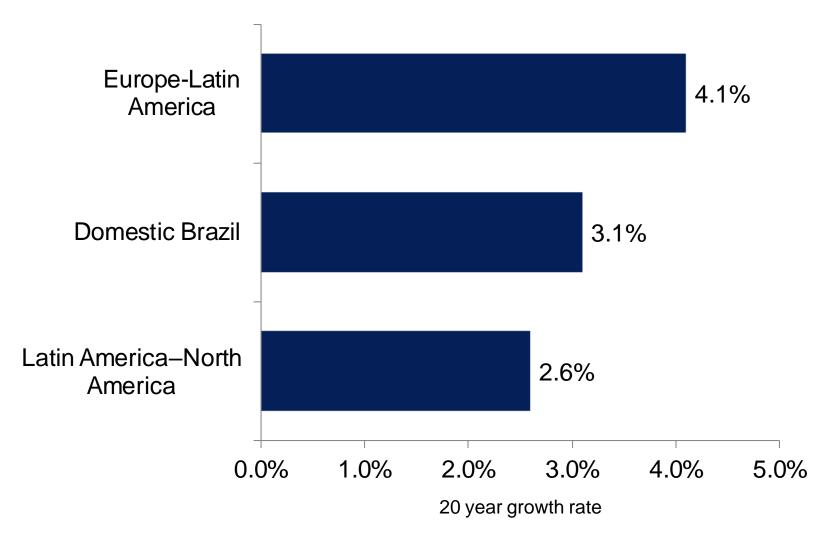
East Asia Markets will Continue to Lead Industry Growth





World air cargo growth 4.0%

Industrial production and retail engines of cargo traffic growth



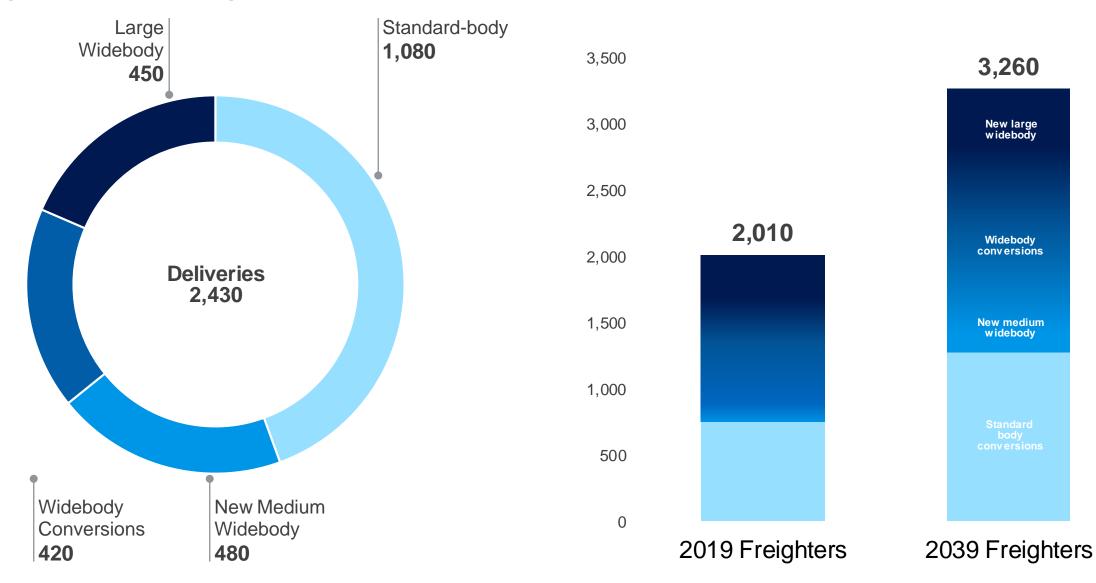
Economic Driver

GDP and Industrial Production

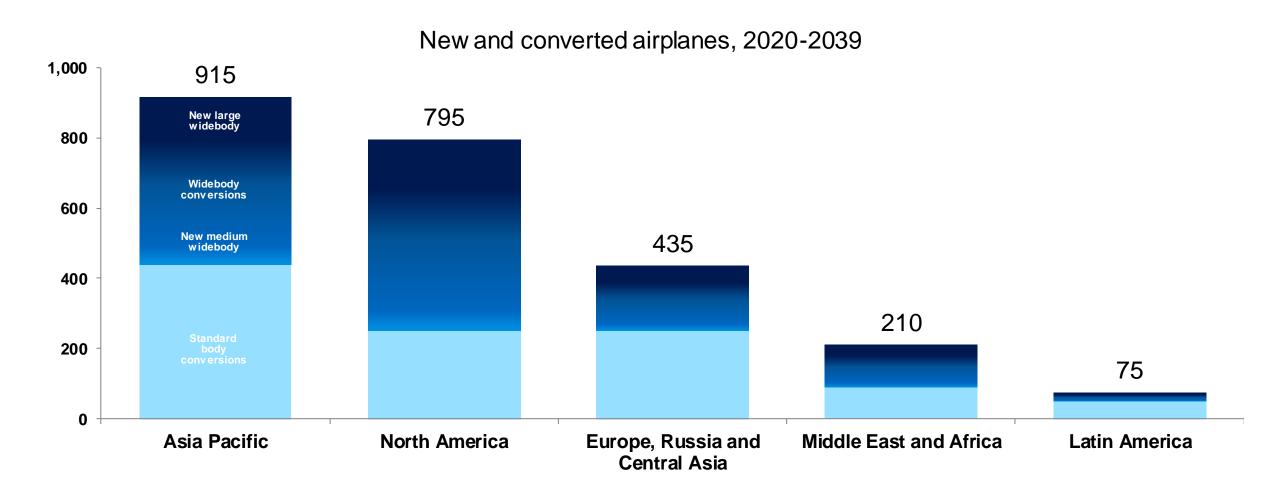
Retail Sales

GDP and Industrial Production

Freighter fleet to grow over 60% by 2039

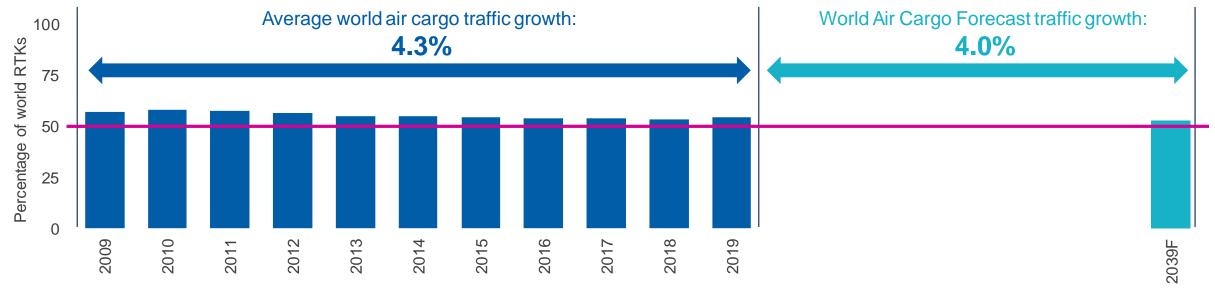


Standard-body make up the majority of Latin America deliveries



Dedicated freighters will continue to carry >50% of world air cargo traffic







Commercial Defense Space Services Innovation Our History Global Our Prin

- Cargo traffic recovering after two years of contracting
- Near-term freighter demand driven by lower hold capacity shortage; likely to continue through 2022
- Freighters will continue to carry over half of the air cargo traffic
- Global freighter fleet to grow more than 60% to 3,260 over the next two decades



OVERVIEW

COVID-19 IMPACT

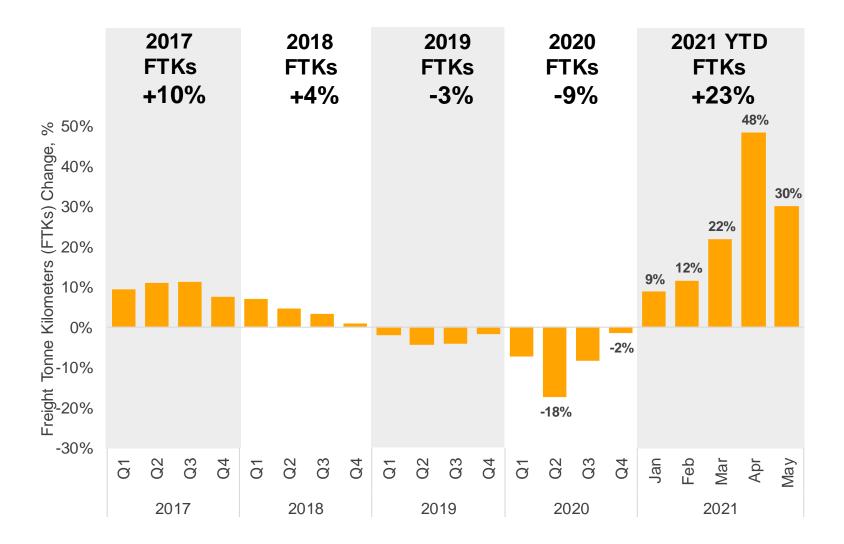
FREIGHTER TRAFFIC

ASIA FORECAST

FLEET GROWTH

DOWNLOADS

Global traffic recovery in full swing



2019

Global trade and production weakness

2020

Global economic downturn due to COVID-19

2021

Industrial production and trade recovery spurring cargo traffic growth

Yields since the onset of pandemic are nearly 70% greater than a prepandemic average of \$1.76/kg

